Public Works – Enterprise Funds
FY15 Draft Budget

Enterprise Funds Five Year Plan

In case of financial emergencies, 10% of annual expenditures (Water & Sewer) or $200,000 (Storm Water) is set aside to be held in Reserve Funds. Current reserves are well in excess of these levels.

Reserves	Jan 2014*	Target	Surplus
St. Water	$661k	$200k	$461k
Water	$1,609k	$560k	$1.049k
Sewer	$2,084k	$600k	$1.484k
Combined	**$4.35 mil**	**$1.36 mil**	**$2.99 mil**

**includes projected FY14 usage at Annual Town Meeting*

The use of the nearly $2.5 million in excess Water & Sewer reserves combined with capital planning can partner to dampen the volatility that MWRA assessments may bring to the Reading customer. Some large future Storm Water projects suggest that those reserves should be saved at this time.

Water & Sewer

MWRA assessments represent a significant portion of Water (35%) and Sewer (76%) budgets, and are expected to rise at an approximated annual rate of 5.6% (Water) and 3.9% (Sewer) for the five-year period FY15-19, as shown in the next table:

	FY15	FY16	FY17	FY18	FY19	Avg
Water	6.0%	7.9%	8.5%	7.1%	-1.1%	**5.6%**
Sewer	4.0%	2.3%	8.5%	0.3%	4.7%	**3.9%**

The remaining costs are under some type of Reading control and are projected to increase in the +2% to +4% range over these five years.

Given this forecast, here is a suggested use of reserves over the next five years. If there are no reserves regenerated during this time, ending FY19 reserve fund levels would be at $1 million, still well above the 10% minimum:

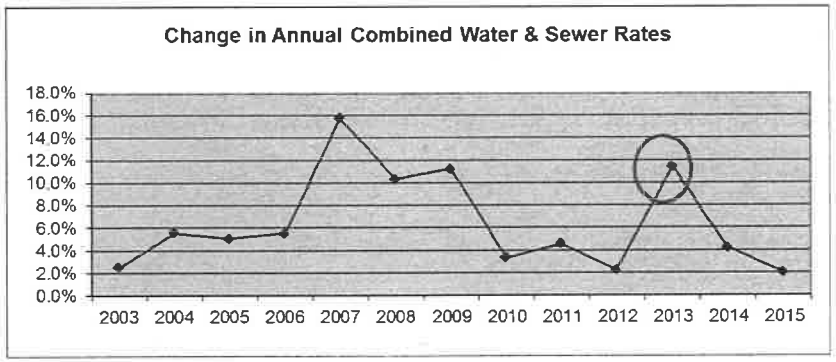
	W Res. Used	W Net Budget	S Res. Used	S Net Budget	Combined Net Budg.
FY15	$125k	+2.4%	$200k	+0.3%	+1.3%
FY16	none	+3.4%	$275k	+4.7%	+4.0%
FY17	$200k	+3.5%	$325k	+4.2%	+3.9%
FY18	$250k	+5.4%	$200k	+2.3%	+3.8%
FY19	$100k	+3.4%	$200k	+4.0%	+3.7%

Rates

Water and sewer rates are set by a combination of budgets, use of reserves and the volume of usage of water/sewer. Conservation efforts in water usage reduce the charges paid to the MWRA for water, but rates may actually need to increase to pay the fixed local costs, as was seen in FY13 when an 8.5% increase was needed to offset the change in volume. Current

billing through December 2013 indicates no further adjustments will be needed in FY15 for changes in water usage.

We measure water usage, but we do not directly measure sewer usage. Thus the sewer volume is set as a historic ratio versus water, and next year a slight change is needed that will put slight upward pressure on sewer rates. **The resulting net combined water (+2.8%) & sewer (+1.3%) rates for FY15 is +2.0%.**



Note: year circled influenced by that +8.5% volume impact

Storm Water

The Storm Water Fund rate for all residential parcels is set at a flat $40 annual fee for FY15. Commercial rates are then determined by their amount of impervious surface when compared to the average residential property. No reserve usage is projected for FY15.

Water Enterprise Fund FY15 Budget

Overview

Water Supply is responsible for the administrative management, operation, technical support, maintenance and security of the drinking water supply in accordance with all Federal, State and local regulations. Water Distribution is responsible for maintaining and operating the municipal water distribution system in accordance with industry standards and all applicable regulations. In addition, this division oversees water meter installation, repair and meter reading as well as the maintenance of all fire hydrants.

Water Fund	FY14	FY15	Change
Wages	$674,178	$681,180	+1.0%
Exp (non-MWRA)	$603,882	$634,500	+5.1%
GF overhead	$413,013	$427,470	+3.5%
Debt + Capital	$2,745,786	$1,875,786	-4.7%
Local Costs	**$4,436,859**	**$3,716,371**	**-16.2%**
MWRA Expense*	$1,857,683	$1,966,000	+5.8%
Gross budget	**$6,294,542**	**$5,682,371**	**-9.7%**
Use of Reserves#	$870,000	$125,000	
Net Budget	**$5,424,542**	**$5,557,371**	**+2.4%**

** +6% versus actual FY14 # suggested figure for FY15*

Expenses show an increase chiefly because of a $40,000 item for water conservation that is required by our DEP consent order. Previously that had been funded through capital, but now becomes an annual expense. Total local costs decrease by 16.2% in this budget. However this change is greatly skewed by

mid-year capital expenses ($750,000 in November '13 and $120,000 requested in April '14). Without that impact, local costs for FY15 are +4.2%, and are forecast at between +2% and +4% for the next five years. There are no changes in FTEs and wages include the same 1.5% COLA assumption as in the general fund budget. The funding of Other Post-Employment Benefits is continued with this budget.

Sewer Enterprise Fund FY15 Budget

Overview

The Sewer Division is responsible for operating the municipal sewer collection systems in accordance with all applicable state, federal and MWRA regulations for the collection and discharge of wastewater. This ranges from maintaining and repairing 100 miles of sewer mains and 12 pumping stations to responding to customer service needs for individual sewer and drainage problems.

Sewer Fund	FY14	FY15	Change
Wages	$283,935	$287,330	+1.2%
Exp (non-MWRA)	$399,461	$392,000	-1.9%
GF overhead	$283,056	$292,965	+3.5%
Debt + Capital	$656,934	$516,934	-21.3%
Local Costs	**$1,623,386**	**$1,489,229**	**-8.3%**
MWRA Expense*	$4,521,077	$4,680,000	+3.1%
Gross budget	**$6,144,463**	**$6,169,229**	**+4.2%**
Use of Reserves#	-$195,000	-$200,000	
Net Budget	**$5,949,463**	**$5,969,229**	**+0.3%**

** +4% versus actual FY14 # suggested figure for FY15*

Local costs decrease by 8.3% in this budget, through a combination of FY15 expense reduction and a pending $120,000 capital request at April '14 Town Meeting. Note that without that request, local costs still decrease, but by only 1%, and also are forecast at between +2% and +4% for the next five years. There are no changes in FTEs and wages include the same 1.5% COLA assumption as in the general fund budget. The funding of Other Post-Employment Benefits is continued with this budget.

Storm Water Ent. Fund FY15 Budget

Overview

The Storm Water Division consists of some activities conducted under the general fund budget, and some in the enterprise fund budget. As a whole, the Division is responsible for the construction, maintenance and repair of all catch basins and storm drainage systems.

Storm Water Enterprise Fund

	FY14	FY15	Change
Wages	$138,903	$143,950	+3.6%
Expenses	$ 63,943	$ 60,700	-5.1%
Debt & Capital	$190,000	$165,000	-13.2%
TOTAL	**$392,846**	**$369,650**	**-5.9%**
Use of Reserves#	-$30,000	none	
Net Budget	**$362,846**	**$369,650**	**+1.9%**

The $40 annual charge for a single family home, and the analogous per square foot charge based on impervious surface for commercial customers, produces about $380,000 in annual revenues. Thus the FY15 budget will not require any change to that $40 level.

Two large scale capital projects (Saugus & Aberjona Rivers) have been in the Storm Water capital improvements plan since inception, thought they have been moved out in recent years to FY20. The design and permitting capital costs for these projects remain in FY17 and FY18, so the community dialogue about these projects should begin within the next year.

This budget does not yet forecast that new federal requirements will add any additional large scale projects. The funding of Other Post-Employment Benefits is continued with this budget.

Enterprise Fund Budgets

	Assumptions for FY16-FY18:	*Local costs	3.0%		3.0%		3.0%		3.0%				
		MWRA Water	7.9%		8.5%		7.1%		-1.1%				
		MWRA Sewer	2.3%		8.5%		0.3%		4.7%				
No.	January 18, 2014	Approved FY - 2014	Percent Change	Requested FY - 2015	Percent Change	Estimated FY - 2016	Percent Change	Estimated FY - 2017	Percent Change	Estimated FY - 2018	Percent Change	Estimated FY - 2019	Percent Change
	Water	*RA +2.6% vs actual*		*+6% for FY15*									
W1	*Wages	674,178	2.6%	681,180	1.0%	701,615	3.0%	722,664	3.0%	744,344	3.0%	766,674	3.0%
W2	*Expenses	603,882	-3.9%	634,500	5.1%	653,535	3.0%	673,141	3.0%	693,335	3.0%	714,135	3.0%
W3	*GF Offsets	413,013	7.3%	427,470	3.5%	440,294	3.0%	453,503	3.0%	467,108	3.0%	481,121	3.0%
W4	Debt+Capital	2,745,786	39.4%	1,973,221	-28.1%	1,827,475	-7.4%	1,992,229	9.0%	2,145,089	7.7%	2,175,369	1.4%
WL	**Local Water Costs**	**4,436,859**	**21.9%**	**3,716,371**	**-16.2%**	**3,622,920**	**-2.5%**	**3,841,537**	**6.0%**	**4,049,876**	**5.4%**	**4,137,299**	**2.2%**
W5	MWRA Assessment	1,857,683	2.4%	1,966,000	5.8%	2,121,314	7.9%	2,301,626	8.5%	2,465,041	7.1%	2,437,926	-1.1%
WG	Gross Water Fund	6,294,542	15.4%	5,682,371	-9.7%	5,744,234	1.1%	6,143,162	6.9%	6,514,917	6.1%	6,575,225	0.9%
W6	Reserves	(870,000)		(125,000)				(200,000)		(250,000)		(100,000)	
WN	**Net Water Fund**	**5,424,542**	**2.3%**	**5,557,371**	**2.4%**	**5,744,234**	**3.4%**	**5,943,162**	**3.5%**	**6,264,917**	**5.4%**	**6,475,225**	**3.4%**
WV	*TM Voted Water Fund*	*5,881,529*	16.1%	*5,254,901*	-10.7%	*5,303,939*	0.9%	*5,689,659*	7.3%	*6,047,809*	6.3%	*6,094,104*	0.8%
	Sewer	*RA +4.5% vs actual*		*+6% for FY15*									
S1	*Wages	283,935	3.2%	287,330	1.2%	295,950	3.0%	304,828	3.0%	313,973	3.0%	323,392	3.0%
S2	*Expenses	399,461	-1.1%	392,000	-1.9%	403,760	3.0%	415,873	3.0%	428,349	3.0%	441,199	3.0%
S3	*GF Offsets	283,056	7.1%	292,965	3.5%	301,754	3.0%	310,807	3.0%	320,131	3.0%	329,735	3.0%
S4	Debt+Capital	656,934	47.4%	516,934	-21.3%	734,000	42.0%	610,000	-16.9%	586,400	-3.9%	577,700	-1.5%
SL	**Local Sewer Costs**	**1,623,386**	**16.9%**	**1,489,229**	**-8.3%**	**1,735,464**	**16.5%**	**1,641,508**	**-5.4%**	**1,648,853**	**0.4%**	**1,672,027**	**1.4%**
S5	MWRA Assessment	4,521,077	3.1%	4,680,000	3.5%	4,787,640	2.3%	5,194,589	8.5%	5,210,173	0.3%	5,455,051	4.7%
SG	Gross Sewer Fund	6,144,463	6.4%	6,169,229	0.4%	6,523,104	5.7%	6,836,097	4.8%	6,859,026	0.3%	7,127,078	3.9%
S6	Reserves	(195,000)		(200,000)		(275,000)		(325,000)		(200,000)		(200,000)	
SN	**Net Sewer Fund**	**5,949,463**	**5.8%**	**5,969,229**	**0.3%**	**6,248,104**	**4.7%**	**6,511,097**	**4.2%**	**6,659,026**	**2.3%**	**6,927,078**	**4.0%**
SV	*TM Voted Sewer Fund*	*5,861,407*	6.4%	*5,876,264*	0.3%	*6,221,350*	5.9%	*6,525,291*	4.9%	*6,538,895*	0.2%	*6,797,343*	4.0%
	Combined W&S												
	Local Water&Sewer	**6,060,245**	**20.5%**	**5,205,600**	**-14.1%**	**5,358,383**	**2.9%**	**5,483,044**	**2.3%**	**5,698,729**	**3.9%**	**5,809,326**	**1.9%**
	MWRA Assessments	6,378,760	2.9%	6,646,000	4.2%	6,908,954	4.0%	7,496,215	8.5%	7,675,214	2.4%	7,892,977	2.8%
	Gross W&S Budgets	12,439,005	10.8%	11,851,600	-4.7%	12,267,337	3.5%	12,979,259	5.8%	13,373,943	3.0%	13,702,303	2.5%
	Reserves	(1,065,000)		(325,000)		(275,000)		(525,000)		(450,000)		(300,000)	
	Net W&S Budgets	**11,374,005**	**4.1%**	**11,526,600**	**1.3%**	**11,992,337**	**4.0%**	**12,454,259**	**3.9%**	**12,923,943**	**3.8%**	**13,402,303**	**3.7%**
	Usage & other impacts				0.6%	*update sewer % of water ratio*							
	Rates		4.1%		1.9%		4.0%		3.9%		3.8%		3.7%
	Reserves												**Target**
	Water	**1,728,653**		**1,603,653**		**1,603,653**		**1,403,653**		**1,153,653**		**1,053,653**	**657,523**
	Sewer	**2,203,974**		**2,003,974**		**1,728,974**		**1,403,974**		**1,203,974**		**1,003,974**	**712,708**
	Storm Water	**661,283**		**661,283**		**646,283**		**621,283**		**591,283**		**561,283**	**200,000**
	Storm Water												
Y1	*Wages	138,903	3.5%	143,950	3.6%	148,269	3.0%	152,717	3.0%	157,298	3.0%	162,017	3.0%
Y2	*Expenses	63,943	-0.2%	60,700	-5.1%	62,521	3.0%	64,397	3.0%	66,329	3.0%	68,318	3.0%
Y3	Debt+Capital	190,000	0.0%	165,000	-13.2%	175,000	6.1%	175,000	0.0%	175,000	0.0%	150,000	-14.3%
	Storm Water Fund	**392,846**	**1.2%**	**369,650**	**-5.9%**	**385,790**	**4.4%**	**392,113**	**1.6%**	**398,627**	**1.7%**	**380,335**	**-4.6%**
	Reserves	*(30,000)*				*(15,000)*		*(25,000)*		*(30,000)*		*(30,000)*	
SWV	**Net Storm Water**	**362,846**	**-0.1%**	**369,650**	**1.9%**	**370,790**	**0.3%**	**367,113**	**-1.0%**	**368,627**	**0.4%**	**350,335**	**-5.0%**
	estimated revenues @$40 is $380k		***$40***		***$40***		***$40***		***$40***		***$40***		***$40***

(5)

PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
WATER

		PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0450	WATER - OPERATIONS							
05	EXPENSES							
61005519 519000	WTR MEDICARE EMPL BENEFITS	5,793.85	5,774.84	6,783.52	.00	8,000.00	8,000.00	.0%
61005519 519700	WTR RETIREMENT ASSESSMENT	26,724.00	27,927.00	73,126.00	76,417.00	76,417.00	80,000.00	4.7%
61005519 519750	WATER OPEB CONTRIBUTIONS	.00	.00	47,664.00	.00	45,215.00	45,000.00	-.5%
61005529 529433	WTR GEN HAZARD WASTE DISPOSAL	6,025.59	7,449.06	5,978.34	151.00	10,000.00	10,000.00	.0%
61005530 530480	WTR GEN PRIMACEY ASSMNT	5,551.27	5,267.71	5,454.45	5,076.37	5,500.00	5,500.00	.0%
61005530 530491	WTR GEN PURCH SVC WAKEFIELD	7,857.29	7,870.50	7,636.44	3,796.40	8,000.00	8,000.00	.0%
61005531 531000	WTR GEN PROF DEV/TRAINING	2,569.52	5,838.00	2,445.00	3,549.00	5,000.00	5,000.00	.0%
61005558 558450	WATER CONSERVATION PROMOTION	.00	.00	.00	.00	.00	40,000.00	.0%
61005574 574000	WTR HEALTH INSURANCE PREMIUM	139,748.59	142,941.46	132,738.75	68,883.23	145,000.00	145,000.00	.0%
61005574 574004	WTR OPT-OUT HEALTH INS PMNT	.00	.00	3,000.00	.00	.00	.00	.0%
61005574 574010	WTR PROP & CASUALTY INS PREM	23,017.00	24,001.00	26,877.00	27,669.00	31,500.00	31,500.00	.0%
61005574 574550	WTR WORKER COMP INS PREM	15,411.00	16,234.00	16,177.00	12,710.00	21,000.00	15,000.00	-28.6%
	TOTAL EXPENSES	232,698.11	243,303.57	327,880.50	198,252.00	355,632.00	393,000.00	10.5%
07	DEBT SERVICE							
61007530 530705	WTR FUND DEBT ISSUANCE COSTS	.00	.00	.00	2,500.00	.00	.00	.0%
61007591 591000	WTR GEN LONG TM DEBT PRINCIPAL	1,375,000.00	1,370,000.00	935,000.00	675,000.00	1,435,000.00	1,435,000.00	.0%
61007591 592000	WTR GEN LONG TERM DEBT INT	463,325.00	414,710.00	366,670.00	179,098.75	390,786.00	358,221.00	-8.3%
	TOTAL DEBT SERVICE	1,838,325.00	1,784,710.00	1,301,670.00	856,598.75	1,825,786.00	1,793,221.00	-1.8%
09	OTHER FINANCING USES							
61009596 596111	WAGE SUPPORT-TOWN MGR	14,896.00	14,895.96	15,194.04	.00	30,351.00	80,588.00	165.5%
61009596 596112	EXP SUPPORT- FINCOMM	.00	.00	.00	.00	.00	35,710.00	.0%

(4) new

(5)

PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
WATER

		PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
61009596 596121	WAGE SUPPORT-ACCOUNTING	10,078.00	10,077.96	10,280.04	.00	10,640.00	.00	-100.0%
61009596 596122	EXP SUPPORT-ACCOUNTING	180.00	180.00	183.96	.00	190.00	.00	-100.0%
61009596 596131	WAGE SUPPORT-FINANCE	32,032.00	32,031.96	32,673.00	.00	33,817.00	36,913.00	9.2%
61009596 596132	EXP SUPPORT-FINANCE	21,653.00	21,653.04	22,086.00	.00	22,859.00	23,856.00	4.4%
61009596 596141	WAGE SUPPORT-HUMAN RESOURCES	4,900.00	4,899.96	4,998.00	.00	5,173.00	.00	-100.0%
61009596 596142	EXP SUPPORT-HUMAN RESOURCE	2,264.00	2,264.04	2,309.04	.00	2,390.00	.00	-100.0%
61009596 596151	WAGE SUPPORT-TECHNOLOGY	31,777.00	31,776.96	32,412.96	.00	33,547.00	.00	-100.0%
61009596 596152	EXPSUPPORT-TECHNOLOGY	30,418.00	30,417.96	31,026.00	.00	32,112.00	.00	-100.0%
61009596 596161	WAGE SUPPORT-DPW ADMINISTRATIO	104,690.00	104,690.04	106,784.04	.00	110,521.00	114,390.00	3.5%
61009596 596171	WAGE SUPPORT-ENGINEERING	98,407.00	98,406.96	100,374.96	.00	103,888.00	107,524.00	3.5%
61009596 596181	WAGE SUPPORT-HIGHWAY	6,730.00	6,729.96	6,864.96	.00	7,105.00	7,354.00	3.5%
61009596 596182	EXP SUPPORT-HIGHWAY	19,342.00	19,341.96	19,728.96	.00	20,420.00	21,135.00	3.5%
61009596 596500	XFER TO ENTERPRISE FUNDS	.00	414,500.00	.00	.00	.00	.00	.0%
TOTAL OTHER FINANCING USES		377,367.00	791,866.76	384,915.96	.00	413,013.00	427,470.00	3.5%
TOTAL WATER - OPERATIONS		2,448,390.11	2,819,880.33	2,014,466.46	1,054,850.75	2,594,431.00	2,613,691.00	.7%
0451	WATER - DISTRIBUTION							
03	SALARIES							
61013511 511010	WTR ADMIN ASST	.00	.00	.00	10,878.00	20,286.00	21,430.00	5.6%
61013511 511401	WTR DIST SUPERVISOR	38,826.33	39,606.34	40,237.58	51,538.56	41,605.00	37,000.00	-11.1%
61013511 511403	WTR DIST FOREMAN	58,182.46	60,668.32	61,658.25	44,622.91	63,140.00	67,325.00	6.6%
61013511 511405	WTR DIST WORKING FORMAN	125,585.72	99,351.19	102,659.22	60,692.41	116,874.00	120,975.00	3.5%
61013511 511409	WTR DIST EQUIPMENT OPERATOR	122,832.48	140,226.77	143,252.16	81,615.83	146,909.00	152,050.00	3.5%
61013511 511413	WTR DIST SKILLED LABORER	57,211.78	41,711.24	42,478.12	24,169.91	43,506.00	45,050.00	3.5%
61013511 511417	WTR DIST LABORER	33,032.16	64,916.55	67,137.44	38,592.73	69,746.00	72,550.00	4.0%
61013511 511471	WTR DIST CLERK(S)							

PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
WATER

		PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
		17,268.40	17,476.79	18,242.11	.00	.00	.00	.0%
61013511 511481	WTR DIST SNOW REMOVAL	.00	.00	-5,169.94	-2,981.63	-6,500.00	-6,500.00	.0%
61013511 515000	WTR DIST WAGES OVERTIME	52,509.30	78,570.57	50,679.67	11,319.27	56,000.00	50,000.00	-10.7%
61013511 516050	WTR DIST OUT OF GRADE WORK	5,517.60	5,164.80	5,119.24	2,685.44	5,000.00	5,000.00	.0%
61013511 516060	WTR DIST ON-CALL PREM	10,492.00	10,270.00	10,752.00	6,264.00	11,000.00	11,000.00	.0%
61013511 516080	WTR DIST WGS LONGEVITY	6,825.00	5,550.00	5,550.00	7,025.00	7,500.00	4,875.00	-35.0%
61013512 512000	WTR DIST WAGES TEMP	5,303.74	6,172.72	4,990.58	5,356.00	8,000.00	8,000.00	.0%
61013517 517017	WTR DIST SICK LEAVE BUYBACK	.00	2,968.64	.00	.00	.00	.00	.0%
	TOTAL SALARIES	533,586.97	572,653.93	547,586.43	341,778.43	583,066.00	588,755.00	1.0%
05	EXPENSES							
61015521 521301	WTR DIST ELECTRICITY	10,497.81	8,361.89	9,166.42	4,483.98	11,000.00	10,000.00	-9.1%
61015521 521303	WTR DIST NATURAL GAS	301.91	264.62	269.12	129.74	500.00	500.00	.0%
61015521 521392	WTR DIST WIRELESS COMMUNICATI	2,864.58	2,851.63	2,452.46	.00	2,000.00	2,000.00	.0%
61015530 530420	WTR DIST POLICE DETAILS	10,413.62	12,280.86	10,674.88	8,056.93	15,000.00	17,500.00	16.7%
61015530 530470	WTR DIST WATER SYSTEM	1,730.69	7,976.26	13,509.50	8,647.40	10,000.00	10,000.00	.0%
61015530 530472	WTR DIST MAIN PIPE/HYDRANT	760.00	9,790.00	11,470.00	840.00	10,000.00	10,000.00	.0%
61015530 530474	WTR DIST SERVICE PIPE/METER	59,001.75	72,145.27	68,936.41	40,434.27	50,000.00	50,000.00	.0%
61015530 530478	WTR DIST CROSS CONN INSP	5,160.00	5,380.00	5,280.00	1,880.00	8,000.00	8,000.00	.0%
61015531 531000	WTR DIST PROF DEV/TRAINING	.00	1,400.00	1,750.00	.00	.00	.00	.0%
61015536 536000	WTR DIST SFTWR LIC & SUPP	7,000.00	.00	5,339.80	2,425.00	7,500.00	5,000.00	-33.3%
61015540 540470	WTR DIST GEN SUPPLIES/SERVIC	24,160.62	15,692.79	21,449.16	9,851.58	25,000.00	25,000.00	.0%
61015540 540472	WTR DIST MAIN PIPE/HYDRANT	23,288.30	20,772.04	28,354.89	10,234.97	30,000.00	30,000.00	.0%
61015540 540474	WTR DIST SERVICE METERS	380.00	.00	420.00	.00	7,000.00	5,000.00	-28.6%
61015554 554000	WTR DIST UNIFORMS AND CLOTHI	4,227.97	4,860.53	3,891.52	2,857.49	5,500.00	6,000.00	9.1%
61015578 578100	WTR DIST LICENSES	347.00	990.00	460.00	853.00	750.00	1,500.00	100.0%

PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
WATER

		PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
TOTAL EXPENSES		150,134.25	162,765.89	183,424.16	90,694.36	182,250.00	180,500.00	-1.0%
08	CAPITAL EXPENDITURES							
61018584 584410	WTR BOB CAT LOADER	44,044.20	.00	.00	.00	.00	.00	.0%
61018584 584411	WTR VAN #2	37,933.61	.00	.00	.00	.00	.00	.0%
61018584 584418	WTR TRUCK	.00	39,954.45	.00	.00	.00	.00	.0%
61018585 585451	WTR DIST METER INSTALLATION	177,916.09	.00	.00	.00	.00	.00	.0%
61018585 585452	WATER BOOSTER STATION TECH	.00	.00	.00	.00	.00	130,000.00	.0%
61018585 585461	WATER TANK INSPECTION	.00	.00	-42,518.00	.00	750,000.00	.00	-100.0%
61018588 588450	WTR DIST SYSTEMS	-92,245.27	-89,245.27	.00	.00	50,000.00	50,000.00	.0%
TOTAL CAPITAL EXPENDITURES		167,648.63	-49,290.82	-42,518.00	.00	800,000.00	180,000.00	-77.5%
TOTAL WATER - DISTRIBUTION		851,369.85	686,129.00	688,492.59	432,472.79	1,565,316.00	949,255.00	-39.4%
0452	WATER - SUPPLY / TREATMENT							
03	SALARIES							
61023511 511461	WTR SUPPLY PLANT SUPERVISOR	84,062.88	84,062.88	85,425.60	46,457.60	86,612.00	87,925.00	1.5%
61023511 511481	WTR SUPPLY SNOW REMOVAL	.00	.00	-328.56	-663.68	-500.00	-500.00	.0%
61023511 515000	WTR SUPPLY-OVERTIME	5,958.50	11,393.59	7,074.35	1,202.92	5,000.00	5,000.00	.0%
TOTAL SALARIES		90,021.38	95,456.47	92,171.39	46,996.84	91,112.00	92,425.00	1.4%
05	EXPENSES							
61025521 521301	WTR SUPPLY ELECTRICITY	24,596.31	19,710.36	18,122.42	8,167.63	24,000.00	20,000.00	-16.7%
61025521 521308	WTR SUPPLY FUEL OIL	2,077.62	1,518.11	1,416.00	.00	3,000.00	3,000.00	.0%
61025521 521309	WTR SUPPLY WATER /SEWER	214.72	214.72	214.72	107.36	500.00	500.00	.0%
61025521 521390	WTR SUPPLY TELEPHONE	1,616.96	1,135.89	830.81	401.22	2,500.00	2,500.00	.0%
61025530 530000	WTR SUPPLY PROF/TECH SV							

PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
WATER

		PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
		5,781.00	4,184.34	16,207.33	1,111.10	10,000.00	10,000.00	.0%
61025530 530457	WTR SUPPLY PROF SVCS WELLS	2,073.86	.00	.00	.00	.00	.00	.0%
61025540 540000	WTR SUPPLY SUPPLIES/EQUIPMEN	1,439.80	1,794.13	1,801.79	1,707.72	6,000.00	6,000.00	.0%
61025540 540455	WTR SUPPLY WELLS	10,990.54	9,223.98	9,401.82	4,973.44	20,000.00	20,000.00	.0%
61025540 540499	MWRA WATER EMERGENCY	.00	1,180.44	.00	.00	.00	.00	.0%
61025563 563400	WTR SUPPLY MWRA	1,726,878.00	1,772,389.00	1,811,212.00	1,112,521.80	1,857,683.00	1,966,000.00	5.8%
	TOTAL EXPENSES	1,775,668.81	1,811,350.97	1,859,206.89	1,128,990.27	1,923,683.00	2,028,000.00	5.4%
08	CAPITAL EXPENDITURES							
61028583 583000	WTR SUPPLY PLANT	.00	67,396.35	.00	.00	.00	.00	.0%
61028584 584407	WATER SUPPLY PICKUP TRUCK	.00	.00	35,219.16	.00	.00	.00	.0%
	TOTAL CAPITAL EXPENDITURES	.00	67,396.35	35,219.16	.00	.00	.00	.0%
	TOTAL WATER - SUPPLY / TREAT	1,865,690.19	1,974,203.79	1,986,597.44	1,175,987.11	2,014,795.00	2,120,425.00	5.2%
0990	OTHER FINANCING SOURCES/USES							
02	OTHER FINANCING SOURCES							
61002490 490099	TRANS FROM MULTI-YR PROJECT FD	-36,000.00	.00	-148,313.00	.00	.00	.00	.0%
61002490 495100	LEGAL SETTLEMENT	-31,250.00	.00	.00	.00	.00	.00	.0%
61002490 499990	WTR FREE CASH OP BUD SUPPORT	-225,000.00	-750,000.00	-150,000.00	.00	-750,000.00	-125,000.00	-83.3%
	TOTAL OTHER FINANCING SOURCE	-292,250.00	-750,000.00	-298,313.00	.00	-750,000.00	-125,000.00	-83.3%
09	OTHER FINANCING USES							
61009590 599910	WTR DEBT ISSUE COSTS	.00	2,500.00	.00	.00	.00	.00	.0%
	TOTAL OTHER FINANCING USES	.00	2,500.00	.00	.00	.00	.00	.0%
	TOTAL OTHER FINANCING SOURCE	-292,250.00	-747,500.00	-298,313.00	.00	-750,000.00	-125,000.00	-83.3%
	TOTAL WATER							

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PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
WATER

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
	4,873,200.15	4,732,713.12	4,391,243.49	2,663,310.65	5,424,542.00	5,558,371.00	2.5%

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Water Enterprise Fund
Capital + Debt

		Approved	Approved	Requested	Projected ==>			Legend: Debt (Issued) and *Debtx (not yet approved)*						
Water Ent. Fund Capital & Debt		**FY-2013**	**FY-2014**	**FY-2015**	**FY-2016**	**FY-2017**	**FY-2018**	**FY-2019**	**FY-2020**	**FY-2021**	**FY-2022**	**FY-2023**	**FY-2024**	**FY-2025**
Water Capital		643,000	920,000	**180,000**	170,000	80,000	275,000	425,000	325,000	362,000	321,000	234,000	100,000	100,000
Water Debt		1,326,051	1,825,786	**1,793,221**	1,657,475	1,912,229	1,870,089	1,750,369	2,068,119	2,015,369	1,732,619	1,486,369	1,575,119	1,232,575
Total Capital & Debt		**1,969,051**	**2,745,786**	**1,973,221**	**1,827,475**	**1,992,229**	**2,145,089**	**2,175,369**	**2,393,119**	**2,377,369**	**2,053,619**	**1,720,369**	**1,675,119**	**1,332,575**
Water CAPITAL		643,000	920,000	**180,000**	170,000	80,000	275,000	425,000	325,000	362,000	321,000	234,000	100,000	100,000
Water Supply														
Treatment Plant Design	1	Debt	Debt	Debt										
MWRA ($3.18mil partial join)	2	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt
MWRA ($7.8mil full join)	3	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt
WTP demo & chlorine ($800k)	4	Debt	Debt	Debt	Debt	Debt	Debt							
Well Abandonment							225,000							
Hydraulic Study - 2nd Connect		56,000												
Replace Pickup Truck #3 (2003)		37,000										39,000		
Water Distribution														
WM:Haverhill&Howard ($2.285m)	7a	Debt mwra	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt			
WM: Howard-County-Summer														
WM: MWRA loan to be used	7b	Debt mwra	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt			
WM Repl/Abnd R#1 $5.0mil/10yr	8		Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt		
WM Repl/Abnd R#2 $1.125mil/5yr	9					*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*				
WM Repl/Abnd MWRA $3.0m														
WM Repl/Abnd R#3 $1.35mil/5yr	10								*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*	
WM Repl/Abnd R#4 $4.1mil/10yr	11												*Debtx*	*Debtx*
WM Repl/Abnd B $7mil FY24														
WM Repl/Abnd C $17.5mil FY24														
WM: Larch Lane					120,000									
WM Lining Program			50,000	**50,000**	50,000	50,000	50,000	75,000	75,000	75,000	75,000	75,000	100,000	100,000
Meter Replacement	assume +3%/yr inflation							250,000	250,000	250,000				
Tank Inspect & Design: Auburn(FY12)										12,000	12,000			
Tank Maintenance: Auburn		~~550,000~~	750,000											
Bear Hill Storage Tank ($1.4mil) - remove pending MWRA 2nd connection														
Booster Station SCADA				**130,000**										
SCADA Upgrade (every 5 yrs)										25,000				
Replace Pickup Truck #12 (1997)											42,000			
Replace Van #2						30,000								
Replace Truck#6												120,000		
Replace Truck#14			120,000											
Replace Backhoe #420E								100,000						
Replace Utility Truck #5											150,000			
Replace Pickup #15											42,000			

Water Enterprise Fund
Capital + Debt

		Approved	Approved	Requested	Projected ==>			Legend: Debt (Issued) and *Debtx (not yet approved)*						
Water Ent. Fund Capital & Debt		**FY-2013**	**FY-2014**	**FY-2015**	**FY-2016**	**FY-2017**	**FY-2018**	**FY-2019**	**FY-2020**	**FY-2021**	**FY-2022**	**FY-2023**	**FY-2024**	**FY-2025**
Water DEBT		1,326,051	1,825,786	**1,793,221**	1,657,475	1,912,229	1,870,089	1,750,369	2,068,119	2,015,369	1,732,619	1,486,369	1,575,119	1,232,575
Water Treatment Plant Design	1	112,700	109,000	**104,500**										
Join MWRA(partial $3.18m)	2	258,656	252,656	**246,656**	237,719	229,719	224,069	217,669	211,269	204,869	198,469	192,069	185,669	178,975
Join MWRA(full $7.8m)	3	632,775	618,150	**603,525**	588,656	571,350	553,800	538,200	522,600	507,000	491,400	475,800	460,200	444,600
Demo WTP/chlorinate($0.8m)	4	93,420	90,980	**88,540**	86,100	83,660	81,220							
WM:Haverhill&Howard ($2.285m)	7a	228,500	185,000	**185,000**	185,000	185,000	185,000	185,000	185,000	185,000	185,000			
WM: MWRA loan to be used	7b		20,000	**20,000**	20,000	20,000	20,000	20,000	20,000	20,000	20,000			
WM Repl/Abnd R#1 $5.0mil/10yr	*8*		*550,000*	***545,000***	*540,000*	*535,000*	*530,000*	*525,000*	*520,000*	*515,000*	*510,000*	*505,000*	-	-
WM Repl/Abnd R#2 $1.125mil/5yr	*9*			-	-	*287,500*	*276,000*	*264,500*	*253,000*	*241,500*	-	-	-	
WM Repl/Abnd MWRA $3.0m			-	-	-	-	-	-	-	-	-	-	-	-
WM Repl/Abnd R#3 $1.35mil/5yr	*10*		-	-	-	-	-	-	*356,250*	*342,000*	*327,750*	*313,500*	*299,250*	-
WM Repl/Abnd R#4 $4.1mil/10yr	*11*		-	-	-	-	-	-	-	-	-	-	*630,000*	*609,000*
WM Repl/Abnd B $7mil FY24			-	-	-	-	-	-	-	-	-	-	-	-
WM Repl/Abnd C $17.5mil FY24			-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Principal:		958,500	1,435,000	**1,435,000**	1,335,000	1,565,000	1,565,000	1,485,000	1,770,000	1,770,000	1,540,000	1,335,000	1,255,000	970,000
Water Treatment Plant Design	1	100,000	100,000	**100,000**										
Join MWRA(partial $3.18m)	2	160,000	160,000	**160,000**	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Join MWRA(full $7.8m)	3	390,000	390,000	**390,000**	390,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000
Demo WTP/chlorinate($0.8m)	4	80,000	80,000	**80,000**	80,000	80,000	80,000							
WM:Haverhill&Howard ($2.285m)	7a	228,500	185,000	**185,000**	185,000	185,000	185,000	185,000	185,000	185,000	185,000			
WM: MWRA loan to be used	7b		20,000	**20,000**	20,000	20,000	20,000	20,000	20,000	20,000	20,000			
WM Repl/Abnd R#1 $5.0mil/10yr	*8*		*500,000*	***500,000***	*500,000*	*500,000*	*500,000*	*500,000*	*500,000*	*500,000*	*500,000*	*500,000*	-	-
WM Repl/Abnd R#2 $1.125mil/5yr	*9*				-	*230,000*	*230,000*	*230,000*	*230,000*	*230,000*	-	-		
WM Repl/Abnd MWRA $3.0m			-	-	-	-	-	-	-	-	-	-	-	-
WM Repl/Abnd R#3 $1.35mil/5yr	*10*		-	-	-	-	-	-	*285,000*	*285,000*	*285,000*	*285,000*	*285,000*	-
WM Repl/Abnd R#4 $4.1mil/10yr	*11*		-	-	-	-	-	-	-	-	-	-	*420,000*	*420,000*
WM Repl/Abnd B $7mil FY24														
WM Repl/Abnd C $17.5mil FY24														
Interest on Long Term Debt:		**367,551**	**390,786**	**358,221**	**322,475**	**347,229**	**305,089**	**265,369**	**298,119**	**245,369**	**192,619**	**151,369**	**320,119**	**262,575**
Water Treatment Plant Design	1	12,700	9,000	**4,500**										
Join MWRA(partial $3.18m)	2	98,656	92,656	**86,656**	77,719	69,719	64,069	57,669	51,269	44,869	38,469	32,069	25,669	18,975
Join MWRA(full $7.8m)	3	242,775	228,150	**213,525**	198,656	181,350	163,800	148,200	132,600	117,000	101,400	85,800	70,200	54,600
Demo WTP/chlorinate($0.8m)	4	13,420	10,980	**8,540**	6,100	3,660	1,220							
WM:Haverhill&Howard ($2.285m)	7a	-	-	-	-	-	-	-	-	-	-	-	-	-
WM: MWRA loan to be used	7b	-	-	-	-	-	-	-	-	-	-	-	-	-
WM Repl/Abnd R#1 $5.0mil/10yr	*8*		*50,000*	***45,000***	*40,000*	*35,000*	*30,000*	*25,000*	*20,000*	*15,000*	*10,000*	*5,000*	-	-
WM Repl/Abnd R#2 $1.125mil/5yr	*9*				-	*57,500*	*46,000*	*34,500*	*23,000*	*11,500*	-	-		
WM Repl/Abnd MWRA $3.0m			-	-	-	-	-	-	-	-	-	-	-	-
WM Repl/Abnd R#3 $1.35mil/5yr	*10*		-	-	-	-	-	-	*71,250*	*57,000*	*42,750*	*28,500*	*14,250*	-
WM Repl/Abnd R#4 $4.1mil/10yr	*11*		-	-	-	-	-	-	-	-	-	-	*210,000*	*189,000*
WM Repl/Abnd B $7mil FY24														
WM Repl/Abnd C $17.5mil FY24														

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Water Enterprise Fund
Capital + Debt

Water Ent. Fund Capital & Debt		FY-2026	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031	FY-2032	FY-2033	FY15-33 TOTAL
Water Capital		100,000	100,000	100,000	458,333	458,333	458,333	125,000	125,000	**4,496,999**
Water Debt		1,179,375	1,136,588	943,800	525,000	504,000	483,000	462,000	441,000	**24,768,314**
Total Capital & Debt		**1,279,375**	**1,236,588**	**1,043,800**	**983,333**	**962,333**	**941,333**	**587,000**	**566,000**	**29,265,313**
Water CAPITAL		100,000	100,000	100,000	458,333	458,333	458,333	125,000	125,000	**4,496,999**
Water Supply										
Treatment Plant Design	1									-
MWRA ($3.18mil partial join)	2	Debt	Debt							-
MWRA ($7.8mil full join)	3	Debt	Debt	Debt						-
WTP demo & chlorine ($800k)	4									-
Well Abandonment										**225,000**
Hydraulic Study - 2nd Connect										-
Replace Pickup Truck #3 (2003)										**39,000**
Water Distribution										-
WM:Haverhill&Howard ($2.285m)	7a									-
WM: Howard-County-Summer										-
WM: MWRA loan to be used	7b									-
WM Repl/Abnd R#1 $5.0mil/10yr	8									-
WM Repl/Abnd R#2 $1.125mil/5yr	9									-
WM Repl/Abnd MWRA $3.0m										-
WM Repl/Abnd R#3 $1.35mil/5yr	10									-
WM Repl/Abnd R#4 $4.1mil/10yr	11	*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*	-
WM Repl/Abnd B $7mil FY24										-
WM Repl/Abnd C $17.5mil FY24										-
WM: Larch Lane										**120,000**
WM Lining Program		100,000	100,000	100,000	125,000	125,000	125,000	125,000	125,000	**1,700,000**
Meter Replacement	assur				333,333	333,333	333,333			**1,749,999**
Tank Inspect & Design: Auburn(FY12)										**24,000**
Tank Maintenance: Auburn										-
Bear Hill Storage Tank ($1.4mil) - remov										-
Booster Station SCADA										**130,000**
SCADA Upgrade (every 5 yrs)										**25,000**
Replace Pickup Truck #12 (1997)										**42,000**
Replace Van #2										**30,000**
Replace Truck#6										**120,000**
Replace Truck#14										-
Replace Backhoe #420E										**100,000**
Replace Utility Truck #5										**150,000**
Replace Pickup #15										**42,000**

Water Enterprise Fund
Capital + Debt

Water Ent. Fund Capital & Debt		FY-2026	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031	FY-2032	FY-2033	FY15-33 TOTAL
Water DEBT		1,179,375	1,136,588	943,800	525,000	504,000	483,000	462,000	441,000	**24,768,314**
Water Treatment Plant Design	1									**104,500**
Join MWRA(partial $3.18m)	2	162,375	156,188							**2,645,713**
Join MWRA(full $7.8m)	3	429,000	413,400	397,800						**6,997,331**
Demo WTP/chlorinate($0.8m)	4									**339,520**
WM:Haverhill&Howard ($2.285m)	7a									**1,480,000**
WM: MWRA loan to be used	7b									**160,000**
WM Repl/Abnd R#1 $5.0mil/10yr	8	-	-	-	-	-	-	-		**4,725,000**
WM Repl/Abnd R#2 $1.125mil/5yr	9									**1,322,500**
WM Repl/Abnd MWRA $3.0m		-	-	-	-	-	-	-		**-**
WM Repl/Abnd R#3 $1.35mil/5yr	10	-	-	-	-	-	-	-		**1,638,750**
WM Repl/Abnd R#4 $4.1mil/10yr	11	*588,000*	*567,000*	*546,000*	*525,000*	*504,000*	*483,000*	*462,000*	*441,000*	**5,355,000**
WM Repl/Abnd B $7mil FY24		-	-	-	-	-	-	-		**-**
WM Repl/Abnd C $17.5mil FY24		-	-	-	-	-	-	-		**-**
Repayment of Principal:		960,000	960,000	810,000	420,000	420,000	420,000	420,000	420,000	**20,855,000**
Water Treatment Plant Design	1									**100,000**
Join MWRA(partial $3.18m)	2	150,000	150,000							**2,060,000**
Join MWRA(full $7.8m)	3	390,000	390,000	390,000						**5,460,000**
Demo WTP/chlorinate($0.8m)	4									**320,000**
WM:Haverhill&Howard ($2.285m)	7a									**1,480,000**
WM: MWRA loan to be used	7b									**160,000**
WM Repl/Abnd R#1 $5.0mil/10yr	8	-	-	-	-	-	-	-		**4,500,000**
WM Repl/Abnd R#2 $1.125mil/5yr	9									**1,150,000**
WM Repl/Abnd MWRA $3.0m		-	-	-	-	-	-	-		**-**
WM Repl/Abnd R#3 $1.35mil/5yr	10	-	-	-	-	-	-	-		**1,425,000**
WM Repl/Abnd R#4 $4.1mil/10yr	11	*420,000*	*420,000*	*420,000*	*420,000*	*420,000*	*420,000*	*420,000*	*420,000*	**4,200,000**
WM Repl/Abnd B $7mil FY24										**-**
WM Repl/Abnd C $17.5mil FY24										**-**
Interest on Long Term Debt:		**219,375**	**176,588**	**133,800**	**105,000**	**84,000**	**63,000**	**42,000**	**21,000**	**3,913,314**
Water Treatment Plant Design	1									**4,500**
Join MWRA(partial $3.18m)	2	12,375	6,188							**585,713**
Join MWRA(full $7.8m)	3	39,000	23,400	7,800						**1,537,331**
Demo WTP/chlorinate($0.8m)	4									**19,520**
WM:Haverhill&Howard ($2.285m)	7a	-	-	-	-	-	-	-		**-**
WM: MWRA loan to be used	7b	-	-	-	-	-	-	-		**-**
WM Repl/Abnd R#1 $5.0mil/10yr	8	-	-	-	-	-	-	-		**225,000**
WM Repl/Abnd R#2 $1.125mil/5yr	9									**172,500**
WM Repl/Abnd MWRA $3.0m		-	-	-	-	-	-	-		**-**
WM Repl/Abnd R#3 $1.35mil/5yr	10	-	-	-	-	-	-	-		**213,750**
WM Repl/Abnd R#4 $4.1mil/10yr	11	*168,000*	*147,000*	*126,000*	*105,000*	*84,000*	*63,000*	*42,000*	*21,000*	**1,155,000**
WM Repl/Abnd B $7mil FY24										**-**
WM Repl/Abnd C $17.5mil FY24										**-**

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PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
SEWER

		PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0440	SEWER - OPERATIONS							
03	SALARIES							
62003511 511010	SWR ADMIN ASST	.00	.00	.00	10,878.00	20,286.00	21,430.00	5.6%
62003511 511401	SEWER SUPERVISOR	38,826.40	39,606.37	40,237.62	23,526.00	41,605.00	37,000.00	-11.1%
62003511 511405	SEWER WORKING FORMAN	49,893.39	49,721.29	50,629.09	28,809.42	51,857.00	53,675.00	3.5%
62003511 511409	SEWER EQUIPMENT OPERATOR	51,907.68	53,507.15	54,329.60	30,902.40	55,624.00	57,600.00	3.6%
62003511 511413	SEWER SKILLED LABORER	3,500.21	.00	.00	.00	.00	.00	.0%
62003511 511417	SEWER LABORER	54,557.71	67,132.86	67,788.76	37,720.36	72,563.00	72,600.00	.1%
62003511 511471	SEWER CLERK(S)	17,268.81	17,476.96	18,242.54	.00	.00	.00	.0%
62003511 511481	SEWER SNOW REMOVAL	.00	.00	-2,296.97	-1,856.82	-2,500.00	-2,500.00	.0%
62003511 515000	SEWER OVERTIME	21,296.14	24,031.08	42,402.76	25,309.97	36,000.00	40,000.00	11.1%
62003511 516050	SEWER OUT OF GRADE WORK	3,838.40	6,673.20	4,827.79	1,692.72	3,500.00	3,500.00	.0%
62003511 516060	SEWER WGS ON-CALL PREMIUM	2,196.00	2,747.00	2,304.00	1,305.00	2,950.00	2,950.00	.0%
62003511 516080	SEWER WAGES LONGEVITY	1,950.00	1,075.00	1,075.00	1,075.00	2,050.00	1,075.00	-47.6%
62003517 517017	SEWER SICK LEAVE BUYBACK	.00	2,968.63	.00	.00	.00	.00	.0%
	TOTAL SALARIES	245,234.74	264,939.54	279,540.19	159,362.05	283,935.00	287,330.00	1.2%
05	EXPENSES							
62005519 519000	SEWER MEDICARE EMPL BENEFITS	1,595.53	1,906.44	1,880.40	.00	1,500.00	1,500.00	.0%
62005519 519700	SEWER RETIREMENT ASSESSMENT	22,273.00	23,275.00	27,234.00	28,460.00	28,460.00	30,000.00	5.4%
62005519 519750	SEWER OPEB CONTRIBUTIONS	.00	.00	9,667.00	.00	7,901.00	8,000.00	1.3%
62005521 521301	SEWER ELECTRICITY	26,781.71	26,963.78	26,237.63	11,919.81	33,000.00	30,000.00	-9.1%
62005524 524469	SEWER STATION REPAIR	.00	.00	7,000.00	.00	30,000.00	30,000.00	.0%
62005524 524474	MANHOLE MAINTENANCE	.00	8,478.75	4,200.00	1,425.00	10,000.00	10,000.00	.0%
62005524 524475	SEWER I & I REIMB TO RESIDENTS	800.00	.00	.00	.00	.00	.00	.0%

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PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
SEWER

		PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
62005524 524476	INFLOW/INFILTRATION PREVENTION	.00	60,697.86	99,410.51	20,947.89	100,000.00	100,000.00	.0%
62005529 529433	SEWER HAZARD WASTE DISPOSAL	9,970.00	7,571.50	9,125.88	5,975.16	10,000.00	12,000.00	20.0%
62005530 530000	SEWER PURCHASED SERVICES	20,495.33	21,608.22	20,905.00	10,447.10	20,000.00	21,000.00	5.0%
62005530 530110	SEWER LEGAL COUNSEL	.00	.00	.00	.00	2,000.00	2,000.00	.0%
62005530 530420	SEWER POLICE DETAILS	5,387.10	10,778.11	1,888.65	2,000.00	5,000.00	5,000.00	.0%
62005530 530490	SEWER CONT SVC PUMP STATIONS	8,943.43	19,432.90	10,684.91	2,439.35	15,000.00	15,000.00	.0%
62005530 530492	SEWER SYSTEM INSPECTIONS	1,761.58	10,662.32	.00	950.00	15,000.00	15,000.00	.0%
62005531 531000	SEWER PROF DEV/TRAINING	.00	.00	.00	1,000.00	1,000.00	2,000.00	100.0%
62005536 536000	SEWER SOFTWARE SUPPORT	1,000.00	.00	3,270.58	1,425.00	7,500.00	5,000.00	-33.3%
62005540 540490	SEWER PUMP STATION SUPPLIES	3,776.68	893.91	230.13	3,315.79	7,000.00	7,000.00	.0%
62005540 540493	SEWER DISTRIBUTION SYSTEM	3,786.54	1,654.16	3,197.35	6,667.03	8,000.00	8,000.00	.0%
62005540 540495	SEWER CHEMICALS	3,339.48	3,576.12	1,733.75	2,380.12	7,000.00	7,500.00	7.1%
62005554 554000	SEWER UNIFORMS	2,079.96	1,724.95	2,034.96	1,993.74	2,200.00	2,500.00	13.6%
62005563 563400	SEWER MWRA	3,922,082.00	4,128,058.00	4,326,182.00	2,699,596.80	4,521,077.00	4,680,000.00	3.5%
62005574 574000	SEWER HEALTH INSURANCE PREM	63,975.69	64,291.39	60,782.76	27,224.46	73,000.00	65,000.00	-11.0%
62005574 574010	SEWER PROP & CASUALTY INS PREM	726.00	1,127.00	850.00	878.00	1,250.00	1,000.00	-20.0%
62005574 574500	SEWER DEDUCTIBLES/CLAIMS	1,090.00	2,500.00	.00	.00	.00	.00	.0%
62005574 574550	SEWER WORKER COMP INS PREM	10,368.00	11,624.00	9,821.00	12,000.00	13,650.00	13,500.00	-1.1%
62005578 578100	LICENSES	135.00	180.00	240.00	60.00	1,000.00	1,000.00	.0%
TOTAL EXPENSES		4,110,367.03	4,407,004.41	4,626,576.51	2,841,105.25	4,920,538.00	5,072,000.00	3.1%
07 DEBT SERVICE								
62007591 591000	SEWER LT DEBT PRINCIPAL	116,800.00	116,800.00	86,240.00	77,374.00	136,934.00	166,934.00	21.9%
62007591 592000	SEWER LONG TERM DEBT INTEREST	4,312.50	1,406.25	.00	.00	.00	.00	.0%
TOTAL DEBT SERVICE		121,112.50	118,206.25	86,240.00	77,374.00	136,934.00	166,934.00	21.9%

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PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
SEWER

		PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
08	CAPITAL EXPENDITURES							
62008584 584416	SEWER TRUCK #6	.00	42,759.46	.00	.00	.00	.00	.0%
62008584 584417	SEWER TRUCK #10	.00	38,864.46	.00	.00	.00	.00	.0%
62008584 584422	SEWER BACKHOE 430D	.00	.00	78,000.00	.00	.00	.00	.0%
62008585 585451	WTR DIST METER INSTALLATION	25,651.00	.00	.00	.00	.00	.00	.0%
62008588 588411	SEWER CALIFORNIA RD SEWER MAIN	52,204.66	-545.27	-545.27	.00	.00	.00	.0%
62008588 588450	SEWER SYSTEMS	.00	.00	175,818.63	.00	.00	.00	.0%
62008588 588500	SEWER MAIN PROJECTS	.00	.00	.00	.00	.00	50,000.00	.0%
62008588 588502	LEWIS/CHARLES/HOWARD SWR MAIN	.00	.00	.00	200,782.28	350,000.00	.00	-100.0%
62008588 588503	WEST ST SEWER MAIN PROJECT	.00	.00	.00	6,928.35	50,000.00	.00	-100.0%
62008588 588505	SEWER INFR INFLOW/INFILTRATION	62,742.51	.00	.00	.00	.00	.00	.0%
62008588 588510	SEWER STATION REHAB	.00	.00	.00	.00	.00	300,000.00	.0%
	TOTAL CAPITAL EXPENDITURES	140,598.17	81,078.65	253,273.36	207,710.63	400,000.00	350,000.00	-12.5%
09	OTHER FINANCING USES							
62009596 596111	WAGE SUPPORT-TOWN MGR	14,062.00	14,061.96	14,345.04	.00	24,458.00	71,688.00	193.1%
62009596 596112	EXPENSE SUPPORT- FINCOM	.00	.00	.00	.00	.00	33,710.00	.0%
62009596 596121	WAGE SUPPORT-ACCOUNTING	9,517.00	9,516.96	9,710.04	.00	10,050.00	.00	-100.0%
62009596 596122	EXPENSE SUPPORT-ACCOUNTING	170.00	170.04	174.96	.00	181.00	.00	-100.0%
62009596 596131	WAGE SUPPORT-FINANCE	30,249.00	30,249.00	30,860.04	.00	31,940.00	34,920.00	9.3%
62009596 596132	EXPENSE SUPPORT-FINANCE	20,440.00	20,439.96	20,850.00	.00	21,581.00	22,524.00	4.4%
62009596 596141	WAGE SUPPORT-HUMAN RESOURCES	4,628.00	4,628.04	4,721.04	.00	4,886.00	.00	-100.0%
62009596 596142	EXPENSE SUPPORT-HUMAN RESOURCE	2,137.00	2,136.96	2,180.04	.00	2,256.00	.00	-100.0%
62009596 596151	WAGE SUPPORT-TECHNOLOGY	29,998.00	29,997.96	30,597.96	.00	31,669.00	.00	-100.0%
62009596 596152	EXPENSE SUPPORT-TECHNOLOGY	28,715.00	28,715.04	29,289.00	.00	30,314.00	.00	-100.0%

PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
SEWER

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
62009596 596161	WAGE SUPPORT-DPW ADMINISTRATIO						
	47,475.00	47,475.00	48,425.04	.00	50,120.00	51,875.00	3.5%
62009596 596171	WAGE SUPPORT-ENGINEERING						
	60,065.00	60,065.04	61,266.00	.00	63,410.00	65,630.00	3.5%
62009596 596181	WAGE SUPPORT-HIGHWAY						
	2,419.00	2,418.96	2,466.96	.00	2,553.00	2,643.00	3.5%
62009596 596182	EXPENSE SUPPORT-HIGHWAY						
	9,129.00	9,129.00	9,312.00	.00	9,638.00	9,975.00	3.5%
TOTAL OTHER FINANCING USES							
	259,004.00	259,003.92	264,198.12	.00	283,056.00	292,965.00	3.5%
TOTAL SEWER - OPERATIONS							
	4,876,316.44	5,130,232.77	5,509,828.18	3,285,551.93	6,024,463.00	6,169,229.00	2.4%
0990 OTHER FINANCING SOURCES/USES							
02 OTHER FINANCING SOURCES							
62002490 490099	TRANS FROM MULTI-YR PROJECT FD						
	-156,720.46	.00	.00	.00	.00	.00	.0%
62002490 499990	SEWER FREE CASH OP BUD SUPPORT						
	-100,000.00	-200,000.00	-150,000.00	.00	-75,000.00	-200,000.00	166.7%
TOTAL OTHER FINANCING SOURCE							
	-256,720.46	-200,000.00	-150,000.00	.00	-75,000.00	-200,000.00	166.7%
09 OTHER FINANCING USES							
62009590 599910	SEWER DEBT ISSUE COSTS						
	.00	2,500.00	.00	.00	.00	.00	.0%
TOTAL OTHER FINANCING USES							
	.00	2,500.00	.00	.00	.00	.00	.0%
TOTAL OTHER FINANCING SOURCE							
	-256,720.46	-197,500.00	-150,000.00	.00	-75,000.00	-200,000.00	166.7%
TOTAL SEWER							
	4,619,595.98	4,932,732.77	5,359,828.18	3,285,551.93	5,949,463.00	5,969,229.00	.3%

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Sewer Enterprise Fund
Capital + Debt

Annual change to water capital+debt			47.4%	-21.3%	42.0%	-16.9%	-3.9%	-1.5%	0.7%	33.7%	-1.5%	-9.3%	-15.1%	-19.5%	-1.1%	
		Approved	Approved	**Requested**	Projected ==>		Legend: Debt (Issued) and *Debtx (not yet approved)*				-					FY13-26
Sewer Ent. Fund Capital & Debt		FY-2013	FY-2014	**FY-2015**	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023	FY-2024	FY-2025	FY-2026	TOTAL
Sewer Capital		330,000	520,000	**350,000**	570,000	460,000	50,000	122,000	50,000	300,000	342,000	695,000	590,000	475,000	470,000	**5,324,000**
Sewer Debt		115,800	136,934	**166,934**	164,000	150,000	536,400	455,700	532,000	478,000	424,000	-	-	-	-	**3,159,768**
Total Capital & Debt		**445,800**	**656,934**	**516,934**	**734,000**	**610,000**	**586,400**	**577,700**	**582,000**	**778,000**	**766,000**	**695,000**	**590,000**	**475,000**	**470,000**	**8,483,768**
Sewer CAPITAL		330,000	520,000	**350,000**	570,000	460,000	50,000	122,000	50,000	300,000	342,000	695,000	590,000	475,000	470,000	**5,324,000**
Main: Fairview/Sunnyside	4															-
Main: Lewis Street																-
Main: Poet's Corner ($350k)		200,000														**200,000**
Sewer Main Lewis; Charles; Howard			350,000													**350,000**
Sewer Main projects			50,000	**50,000**	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	**650,000**
Station: West St.				**300,000**												**300,000**
Station: Batchelder Rd.					520,000											**520,000**
Station: Joseph's Way						270,000										**270,000**
Station: Sturges $690k debt	2						*debtx*	*debtx*								-
Station: Small Lane						100,000										**100,000**
Station: Charles St. $1.2mi debt	3								*debtx*	*debtx*	*debtx*					-
Station: Grove St.												280,000				**280,000**
Portable Generator - Grove												15,000				**15,000**
Station: Strout Ave.													290,000			**290,000**
Station: Brewer Lane													250,000			**250,000**
Station: Collins Ave.														410,000		**410,000**
Portable Generator - Collins														15,000		**15,000**
Station: Longwood Rd.															270,000	**270,000**
Station: Pitman Drive															150,000	**150,000**
Meter Replacements										250,000	250,000	250,000				**750,000**
Backhoe 430D		130,000										100,000				**230,000**
Replace Vehicles																-
Pickup #8 (2004)						40,000										**40,000**
Truck #17 (2001)			120,000													**120,000**
Car #1 (2006)								30,000								**30,000**
Pickup #6 (2011)								42,000								**42,000**
Pickup #11 (2011)											42,000					**42,000**
Sewer DEBT		**115,800**	**136,934**	**166,934**	**164,000**	**150,000**	**536,400**	**455,700**	**532,000**	**478,000**	**424,000**	-	-	-	-	**3,159,768**
MWRA Inflow & Infiltration	1	115,800	**136,934**	**166,934**	164,000	150,000	150,000	90,000	60,000	30,000	-	-	-	-	-	**1,063,668**
Station:Sturges ($690k)	2						*386,400*	*365,700*								**752,100**
Station: Charles St. ($1.2mil)	3								*472,000*	*448,000*	*424,000*					**1,344,000**
Sunnyside/Fairview Sewer	4															-
Repayment of Principal:		115,800	136,934	**166,934**	164,000	150,000	495,000	435,000	460,000	430,000	400,000	-	-	-	-	**2,953,668**
MWRA Inflow & Infiltration	1a	32,934	32,934	**32,934**												**98,802**
MWRA Inflow & Infiltration	1b	8,866														**8,866**
MWRA Inflow & Infiltration	1c	44,000	44,000	**44,000**	44,000											**176,000**
MWRA Inflow & Infiltration	1d	30,000	30,000	**30,000**	30,000	30,000										**150,000**
MWRA Inflow & Infiltration	***1e***		*30,000*	***30,000***	*30,000*	*30,000*	*30,000*									**150,000**
MWRA Inflow & Infiltration	*tba*			***30,000***	*60,000*	*90,000*	*120,000*	*90,000*	*60,000*	*30,000*						**480,000**
Station:Sturges ($690k)	2						*345,000*	*345,000*								**690,000**
Station: Charles St. ($1.2mil)	3								*400,000*	*400,000*	*400,000*					**1,200,000**
Sunnyside/Fairview Sewer	4															-
Interest on Long Term Debt:		-	-	-	-	-	41,400	20,700	72,000	48,000	24,000	-	-	-	-	**206,100**
MWRA Inflow & Infiltration	*no interest*															-
Station:St Joe&Sturges ($1mil)	2						*41,400*	*20,700*								**62,100**
Station: Charles St. ($1.2mil)	3								*72,000*	*48,000*	*24,000*					**144,000**
Sunnyside/Fairview Sewer	4															-

PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
STORM WATER MANAGEMENT

		PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0428	STORM WATER MANAGEMENT							
03	SALARIES							
65003511 511413	STMWTR SKILLED LABORER	.00	.00	37,542.31	22,109.60	39,797.00	41,250.00	3.7%
65003511 511417	STM WTR LABORER	66,881.47	70,163.84	35,657.36	20,092.80	36,463.00	38,125.00	4.6%
65003511 511453	STMWTR ASST CIVIL ENGINEER	.00	51,947.61	52,957.61	30,329.21	54,643.00	56,575.00	3.5%
65003511 515000	STM WTR - OVERTIME	1,686.46	4,153.12	4,122.24	1,417.65	4,500.00	4,500.00	.0%
65003511 516050	OUT OF GRADE WORK	2,066.96	2,818.78	2,612.35	401.84	3,500.00	3,500.00	.0%
	TOTAL SALARIES	70,634.89	129,083.35	132,891.87	74,351.10	138,903.00	143,950.00	3.6%
05	EXPENSES							
65005519 519000	STMWTR MEDICARE BENEFITS	1,140.42	1,854.12	1,983.14	.00	1,750.00	1,750.00	.0%
65005519 519700	STMWTR PENSION ASSESSMENT	847.00	885.00	2,210.00	2,309.00	2,310.00	2,450.00	6.1%
65005519 519750	STMWTR OPEB CONTRIBUTIONS	.00	.00	5,570.00	.00	5,783.00	6,000.00	3.8%
65005524 524428	DRAINAGE MAINTENANCE	.00	7,133.82	7,495.88	1,424.85	25,000.00	25,000.00	.0%
65005527 527301	STM WTR EQUIPMENT RENTAL	.00	.00	.00	.00	6,000.00	5,000.00	-16.7%
65005530 530000	STM WTR PROF/TECH SSERVICES	1,863.00	3,461.96	200.00	.00	10,000.00	5,000.00	-50.0%
65005531 531000	PROFESSIONAL DEV/TRAINING	.00	.00	.00	1,375.00	.00	2,000.00	.0%
65005554 554000	STM WTR CLOTHING ALLOWANCE	800.00	500.00	700.00	700.00	1,100.00	1,500.00	36.4%
65005574 574000	STMWTR HEALTH INS PREMIUMS	.00	10,275.24	10,275.24	5,420.40	12,000.00	12,000.00	.0%
	TOTAL EXPENSES	4,650.42	24,110.14	28,434.26	11,229.25	63,943.00	60,700.00	-5.1%
08	CAPITAL EXPENDITURES							
65008584 584413	STMWTR EXCAVATOR	.00	.00	54,479.23	.00	.00	.00	.0%
65008584 584420	STMWTR STREET SWEEPER	139,184.00	.00	.00	.00	.00	.00	.0%
65008585 585000	STM WTR EQUIPMENT	151,023.00	.00	.00	.00	.00	.00	.0%

PROJECTION: 20152 FY15 Enterprise Funds FOR PERIOD 99

ACCOUNTS FOR:
STORM WATER MANAGEMENT

		PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
65008588 588412	STRM WTR DRAINAGE IMPROVEMENTS	.00	69,422.45	24,975.50	.00	165,000.00	140,000.00	-15.2%
65008588 588421	STM WTR MAPPING DESIGN WORK	.00	.00	1,212.79	.00	25,000.00	25,000.00	.0%
65008588 588425	STM WTR INFRASTRUCT DRAINAGE	4,763.16	255.36	137.50	.00	.00	.00	.0%
TOTAL CAPITAL EXPENDITURES		294,970.16	69,677.81	80,805.02	.00	190,000.00	165,000.00	-13.2%
TOTAL STORM WATER MANAGEMENT		370,255.47	222,871.30	242,131.15	85,580.35	392,846.00	369,650.00	-5.9%
0990	OTHER FINANCING SOURCES/USES							
02	OTHER FINANCING SOURCES							
65002490 490099	TRANS FROM MULTI-YR PROJECT FD	-40,000.00	-52,457.52	-75,736.73	.00	.00	.00	.0%
65002490 499990	STM WTR FREE CASH OP BUDSUPRT	-55,000.00	.00	-25,000.00	.00	-30,000.00	.00	-100.0%
TOTAL OTHER FINANCING SOURCE		-95,000.00	-52,457.52	-100,736.73	.00	-30,000.00	.00	-100.0%
TOTAL OTHER FINANCING SOURCE		-95,000.00	-52,457.52	-100,736.73	.00	-30,000.00	.00	-100.0%
TOTAL STORM WATER MANAGEMENT		275,255.47	170,413.78	141,394.42	85,580.35	362,846.00	369,650.00	1.9%
GRAND TOTAL		9,768,051.60	9,835,859.67	9,892,466.09	6,034,442.93	11,736,851.00	11,897,250.00	1.4%

** END OF REPORT - Generated by Bob LeLacheur **

Storm Water Enterprise Fund
Capital + Debt

		Approved	Approved	Requested								
Storm Water Ent. Fund Capital & Debt		FY-2013	FY-2014	FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023
Storm Water Capital		190,000	190,000	165,000	175,000	175,000	175,000	175,000	150,000	175,000	150,000	150,000
Storm Water Debt		-	-	-	-	-	-	-	1,023,000	982,700	942,400	902,100
Total Capital & Debt		**190,000**	**190,000**	**165,000**	**175,000**	**175,000**	**175,000**	**175,000**	**1,173,000**	**1,157,700**	**1,092,400**	**1,052,100**
Storm Water CAPITAL		**190,000**	**190,000**	**165,000**	**175,000**	**175,000**	**175,000**	**175,000**	**150,000**	**175,000**	**150,000**	**150,000**
Drainage Improvements (projects)		75,000	165,000	**140,000**	25,000		25,000	175,000	150,000		150,000	150,000
MS4 Permit: Consult & Lab test		50,000	25,000	**25,000**	25,000	25,000						
Saugus River Design & Permitting						150,000						
Saugus River Improvement (I) $2mil	1								*Debtx*	*Debtx*	*Debtx*	*Debtx*
Saugus River Improvement (II) $2mil	2								*Debtx*	*Debtx*	*Debtx*	*Debtx*
Aberjona River Design & Permitting							150,000					
Aberjona River Improvement $2.2mil	3								*Debtx*	*Debtx*	*Debtx*	*Debtx*
Sweeper: Elgin Pelican										175,000		
Truck: Int #15												
Excavator (1985)		65,000										
Dump Truck (new)					125,000							
Storm Water DEBT		-	-	-	-	-	-	-	**1,023,000**	**982,700**	**942,400**	**902,100**
Saugus River Imrpovement(I)	1								330,000	317,000	304,000	291,000
Saugus River Imrpovement(II)	2								330,000	317,000	304,000	291,000
Aberjona River Improvement	3								363,000	348,700	334,400	320,100
Repayment of Principal:									**620,000**	**620,000**	**620,000**	**620,000**
Saugus River Imrpovement(I)	1								200,000	200,000	200,000	200,000
Saugus River Imrpovement(II)	2								200,000	200,000	200,000	200,000
Aberjona River Improvement	3								220,000	220,000	220,000	220,000
Interest on Long Term Debt:									**403,000**	**362,700**	**322,400**	**282,100**
Saugus River Imrpovement(I)	1								130,000	117,000	104,000	91,000
Saugus River Imrpovement(II)	2								130,000	117,000	104,000	91,000
Aberjona River Improvement	3								143,000	128,700	114,400	100,100

Storm Water Enterprise Fund
Capital + Debt

Storm Water Ent. Fund Capital & Debt		FY-2024	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029	FY15-29 TOTAL
Storm Water Capital		150,000	150,000	150,000	150,000	150,000	150,000	**2,390,000**
Storm Water Debt		861,800	821,500	781,200	740,900	700,600	660,300	**8,416,500**
Total Capital & Debt		**1,011,800**	**971,500**	**931,200**	**890,900**	**850,600**	**810,300**	**10,806,500**
Storm Water CAPITAL		**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**2,390,000**
Drainage Improvements (projects)		150,000	150,000	150,000	150,000	150,000	150,000	**1,715,000**
MS4 Permit: Consult & Lab test								**75,000**
Saugus River Design & Permitting								**150,000**
Saugus River Improvement (I) $2mil	1	*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*	-
Saugus River Improvement (II) $2mil	2	*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*	-
Aberjona River Design & Permitting								**150,000**
Aberjona River Improvement $2.2mil	3	*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*	*Debtx*	-
Sweeper: Elgin Pelican								**175,000**
Truck: Int #15								-
Excavator (1985)								-
Dump Truck (new)								**125,000**
Storm Water DEBT		**861,800**	**821,500**	**781,200**	**740,900**	**700,600**	**660,300**	**8,416,500**
Saugus River Imrpovement(I)	1	278,000	265,000	252,000	239,000	226,000	213,000	**2,715,000**
Saugus River Imrpovement(II)	2	278,000	265,000	252,000	239,000	226,000	213,000	**2,715,000**
Aberjona River Improvement	3	305,800	291,500	277,200	262,900	248,600	234,300	**2,986,500**
Repayment of Principal:		**620,000**	**620,000**	**620,000**	**620,000**	**620,000**	**620,000**	**6,200,000**
Saugus River Imrpovement(I)	1	200,000	200,000	200,000	200,000	200,000	200,000	**2,000,000**
Saugus River Imrpovement(II)	2	200,000	200,000	200,000	200,000	200,000	200,000	**2,000,000**
Aberjona River Improvement	3	220,000	220,000	220,000	220,000	220,000	220,000	**2,200,000**
Interest on Long Term Debt:		**241,800**	**201,500**	**161,200**	**120,900**	**80,600**	**40,300**	**2,216,500**
Saugus River Imrpovement(I)	1	78,000	65,000	52,000	39,000	26,000	13,000	**715,000**
Saugus River Imrpovement(II)	2	78,000	65,000	52,000	39,000	26,000	13,000	**715,000**
Aberjona River Improvement	3	85,800	71,500	57,200	42,900	28,600	14,300	**786,500**

LeLacheur, Bob

From: James Cormier
Sent: Tuesday, January 14, 2014 4:27 PM
To: LeLacheur, Bob; Burns, Greg; Doherty, John
Subject: Fwd: Thank You
Attachments: image001.jpg

Job well done.

Chief James W. Cormier
Chief of Police
Town of Reading, MA
15 Union St.
Reading, MA 01867
FBINAA 233

Begin forwarded message:

> **From:** "Zurcher, Mark [SLS]" <Mark.Zurcher@sprint.com>
> **Date:** January 14, 2014 at 3:53:08 PM EST
> **To:** "jcormier@ci.reading.ma.us" <jcormier@ci.reading.ma.us>
> **Subject: Thank You**
>
> Hello Chief Cormier,
>
> I just wanted to drop you a quick note to say a great big thanks to you and all of the officers of the Reading Police Dept. for the outstanding job during the events at Barrows Elementary School today. The consolidated evacuation effort between Police, Fire, School & Town Officials and Austin Prep was very well organized and handled quickly, calmly and safely. At no time did my family feel unsafe and for this I thank all of you. I am extremely fortunate and proud to call my Reading my home.
>
> Thank you again for keeping our town and my family safe.
>
> Thanks,
> -Mark
>
> ***Mark P. Zurcher***
> ***SPRINT - Public Sector Account Manager - State & Local Government New England Region***
> ***3 Van de Graaff Dr. 3rd Floor***
> ***Burlington, MA 01803***
> ***Email: mark.zurcher@sprint.com***
> ***Wireless: 781.883.7747 Fax: 781.998.1099***

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LeLacheur, Bob

From: Cormier, James
Sent: Thursday, January 16, 2014 11:22 AM
To: LeLacheur, Bob
Subject: FW: Thank You!

Just another one. All good.

Chief James W. Cormier
Chief of Police
Town of Reading
15 Union St.
Reading, MA 01867
JCormier@ci.reading.ma.us
781-944-1212
FBINAA 233

This message contains information which may be confidential and privileged. Unless you are the addressee (or authorized to receive for the addressee), you may not use, copy or disclose to anyone the message or any information contained in the message. If you have received the message in error, please advise the sender by reply e-mail, and delete or destroy the message.

Please let us know how we are doing - fill out our brief customer service survey at http://readingma-survey.virtualtownhall.net/survey/sid/ccc2f035993bd3c0/

From: Mary Ann Sweetser [mailto:maryann_sweetser@hotmail.com]
Sent: Thursday, January 16, 2014 10:57 AM
To: sarah.lanzo@reading.k12.ma.us; karesa.encarnacao@reading.k12.ma.us; heather.leonard@reading.k12.ma.us
Cc: John Doherty; Burns, Greg; Cormier, James; jhickey@austinprep.org
Subject: Thank You!

Greetings, everybody.

Tuesday was quite an exciting day for our family and we wanted to thank all of you for handling the situation so well. From the moment we received the call explaining what happened and where to go, right up to gathering the kids, things ran so smoothly. We can't imagine what it was like corralling 350 kids on and off buses, in an emergency, in the rain! But from our perspective, the children were well cared and accounted for – as usual.

When we got home and they described how they were moved away from the area of the gas leak and then their teachers went back to collect all of their belongings for them, we were reminded, yet again, what a special person it takes to be a teacher. Thank you Mrs. Lanzo and Mrs. Encarnacao!

What a great lesson for these little people to see all of you in action; their teachers and principal, police officers, fire fighters and our neighbors at Austin Prep, all working together to handle this situation. Thank

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you so much for making what could have felt like a scary event for our children (and us parents!) – a thoughtful, calm, well-executed evacuation.

With so much appreciation,

The Sweetser Family

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