

Department of Public Works

- In the past two years, there have been 5 retirements, 8 promotions, and 7 new hires.
- Since 2011, 107 roads or sections of roads have been resurfaced, *about 22.5 miles*, with a total cost of \$6.1 million.
- Our Rubbish/Recycling contract is a model for other municipalities....reducing tonnage by 17% and increasing recycling by 9.2%.

RUBBISH/RECYCLING SUMMARY

FY	PAPER	Commingled	TOTAL RECYCLED	TOTAL DISPOSAL	TOTAL TONNAGE	% RECYCLED
2009	1465.87	693.42	2,159.29	8,553.60	10,712.89	20.16%
2010	1478.59	765.45	2,244.04	8,538.66	10,782.70	20.81%
2011	1711.44	932.84	2,644.28	7,233.43	9,877.71	26.77%
2012	1914.75	1084.37	2,999.12	7,024.83	10,023.95	29.92%
2013	1778.23	1108.45	2,886.68	6,986.87	9,873.55	29.24%
2014	1701.76	1224.18	2,925.94	7,055.01	9,980.95	29.32%
2015	1730.83	1331.74	3,062.57	7,143.30	10,205.87	30.01%
2016	704.63	576.54	1,281.17	3,028.55	4,309.72	29.73%

ON THE MOVE.....

Data...where and when we need it.

- SeeClickFix enables supervisors, foreman, and key personnel to input, receive, and respond to resident requests from the field.
- DPW divisions have quick online access to over 17,000 water and sewer cards.
- Engineering plans are being scanned for quick access in the field.

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
PUBLIC WORKS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0411 ENGINEERING							
03 SALARIES							
14113511 511451	TOWN ENGINEER 91,952.00	96,382.80	97,907.37	43,972.17	101,250.00	108,450.00	7.1%
14113511 511452	ENG SENIOR CIVIL ENGINEER 67,080.03	69,262.60	71,707.90	34,643.00	74,250.00	76,100.00	2.5%
14113511 511453	ENG CIVIL ENGINEER 129,440.91	133,642.24	137,074.95	65,464.24	140,300.00	142,350.00	1.5%
14113511 511455	ENG FIELD TECH II 43,382.16	58,693.10	60,020.46	28,603.68	60,950.00	61,350.00	.7%
14113511 511457	ENG FIELD TECH I 52,199.60	.00	.00	.00	.00	.00	.0%
14113511 511458	ENG SURVEYOR AID II .00	.00	13,180.75	9,731.80	16,000.00	.00	-100.0%
14113511 511459	ENG AIDE -1,125.60	2,850.00	703.01	.00	.00	.00	.0%
14113511 515000	ENGINEERING OVERTIME 6,003.80	4,264.98	3,947.06	3,624.59	8,000.00	12,000.00	50.0%
14113511 516050	ENGINEERING OUT OF GRADE WORK 1,760.00	170.00	359.00	138.00	500.00	500.00	.0%
14113517 517017	ENGINEERING SICK LEAVE BUYBACK 19,810.56	.00	.00	.00	.00	.00	.0%
TOTAL SALARIES	410,503.46	365,265.72	384,900.50	186,177.48	401,250.00	400,750.00	-.1%
05 EXPENSES							
14115524 524250	TRAFFIC CONTROL REPAIRS 10,101.20	19,460.20	33,767.49	2,290.44	20,000.00	22,000.00	10.0%
14115530 530015	ENGINEERING PROF REVIEW SVCS 660.00	373.00	1,009.88	150.00	1,250.00	2,000.00	60.0%
14115530 530420	ENGINEERING POLICE DETAILS 2,870.56	4,736.94	7,697.82	7,000.00	11,000.00	11,000.00	.0%
14115540 540000	ENGINEERING SUPPLIES/EQUIPMENT 3,379.26	3,265.25	1,923.90	231.00	3,500.00	3,500.00	.0%
14115555 555000	ENGINEERING COMPUTER SUPPLIES 4,075.25	3,891.53	4,863.54	1,790.00	5,000.00	5,000.00	.0%
14115578 578009	ENGINEERING RECORDING FEES 1,200.00	450.00	375.00	.00	1,000.00	1,000.00	.0%
TOTAL EXPENSES	22,286.27	32,176.92	49,637.63	11,461.44	41,750.00	44,500.00	6.6%
TOTAL ENGINEERING	432,789.73	397,442.64	434,538.13	197,638.92	443,000.00	445,250.00	.5%
0420 HIGHWAY & EQUIPMENT MAINT.							

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NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20171 FY17 GENERAL FUND

FOR PERIOD 99

ACCOUNTS FOR:
PUBLIC WORKS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
03 SALARIES							
<u>14203511 511401</u>							
	HIGHWAY SUPERVISOR						
	64,873.56	64,425.07	71,053.30	27,019.36	62,100.00	64,900.00	4.5%
<u>14203511 511403</u>							
	HIGHWAY FOREMAN						
	64,792.03	66,335.77	67,960.89	34,184.16	72,850.00	74,750.00	2.6%
<u>14203511 511405</u>							
	HIGHWAY WORKING FOREMAN						
	92,764.16	95,686.28	93,963.44	51,366.29	108,600.00	112,600.00	3.7%
<u>14203511 511409</u>							
	HIGHWAY EQUIPMENT OPERATOR						
	160,888.03	162,473.87	144,385.90	80,058.24	170,550.00	172,650.00	1.2%
<u>14203511 511413</u>							
	HIGHWAY SKILLED LABORER						
	.00	3,667.82	74,390.45	36,440.50	42,000.00	84,900.00	102.1%
<u>14203511 511417</u>							
	HIGHWAY LABORER						
	72,842.92	93,747.23	53,832.21	35,797.93	60,550.00	24,200.00	-60.0%
<u>14203511 511421</u>							
	HIGHWAY MASTER MECHANIC						
	58,800.93	61,303.37	63,459.93	30,956.64	65,950.00	67,675.00	2.6%
<u>14203511 511423</u>							
	HIGHWAY MECHANIC CLASS I						
	55,061.94	102,432.82	108,680.65	48,901.58	107,450.00	106,725.00	-.7%
<u>14203511 511425</u>							
	HIGHWAY MECHANIC CLASS II						
	24,539.98	.00	.00	.00	.00	.00	.0%
<u>14203511 511426</u>							
	HIGHWAY MECHANIC CLASS III						
	.00	.00	16,943.58	14,650.88	34,200.00	34,400.00	.6%
<u>14203511 515000</u>							
	HIGHWAY OVERTIME						
	52,720.59	53,457.78	57,931.11	26,256.02	57,000.00	60,000.00	5.3%
<u>14203511 516050</u>							
	HIGHWAY OUT OF GRADE WORK						
	9,102.49	6,479.58	6,281.29	2,783.57	8,000.00	8,000.00	.0%
<u>14203511 516060</u>							
	HGWAY ON-CALL PREMIUM						
	11,269.00	12,789.00	13,864.88	6,480.00	14,000.00	14,000.00	.0%
<u>14203511 516080</u>							
	HIGHWAY LONGEVITY						
	5,060.00	40,162.00	33,102.00	.00	.00	.00	.0%
<u>14203512 512000</u>							
	HIGHWAY WAGES TEMP						
	11,308.24	3,964.08	19,356.52	6,344.00	21,400.00	22,000.00	2.8%
TOTAL SALARIES	684,023.87	766,924.67	825,206.15	401,239.17	824,650.00	846,800.00	2.7%
05 EXPENSES							
<u>14205521 521309</u>							
	HIGHWAY WATER /SEWER/SWM						
	2,091.84	2,091.84	2,195.52	1,104.02	2,100.00	2,100.00	.0%
<u>14205524 524305</u>							
	HIGHWAY OURSOURCED REPAIRS						
	107,424.62	92,696.76	118,001.32	67,451.65	105,000.00	115,000.00	9.5%
<u>14205530 530000</u>							
	HIGHWAY PROF/TECH SV						
	6,463.60	7,699.70	6,555.53	3,148.31	10,000.00	10,000.00	.0%
<u>14205530 530420</u>							
	HIGHWAY POLICE DETAILS						
	24,285.27	20,716.94	19,781.95	4,794.17	11,000.00	14,000.00	27.3%
<u>14205530 530421</u>							
	HIGHWAY LINE PAINTING						
	20,363.05	31,494.01	32,942.47	43,000.00	63,000.00	40,000.00	-36.5%
<u>14205530 530437</u>							
	HIGHWAY GRAVEL CRUSHING						
	.00	.00	5,299.16	.00	15,000.00	10,000.00	-33.3%
<u>14205540 540000</u>							
	HIGHWAY SUPPLIES						

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
PUBLIC WORKS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
14205540 540408	7,690.22	8,182.30	13,367.89	4,430.06	8,000.00	8,000.00	.0%
	HIGHWAY EQUIP PARTS & MAINT						
14205540 540409	192,233.03	190,947.26	189,458.04	106,999.10	195,000.00	200,000.00	2.6%
	HIGHWAY STREET SIGNS						
14205540 540410	15,420.49	10,185.81	11,808.57	7,805.50	10,000.00	11,000.00	10.0%
	HIGHWAY SIDEWALKS						
14205540 540460	10,490.24	10,418.21	7,197.11	5,660.76	10,000.00	10,000.00	.0%
	HIGHWAY HIGHWAY PATCH						
14205548 548999	28,317.03	32,759.29	27,343.01	12,779.30	30,000.00	30,000.00	.0%
	HIGHWAY GASOLINE						
14205554 554000	209,097.32	229,241.29	128,449.56	58,779.36	250,000.00	255,000.00	2.0%
	HIGHWAY UNIFORMS AND CLOTHING						
14205578 578100	7,453.40	7,587.69	-683.29	.00	.00	.00	.0%
	HIGHWAY LICENSES						
	800.00	630.00	575.00	566.49	750.00	750.00	.0%
TOTAL EXPENSES							
	632,130.11	644,651.10	562,291.84	316,518.72	709,850.00	705,850.00	-.6%
TOTAL HIGHWAY & EQUIPMENT MA							
	1,316,153.98	1,411,575.77	1,387,497.99	717,757.89	1,534,500.00	1,552,650.00	1.2%
0421 DPW-ADMINISTRATION							
03 SALARIES							
14213511 511001	DPW DIRECTOR						
	110,467.55	114,346.90	117,248.22	55,099.49	120,700.00	132,700.00	9.9%
14213511 511010	DPW ADMINISTRATIVE ASSISTANT						
	45,025.56	46,624.20	48,304.15	20,602.50	.00	.00	.0%
14213511 511011	DPW ADMINISTRATIVE SECRETARY						
	.00	.00	19,846.80	19,613.62	43,875.00	45,400.00	3.5%
14213511 511012	DPW CLERK						
	37,096.75	38,513.94	21,194.76	.00	.00	.00	.0%
14213511 511014	DPW SENIOR ADMIN ASSISTANT						
	.00	.00	.00	1,941.12	53,075.00	54,950.00	3.5%
14213511 511021	ASSISTANT DPW DIRECTOR						
	.00	9,272.00	99,492.80	75,456.10	103,800.00	101,325.00	-2.4%
14213511 515000	DPW ADMIN OVERTIME						
	839.82	1,634.16	1,563.12	386.27	1,000.00	1,000.00	.0%
14213517 517017	DPW ADMIN LEAVE BUYBACK						
	.00	28,467.50	.00	.00	.00	.00	.0%
TOTAL SALARIES							
	193,429.68	238,858.70	307,649.85	173,099.10	322,450.00	335,375.00	4.0%
05 EXPENSES							
14215530 530100	DPW ADMIN ADVERTISING						
	958.02	1,015.07	2,257.63	1,521.45	1,861.90	1,500.00	-19.4%
14215531 531000	DPW ADMIN PROF DEV/TRAINING						
	4,996.00	4,187.25	10,871.13	23,752.89	20,000.00	15,000.00	-25.0%

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NEXT YEAR BUDGET HISTORICAL COMPARISON

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
PUBLIC WORKS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
14215531 531091	DPW ADMIN PROF DEV - TRAVEL .00	547.15	130.00	.00	500.00	500.00	.0%
14215540 540000	DPW ADMIN SUPPLIES/EQUIPMENT 1,162.99	474.69	294.43	780.40	1,500.00	1,500.00	.0%
14215540 540010	TOWN FOREST SUPPLIES .00	993.20	790.19	.00	1,000.00	1,000.00	.0%
14215540 540020	TRAILS COMM SUPPLIES .00	990.87	996.38	1,003.30	1,000.00	1,000.00	.0%
14215540 540030	EDC FLOWER MAINTENANCE .00	10,680.00	9,960.00	.00	.00	.00	.0%
TOTAL EXPENSES	7,117.01	18,888.23	25,299.76	27,058.04	25,861.90	20,500.00	-20.7%
TOTAL DPW-ADMINISTRATION	200,546.69	257,746.93	332,949.61	200,157.14	348,311.90	355,875.00	2.2%

0428 STORM WATER MANAGEMENT

03 SALARIES

14283511 511401	STM WTR SUPERVISOR 16,094.99	15,823.04	17,759.08	6,754.84	15,500.00	16,225.00	4.7%
14283511 511405	STM WTR WORKING FOREMAN 11,755.22	10,003.26	12,318.06	6,035.47	12,900.00	13,200.00	2.3%
14283511 511409	STM WTR EQUIPMENT OPERATOR 37,298.88	53,473.68	50,725.73	27,552.00	58,700.00	59,050.00	.6%
14283511 511413	STM WTR SKILLED LABORER 56,747.04	42,349.91	8,626.09	4,179.03	44,500.00	45,700.00	2.7%
14283511 511417	STM WTR LABORER 15,545.88	16,378.28	14,368.18	.00	13,700.00	16,100.00	17.5%
14283511 511423	STM WTR MECHANIC CLASS I .00	.00	.00	.00	5,700.00	5,500.00	-3.5%
14283511 511425	STM WTR MECHANIC CLASS II 3,274.87	5,615.44	279.95	.00	.00	.00	.0%
14283511 515000	STM WTR WAGES OVERTIME 8,936.25	6,869.74	5,277.38	1,834.51	8,000.00	9,000.00	12.5%
14283511 516050	STM WTR OUT OF GRADE WORK 2,406.73	2,049.08	544.07	190.95	2,000.00	2,000.00	.0%
14283511 516080	LONGEVITY 2,065.00	8,406.00	5,741.00	.00	.00	.00	.0%
14283512 512000	STM WTR WAGES TEMP 712.00	2,634.40	.00	.00	.00	.00	.0%
TOTAL SALARIES	154,836.86	163,602.83	115,639.54	46,546.80	161,000.00	166,775.00	3.6%

05 EXPENSES

14285540 540000	STM WTR SUPPLIES/EQUIPMENT 6,581.66	6,311.16	4,170.28	.00	7,000.00	7,000.00	.0%
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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
PUBLIC WORKS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
TOTAL EXPENSES							
TOTAL STORM WATER MANAGEMENT	6,581.66	6,311.16	4,170.28	.00	7,000.00	7,000.00	.0%
	161,418.52	169,913.99	119,809.82	46,546.80	168,000.00	173,775.00	3.4%
0491 CEMETERY							
03 SALARIES							
14913511 511401	CEMETERY SUPERVISOR 41,048.77	42,444.25	43,957.16	19,871.20	44,600.00	47,200.00	5.8%
14913511 511403	CEMETERY FOREMAN 61,658.25	63,557.06	61,995.30	32,206.32	67,300.00	70,410.00	4.6%
14913511 511409	CEMETERY EQUIPMENT OPERATOR 18,395.65	50,383.46	42,272.69	25,967.78	54,250.00	56,750.00	4.6%
14913511 511413	CEMETERY SKILLED LABORER .00	.00	.00	.00	.00	41,825.00	.0%
14913511 511417	CEMETERY LABORER 64,135.04	56,390.26	70,950.51	33,664.56	76,300.00	34,725.00	-54.5%
14913511 515000	CEMETERY OVERTIME 9,342.91	12,169.65	12,538.59	2,584.41	8,000.00	12,000.00	50.0%
14913511 516050	CEMETERY OUT OF GRADE WORK 7,242.01	3,438.58	4,476.43	1,732.00	2,500.00	2,800.00	12.0%
14913511 516080	CEMETERY LONGEVITY 1,950.00	16,920.00	14,970.00	.00	.00	.00	.0%
14913511 596180	CEMETERY TRUST FUND SUPPORT -120,000.00	-120,000.00	-120,000.00	-60,000.00	-120,000.00	-120,000.00	.0%
14913512 512000	CEMETERY WAGES TEMP 35,367.29	35,434.90	23,575.80	16,619.18	35,000.00	35,000.00	.0%
14913512 515000	CEMETERY TEMP HELP OVERTIME 17.33	.00	.00	.00	.00	.00	.0%
TOTAL SALARIES	119,157.25	160,738.16	154,736.48	72,645.45	167,950.00	180,710.00	7.6%
05 EXPENSES							
14915521 521301	CEMETERY ELECTRICITY 908.41	623.15	685.85	347.72	1,000.00	1,000.00	.0%
14915521 521308	CEMETERY FUEL OIL 1,663.96	2,440.54	1,646.71	208.80	1,800.00	1,750.00	-2.8%
14915521 521309	CEMETERY WATER /SEWER/SWM 2,301.90	2,822.66	2,808.71	1,467.29	2,900.00	2,900.00	.0%
14915521 521392	CEMETERY WIRELESS COMMUNICATI 101.15	.00	.00	.00	.00	.00	.0%
14915530 530000	CEMETERY PROF/TECH SV .00	.00	1,800.00	3,265.50	.00	.00	.0%
14915540 540000	CEMETERY SUPPLIES/EQUIPMENT 4,173.56	7,223.96	6,429.68	1,202.05	6,000.00	6,000.00	.0%
14915540 540019	CEMETERY BUILDING REPAIRS 392.04	4,326.54	901.58	9.48	500.00	.00	-100.0%

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
PUBLIC WORKS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
14915540 540440	CEMETERY GRAVELINERS		9,735.00	4,290.00	6,000.00	9,000.00	50.0%
	5,940.00	6,370.00					
14915540 540441	CEMETERY FLAGS AND MARKERS		.00	.00	1,000.00	1,000.00	.0%
	516.01	545.37					
14915540 540442	CEMETERY LOT REPURCHASE		9,400.00	.00	2,000.00	2,000.00	.0%
	2,465.00	400.00					
14915542 542000	CEMETERY OFFICE SUPP		288.99	61.14	250.00	250.00	.0%
	100.76	.00					
14915546 546401	VETERAN'S FLOWERS		.00	.00	4,700.00	4,700.00	.0%
	.00	.00					
14915546 546405	CEMETERY MASONRY		1,803.00	685.00	2,000.00	2,000.00	.0%
	1,853.10	1,598.13					
14915546 546415	CEMETERY PLANTS AND MULCH		1,224.00	.00	700.00	1,000.00	42.9%
	893.03	2,907.00					
14915546 546420	CEMETERY CHEMICALS AND SEED		1,263.50	421.50	1,200.00	1,200.00	.0%
	147.50	334.50					
14915546 546440	CEMETERY TREES AND SHRUBS		1,090.00	.00	900.00	900.00	.0%
	.00	339.36					
14915546 596180	CEMETERY TRUST FUND SUPPORT		.00	.00	-4,700.00	-4,700.00	.0%
	.00	.00					
14915548 548000	CEMETERY AUTO PARTS/REPAIRS		2,209.57	753.76	3,500.00	3,500.00	.0%
	3,731.64	2,402.69					
14915548 548999	CEMETERY GASOLINE		10,934.20	4,656.25	12,000.00	12,000.00	.0%
	11,712.63	12,803.67					
14915554 554000	CEMETERY UNIFORMS AND CLOTHING		.00	.00	.00	.00	.0%
	1,159.98	2,245.33					
14915578 578100	CEMETERY LICENSES		75.00	85.00	200.00	200.00	.0%
	135.00	420.00					
TOTAL EXPENSES	38,195.67	47,802.90	52,295.79	17,453.49	41,950.00	44,700.00	6.6%
TOTAL CEMETERY	157,352.92	208,541.06	207,032.27	90,098.94	209,900.00	225,410.00	7.4%

0650 PARKS AND FORESTRY

03 SALARIES

16503511 511401	PARKS SUPERVISOR		43,957.17	19,871.20	44,600.00	47,200.00	5.8%
	41,285.66	42,444.30					
16503511 511403	PARKS FOREMAN		60,995.73	29,756.16	63,400.00	65,075.00	2.6%
	58,390.90	58,983.85					
16503511 511405	PARKS WORKING FOREMAN		104,310.34	56,847.36	121,450.00	125,780.00	3.6%
	102,892.69	112,303.47					
16503511 511409	PARKS EQUIPMENT OPERATOR		50,158.15	24,462.24	52,100.00	53,500.00	2.7%
	46,826.63	48,505.70					
16503511 511413	PARKS SKILLED LABORER		57,092.80	20,103.12	42,850.00	43,950.00	2.6%
	47,423.42	55,922.40					
16503511 511417	PARKS LABORER		63,453.29	32,582.95	70,450.00	73,750.00	4.7%
	45,800.89	44,988.38					
16503511 511431	PARKS TREE CLIMBER I						

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20171 FY17 GENERAL FUND

FOR PERIOD 99

ACCOUNTS FOR:
PUBLIC WORKS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
16503511 515000	45,181.56	46,541.53	33,709.20	24,706.57	51,100.00	52,450.00	2.6%
	PARKS OVERTIME						
	26,488.09	23,648.55	23,935.17	16,068.07	25,000.00	25,000.00	.0%
16503511 516050							
	PARKS OUT OF GRADE WORK						
	5,381.96	4,591.64	3,620.58	2,393.70	4,500.00	4,500.00	.0%
16503511 516060							
	PARKS ON-CALL PREMIUM						
	4,608.00	4,586.16	4,653.42	4,744.28	5,000.00	5,000.00	.0%
16503511 516080							
	PARKS LONGEVITY						
	3,125.00	12,309.00	11,334.00	.00	.00	.00	.0%
16503512 512000							
	PARKS WAGES TEMP						
	35,655.16	40,813.85	32,750.60	25,875.46	50,000.00	52,000.00	4.0%
16503517 517017							
	PARKS SICK LEAVE BUYBACK						
	18,314.40	.00	.00	.00	.00	.00	.0%
	TOTAL SALARIES						
	481,374.36	495,638.83	489,970.45	257,411.11	530,450.00	548,205.00	3.3%
05	EXPENSES						
16505521 521301							
	PARKS ELECTRICITY						
	745.71	734.07	811.00	438.01	1,000.00	1,000.00	.0%
16505521 521309							
	PARKS WATER /SEWER/SWM						
	856.27	614.32	614.32	389.14	750.00	750.00	.0%
16505530 530000							
	PARKS PROF/TECH SV						
	11,556.18	3,670.00	3,600.40	.00	9,000.00	9,000.00	.0%
16505530 530420							
	PARKS POLICE DETAILS						
	3,950.82	5,496.07	4,619.11	3,930.43	8,000.00	8,000.00	.0%
16505530 530431							
	PARKS STUMP/BRUSH DISPOSAL						
	15,598.75	9,698.75	17,090.00	6,015.00	16,000.00	16,000.00	.0%
16505530 530433							
	PARKS TURF TREATMENT						
	2,400.00	3,200.00	.00	.00	3,500.00	3,500.00	.0%
16505530 596130							
	PARKS REVOLVING FUND SUPPORT						
	-18,500.00	-19,000.00	-20,000.00	.00	-20,000.00	-20,000.00	.0%
16505540 540000							
	PARKS SUPPLIES/EQUIPMENT						
	9,744.74	4,499.94	11,008.33	3,169.13	7,000.00	7,000.00	.0%
16505546 546416							
	PARKS SHADE TREES						
	3,749.49	4,221.25	5,903.01	4,082.01	5,000.00	5,000.00	.0%
16505546 546420							
	PARKS CHEM/SEED						
	2,418.00	3,099.34	3,079.46	258.00	4,000.00	4,000.00	.0%
16505546 546430							
	PARKS TOOLS RAKES SHOVS						
	3,865.35	3,636.85	1,518.25	14.00	4,000.00	4,000.00	.0%
16505546 546450							
	PARKS GRAVEL CLAY						
	234.05	995.73	450.92	822.24	2,250.00	2,250.00	.0%
16505546 546460							
	PARKS ATHLETIC FIELDS						
	3,601.96	2,521.74	-1,585.00	3,304.50	4,000.00	5,000.00	25.0%
16505546 546470							
	PARKS PLYGRND SFTY MLC						
	.00	.00	.00	.00	2,000.00	2,000.00	.0%
16505554 554000							
	PARKS UNIFORMS AND BOOTS						
	4,475.43	3,505.27	75.00	.00	.00	.00	.0%
16505578 578100							
	PARKS LICENSES						
	1,369.49	690.00	1,135.00	1,010.00	1,000.00	1,000.00	.0%

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20171 FY17 GENERAL FUND

FOR PERIOD 99

ACCOUNTS FOR:
PUBLIC WORKS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
TOTAL EXPENSES	46,066.24	27,583.33	28,319.80	23,432.46	47,500.00	48,500.00	2.1%
TOTAL PARKS AND FORESTRY	527,440.60	523,222.16	518,290.25	280,843.57	577,950.00	596,705.00	3.2%
TOTAL PUBLIC WORKS	2,795,702.44	2,968,442.55	3,000,118.07	1,533,043.26	3,281,661.90	3,349,665.00	2.1%

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20171 FY17 GENERAL FUND

FOR PERIOD 99

ACCOUNTS FOR:

DPW-TRASH SNOW STREET LIGHTING
PRIOR FY3
ACTUALS

PRIOR FY2
ACTUALS

LAST FY1
ACTUALS

CY
ACTUALS

CY REV
BUDGET

PROJECTION
LEVEL 2

PCT
CHANGE

0423	SNOW / ICE CONTROL							
03	SALARIES							
<u>14233511</u>	<u>511000</u>	SNOW/ICE WAGES						
		16,748.43	28,208.80	33,818.11	.00	15,000.00	15,000.00	.0%
<u>14233511</u>	<u>515000</u>	SNOW/ICE OVERTIME						
		184,632.73	215,856.45	351,594.79	.00	100,000.00	100,000.00	.0%
	TOTAL SALARIES							
		201,381.16	244,065.25	385,412.90	.00	115,000.00	115,000.00	.0%
05	EXPENSES							
<u>14235530</u>	<u>530415</u>	SNOW / ICE PLOWING & HAULING						
		261,851.56	396,108.00	509,213.51	1,395.00	225,000.00	225,000.00	.0%
<u>14235530</u>	<u>530420</u>	SNOW / ICE POLICE DETAILS						
		8,167.49	10,714.13	17,693.62	.00	15,000.00	15,000.00	.0%
<u>14235530</u>	<u>530465</u>	STREET SWEEPING						
		7,190.95	5,269.38	14,280.00	.00	15,000.00	15,000.00	.0%
<u>14235540</u>	<u>540000</u>	SNOW / ICE SUPPLIES/EQUIPMENT						
		62,246.17	55,279.86	66,604.67	22,272.86	50,000.00	50,000.00	.0%
<u>14235540</u>	<u>540425</u>	SNOW / ICE SAND						
		1,048.73	15,684.36	4,114.16	.00	15,000.00	15,000.00	.0%
<u>14235540</u>	<u>540430</u>	SNOW / ICE SALT						
		212,422.56	302,771.02	325,009.01	43,370.61	150,000.00	150,000.00	.0%
<u>14235540</u>	<u>540435</u>	SNOW / ICE CACL						
		.00	.00	5,720.00	3,120.00	5,000.00	5,000.00	.0%
<u>14235548</u>	<u>548999</u>	SNOW / ICE GASOLINE						
		47,559.87	47,271.89	75,541.65	.00	30,000.00	30,000.00	.0%
<u>14235578</u>	<u>578020</u>	SNOW & ICE MEAL TICKETS						
		7,729.70	10,248.00	14,596.89	.00	5,000.00	5,000.00	.0%
	TOTAL EXPENSES							
		608,217.03	843,346.64	1,032,773.51	70,158.47	510,000.00	510,000.00	.0%
	TOTAL SNOW / ICE CONTROL							
		809,598.19	1,087,411.89	1,418,186.41	70,158.47	625,000.00	625,000.00	.0%
0424	STREET LIGHTING							
05	EXPENSES							
<u>14245521</u>	<u>521300</u>	TRAFFIC LIGHT ELECTRICITY						
		8,333.88	7,761.65	8,224.99	4,153.91	17,500.00	12,000.00	-31.4%
<u>14245521</u>	<u>521301</u>	STREETLIGHT ELECTRICITY						
		120,432.77	123,949.21	127,041.14	60,087.99	145,000.00	150,000.00	3.4%
<u>14245524</u>	<u>524271</u>	STREET LIGHT MAINT & REPAIR						
		8,401.07	.00	504.22	299.02	12,500.00	18,000.00	44.0%
	TOTAL EXPENSES							

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20171 FY17 GENERAL FUND

FOR PERIOD 99

ACCOUNTS FOR:

DPW-TRASH SNOW STREET LIGHTING	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
TOTAL STREET LIGHTING	137,167.72	131,710.86	135,770.35	64,540.92	175,000.00	180,000.00	2.9%
	137,167.72	131,710.86	135,770.35	64,540.92	175,000.00	180,000.00	2.9%
0433 WASTE COLLECTION & DISPOSAL							
05 EXPENSES							
14335529 529430 WASTEREMVL GARBAGE COLLECTION	558,349.95	567,092.00	558,069.18	310,000.00	624,000.00	600,000.00	-3.8%
14335529 529431 WASTEREMVL SOLID WASTE DISPOSAL	438,199.23	449,492.83	424,189.37	251,000.00	574,000.00	500,000.00	-12.9%
14335529 529432 WASTEREMVL CURBSIDE RECYCLING	238,160.00	242,393.00	238,377.66	135,000.00	260,000.00	300,000.00	15.4%
14335529 529435 WASTEREMVL MISC RECYCLING	18,955.59	30,474.18	29,360.55	7,980.90	30,000.00	50,000.00	66.7%
14335530 530086 LANDFILL MONITORING	66,987.00	.00	.00	.00	.00	.00	.0%
TOTAL EXPENSES	1,320,651.77	1,289,452.01	1,249,996.76	703,980.90	1,488,000.00	1,450,000.00	-2.6%
TOTAL WASTE COLLECTION & DIS	1,320,651.77	1,289,452.01	1,249,996.76	703,980.90	1,488,000.00	1,450,000.00	-2.6%
TOTAL DPW-TRASH SNOW STREET	2,267,417.68	2,508,574.76	2,803,953.52	838,680.29	2,288,000.00	2,255,000.00	-1.4%



Town of Reading
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Joseph P. Huggins
DIRECTOR OF FACILITIES

MISSION STATEMENT

The Facilities Department Mission is to support the Town's Educational and Municipal Government functions. This mission is accomplished through the quality driven delivery of Facilities Services in a timely and cost effective manner along with exceptional customer service.

Facilities Staff members strive to maintain an efficient, safe, clean, attractive and inviting environment for all public associated with the Town of Reading. The Facilities Department also provides the necessary services to facilitate building use for interior and exterior users.

DEPARTMENT OVERVIEW

The Facilities Department is responsible for the repair, maintenance and capital improvements of eight (8) School Buildings and nine (9) Municipal Buildings totaling 1.1 million square feet of space. The Department manages a staff of tradesmen made up of an electrician, plumber and carpenter. The additional trade disciplines are outsourced through service contracts. Cleaning of the buildings is accomplished with a staff of twenty three (23) full-time custodians. Contracted cleaning is utilized at two (2) schools: RMHS, Coolidge Middle School; and four (4) town buildings: Town Hall, Reading Public Library, Pleasant Street Center and the Police Station.

ESSENTIAL TECHNOLOGY UTILIZED

Computerized Maintenance Management System

SchoolDude Web Based Platform

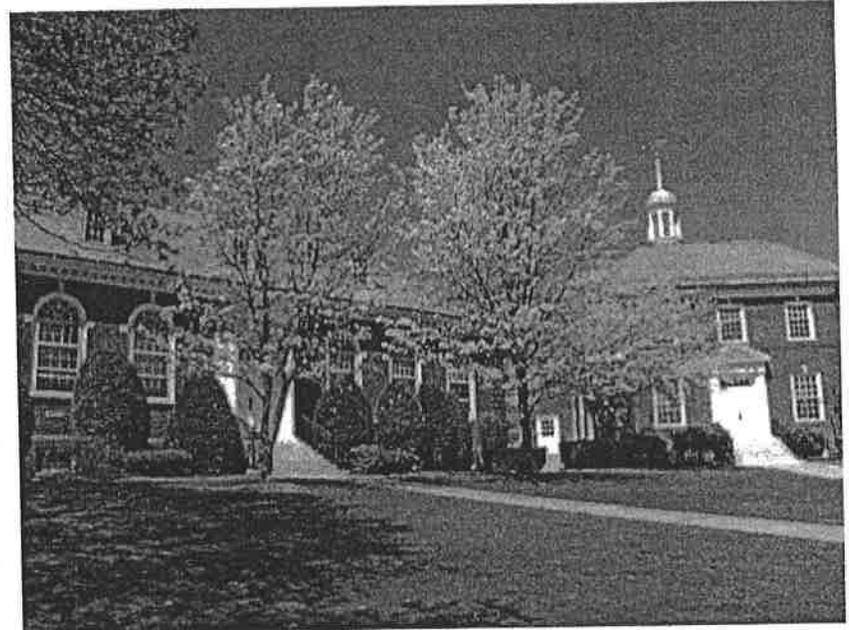
Maintenance Direct – Work order system used to enter and track work requests made by staff and building users.

Facilities Direct – Used to schedule rentals and invoicing.

FS Automation – “Coming Soon” links rentals into Town Energy Management System Software turning HVAC Systems on and off as needed

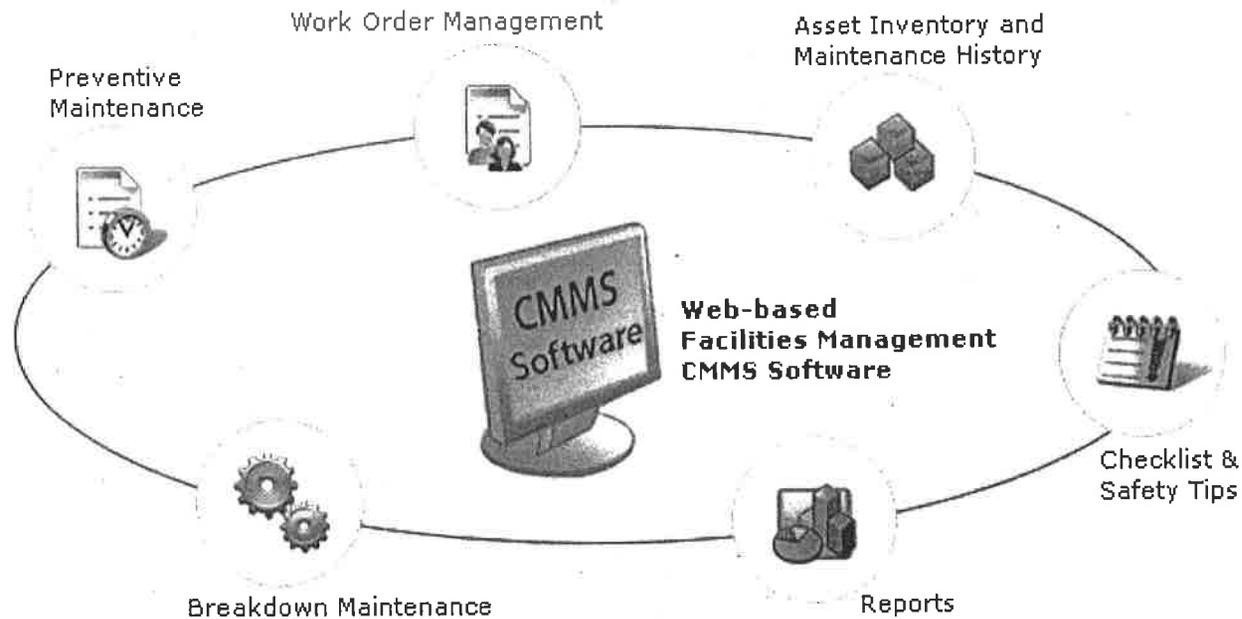
Critical Alarm Automation – Monitors key points on the Town’s Energy Management System. Sends out email/text and produces a work order which is crucial in early warning. System provides 24 hour monitoring of vital systems.

EMS – Energy Management System – The department employs EMS to manage the building heating, cooling and ventilation systems. Proper scheduling and control are essential to managing consumption.

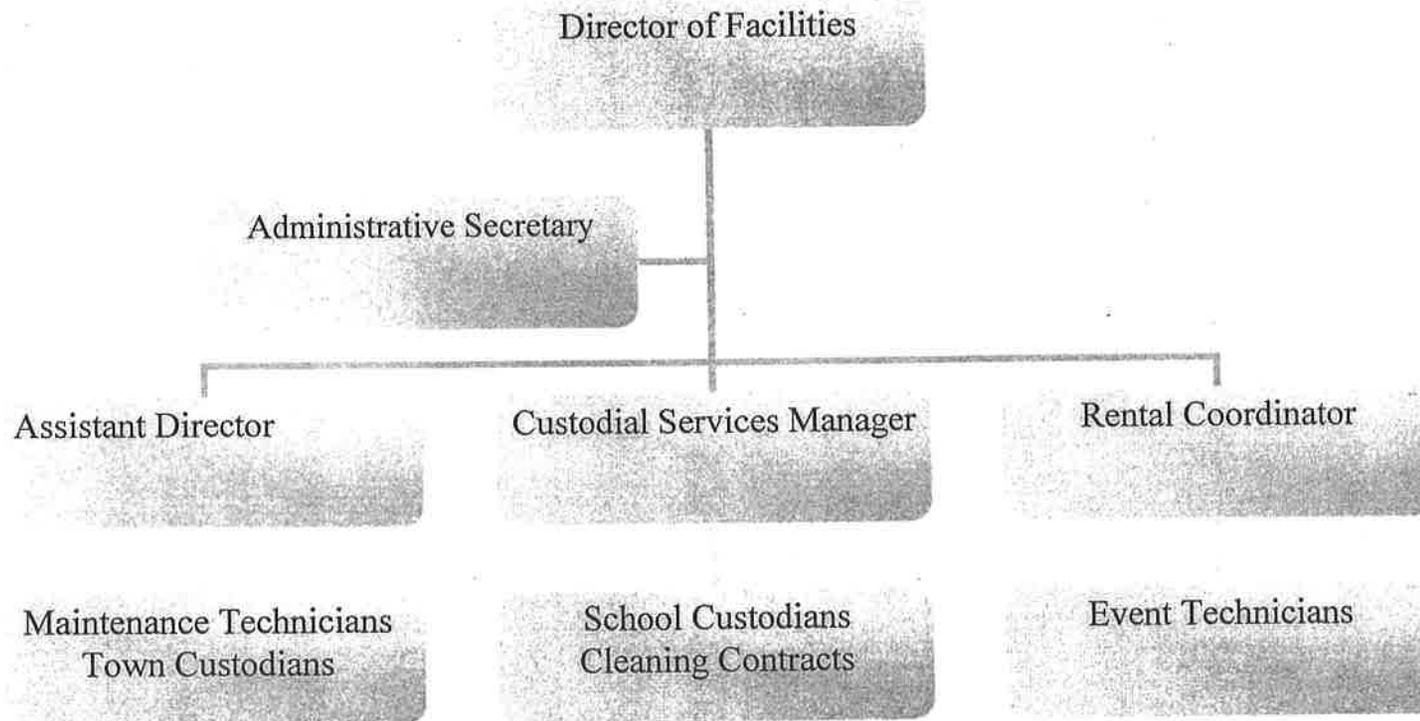


DEPARTMENT KEY FUNCTIONS

- Perform routine maintenance/repairs
- Manage and support Preventative Maintenance (PM) program
- Coordinating outside contractors
- Following state mandated inspection schedules
- Capital planning and project management/implementation
- Manage custodial service for all town and school buildings
- Maintaining the work order system and manage work flow
- Manage and track energy and fuel consumption
- Long term planning



MANAGEMENT TEAM



BUILDING INFORMATION

<u>Building</u>	<u>Constructed</u>	<u>Renovated</u>	<u>Use</u>	<u>Area Footage</u>
RMHS	1957	2006	School	375,000
Coolidge Middle	1959	2000	School	96,000
Parker Middle	1925	1998	School	98,000
Killam	1968		School	57,000
Wood End	2004		School	52,000
Barrows	1963	2005	School	54,000
Birch Meadow	1957	1995	School	59,000
Eaton	1920	1994	School	56,000
Town Hall	1918	1990	Municipal	16,000
Senior Center	1850	1993	Municipal	57,000
Police	1998		Municipal	30,000
Main St Fire	1990		Municipal	10,000
West Side Fire	1956		Municipal	7,400
DPW Garage	1989		Municipal	42,000
Library	1894	1983/2015	Municipal	39,000
Mattera Cabin	1983	2011	Municipal	3,000
Cemetery Garage	1929		Municipal	3,000

FY 16 CAPITAL PROJECTS COMPLETED

- RMHS Carpeting
- RMHS Retaining Wall
- Modular Classrooms
- Roofs @ Eaton/Parker
- RMHS Water Heater
- Main St Fire Generator
- Town Hall Roofing

- Phase II Masonry Work
- Coolidge Carpet Replacements
- Birch Meadow Door Replacements
- Birch Meadow HVAC Upgrades
- Killam HVAC Upgrades
- Killam Flooring
- Parker Carpet Replacements
- Birch Meadow Carpet Replacements
- Eaton Carpet Replacements
- Senior Center HVAC Upgrades



Killam Modular Classrooms with Canopy,
December 2015

FY 16 REMAINING CAPITAL

- Coolidge Condensate Tank
- Wood End Flooring Work
- Parker Masonry
- Main St Fire Radio Upgrades

SPECIAL PROJECTS COMPLETED

- DPW Engineering Renovation
- Senior Center Painting
- Modular Classroom Security Upgrades
- Modular Classroom Canopy Installs
- EMS Upgrade
- RMHS Victory Bell
- Camera Enhancements
- EMS, Metasys Software Upgrade



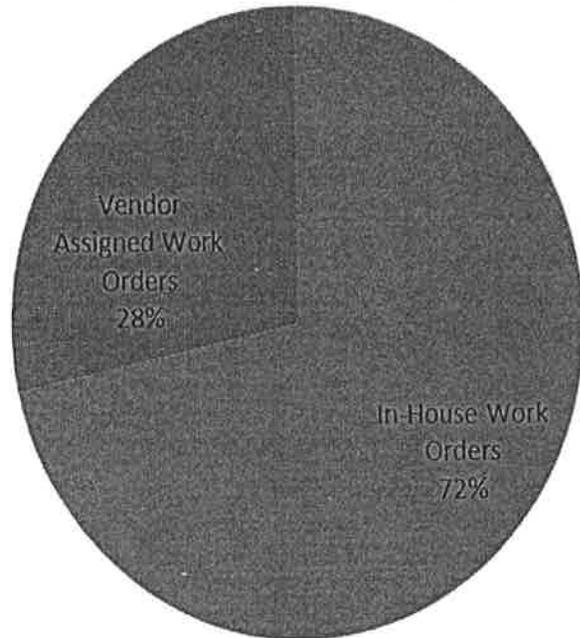
Victory Bell Installation, November 2014

STATS

Special Projects Calendar Year 2015				
Location	Project Name	In-House Labor Hours	In-House Work Order Count	Average Hours Per Work Order
Barrows, Eaton, Killam	Modular Classrooms	272	21	12.95
Town Hall	Recreation Department Move & Remodel	55	6	9.25
RMHS	Robotics Lab Fit-out	40	5	8
Town Hall	DPW, Engineering Department Remodel & Move	129	11	11.73

Purpose Summary Fiscal Year 2015				
Purpose	Labor Hours	Work Order Count	Average Hours Per Work Order	
Facility Scheduling	4	4	1	
General Grounds	10.5	3	3.5	
General Maintenance	785.5	402	1.95	
Office Moves	177	16	11.06	
Other	226	46	4.91	
Preventative Maintenance	865.5	333	2.6	
Vandalism	14.5	10	1.45	
No Assigned Purpose		1266		
Total Work Orders		2080		

In-House to Vendor Assigned Workorders



Work Orders by Location Fiscal Year 2015			
Location	Labor Hours	Work Order Count	Area of Location in SqFt
Administrative Offices	19.4	26	3,632
Athletic Fields	27.5	14	NA
Barrows	150	127	53,750
Birch Meadow	246.5	175	58,500
Coolidge	143.5	108	96,000
Eaton	149.25	152	56,000
Hawkes Field House	100	46	42,850
Killam	163.75	188	57,000
Parker	281.5	248	97,800
RISE	35.75	43	6,080
RMHS	573	307	322,438
Wood End	154	153	52,000
DPW Garage	39	27	42,140
Facilities Department	80.5	32	NA
Main Street Fire	58	50	10,110
Mattera Cabin	2	2	3,000
Police Station	88	64	29,430
Reading Public Library	391.5	108	27,700
Senior Center	66.5	83	5,670
Town Hall	237.5	71	15,648
West Side Fire	24	33	7,410
No Assigned Location		23	NA
Total Work Orders		2080	987,158

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NEXT YEAR BUDGET HISTORICAL COMPARISON

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0390 (A) TOWN FACILITIES (A)							
03 SALARIES							
03903411 511311 CUSTODIAN I	82,449.03	84,835.44	87,846.06	41,755.32	129,751.62	131,855.42	1.6%
03903411 511312 CUSTODIAN II	41,912.01	43,221.60	44,559.60	20,878.16	45,728.70	47,301.90	3.4%
03903411 512304 CUSTODIAL SUBSTITUTE	.00	.00	.00	.00	700.00	700.00	.0%
03903411 514302 CUSTODIAL LONGEVITY	1,742.50	1,742.50	1,845.00	1,947.50	1,947.50	1,947.50	.0%
03903411 515000 TF CUSTODIAL OVERTIME	53,877.18	40,272.51	44,556.88	17,182.37	42,420.00	25,000.00	-41.1%
TOTAL SALARIES	179,980.72	170,072.05	178,807.54	81,763.35	220,547.82	206,804.82	-6.2%
05 EXPENSES							
03905411 545301 TF CLEANING CHEMICALS	755.90	.00	610.50	286.92	1,292.00	1,300.00	.6%
03905411 545302 TF CUSTODIAL PAPER PRODUCTS	4,286.58	2,192.00	3,251.75	5,027.11	3,891.00	4,000.00	2.8%
03905411 545303 UNIFORMS	1,288.84	820.98	.00	600.00	1,500.00	1,500.00	.0%
03905411 545304 TF FLOOR CARE PRODUCTS	306.16	.00	.00	.00	226.00	225.00	-.4%
03905411 545305 TF HAND SOAP	2,273.90	424.56	425.35	1,194.92	2,017.00	2,000.00	-.8%
03905411 545306 TF LINERS & PLASTIC BAGS	1,518.40	.00	1,851.55	256.80	2,101.00	2,100.00	.0%
03905411 545308 TF OTHER TOILETRIES	732.77	2,663.63	2,075.65	980.40	666.00	675.00	1.4%
03905411 545309 TF WASTE RECEPTACLES	.00	.00	85.45	.00	256.00	250.00	-2.3%
03914411 529301 TOWN HALL CLEANING SERVICES	4,932.17	6,718.41	6,792.00	3,420.00	6,823.00	6,700.00	-1.8%
03915411 545307 TOWN HALL CUSTODIAL SUPPLIES	186.94	181.66	.00	.00	461.00	500.00	8.5%
03924411 529301 POLICE CLEANING SERVICES	14,169.33	23,322.64	23,778.00	11,940.00	23,879.00	32,000.00	34.0%
03925411 545307 POLICE CUSTODIAL SUPPLIES	449.09	149.00	.00	.00	702.00	700.00	-.3%
03935411 545307 MAIN FIRE CUSTODIAL SUPPLIES	359.96	255.92	.00	.00	410.00	425.00	3.7%
03945411 545307 WEST FIRE CUSTODIAL SUPPLIES	143.76	258.93	.00	.00	410.00	400.00	-2.4%
03954411 529301 LIBRARY CLEANING SERVICES	12,087.54	17,752.59	17,832.96	8,958.00	17,756.00	17,500.00	-1.4%

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
<u>03954412 529302</u>							
	LIBRARY PROJECT CONSULTING						
	7,000.00	.00	.00	.00	.00	.00	.0%
<u>03955411 545307</u>							
	LIBRARY CUSTODIAL SUPPLIES						
	433.60	290.63	.00	.00	450.00	450.00	.0%
<u>03964411 529301</u>							
	SENIOR CTR CLEANING SERVICES						
	5,700.86	8,593.37	8,490.78	4,266.00	8,528.00	8,400.00	-1.5%
<u>03965411 545307</u>							
	SENIOR CTR CUSTODIAL SUPPLIES						
	146.76	143.36	.00	.00	359.00	400.00	11.4%
<u>03975411 545307</u>							
	DPW CUSTODIAL SUPPLIES						
	399.68	147.57	.00	.00	560.00	560.00	.0%
TOTAL EXPENSES							
	57,172.24	63,915.25	65,193.99	36,930.15	72,287.00	80,085.00	10.8%
TOTAL TOWN FACILITIES							
	237,152.96	233,987.30	244,001.53	118,693.50	292,834.82	286,889.82	-2.0%

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0400	<u>CORE FACILITIES</u>						
03	<u>SALARIES</u>						
03401416 511308	FACILITIES DIRECTOR .00	.00	.00	.00	48,925.00	.00	-100.0%
03401422 511305	FACILITIES ASSISTANT DIRECTOR .00	.00	.00	.00	90,000.00	96,400.00	7.1%
03401422 511308	FACILITIES DIRECTOR 50,000.18	59,792.88	47,682.85	10,925.07	68,925.00	126,250.00	83.2%
03402416 511307	FACILITIES ADMIN .00	.00	.00	.00	21,303.75	.00	-100.0%
03402416 514302	CLERICAL LONGEVITY .00	.00	.00	.00	325.00	.00	-100.0%
03402422 511307	FACILITIES SECRETARY 18,258.76	19,218.60	19,973.42	9,321.95	21,303.75	44,265.00	107.8%
03402422 514302	CLERICAL LONGEVITY 325.00	325.00	325.00	325.00	325.00	650.00	100.0%
03403422 511313	MAINTENANCE STAFF 78,980.88	78,983.20	37,187.25	21,611.17	53,599.82	55,812.32	4.1%
03403422 511314	LICENSED MAINTENANCE STAFF 64,276.42	77,416.24	129,595.54	60,647.52	131,206.40	135,592.80	3.3%
03403422 514302	MAINTENANCE LONGEVITY 512.50	512.50	512.50	512.50	512.50	615.00	20.0%
03403422 515000	MAINTENANCE OVERTIME 28,581.74	24,976.73	30,653.81	15,038.95	25,000.00	30,000.00	20.0%
TOTAL SALARIES	240,935.48	261,225.15	265,930.37	118,382.16	461,426.22	489,585.12	6.1%
05	<u>EXPENSES</u>						
03404413 521392	WIRELESS COMMUNICATION COSTS .00	1,109.06	2,050.00	799.98	800.00	.00	-100.0%
03404422 524313	OTHER MAINTENANCE & REPAIR SVC 2,138.25	1,846.11	3,043.20	3,994.66	8,494.00	21,500.00	153.1%
03404422 536000	SF SOFTWARE LICENSES 4,234.00	4,234.00	4,356.46	4,234.00	5,238.00	.00	-100.0%
03404422 582320	ARCHITECT FEES 5,792.50	13,365.00	.00	3,605.41	8,000.00	5,000.00	-37.5%
03405427 542302	OFFICE SUPPLIES .00	.00	.00	.00	992.50	1,000.00	.8%
03405427 543000	BLDG & EQUIP REPAIR & MAINT SU .00	.00	.00	.00	3,000.00	2,000.00	-33.3%
03405427 543301	CARPENTRY SUPPLIES .00	.00	.00	.00	500.00	1,000.00	100.0%
03405427 543303	ELECTRICAL SUPPLIES .00	.00	.00	.00	513.00	1,000.00	94.9%
03405427 543306	HVAC SUPPLIES .00	.00	.00	.00	.00	1,000.00	.0%

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
03405427 543309	PAINTING SUPPLIES .00	.00	.00	.00	1,000.00	1,000.00	.0%
03405427 543310	PLUMBING SUPPLIES .00	.00	.00	.00	513.00	1,000.00	94.9%
03406413 521302	ENERGY CONSERVATION - ELECTRIC 5,610.50	3,109.00	3,315.00	.00	.00	12,800.00	.0%
03406413 548999	SCHOOL VEHICLE GASOLINE 9,954.74	10,429.93	8,222.54	3,253.84	11,623.00	.00	-100.0%
03406422 527303	PHOTOCOPIER LEASE 1,706.40	1,706.40	1,236.18	1,348.56	1,876.00	.00	-100.0%
03406422 530302	CONFERENCE / WORKSHOP 1,325.00	1,970.00	3,420.43	1,415.00	1,500.00	2,000.00	33.3%
03406422 545303	MAINTENANCE UNIFORMS 4,309.38	2,552.59	500.86	300.00	1,800.00	1,800.00	.0%
03406422 571301	IN-STATE TRAVEL 68.70	.00	331.00	.00	.00	.00	.0%
03406422 580323	MAINTENANCE EQUIPMENT 1,550.22	5,990.02	3,569.17	5,884.06	6,000.00	6,000.00	.0%
03406422 580328	FACILITIES OFFICE EQUIPMENT 1,184.39	882.17	5,364.41	267.53	1,000.00	1,000.00	.0%
03406424 580301	SECURITY EQUIPMENT 2,388.00	1,032.98	.00	.00	2,000.00	2,000.00	.0%
03414422 524304	ELEVATOR SERVICES 434.01	1,235.00	1,234.95	2,801.73	3,035.00	3,000.00	-1.2%
03414422 524308	ALARM SERVICES 2,551.49	348.00	1,530.00	492.50	455.00	500.00	9.9%
03414422 524309	FIRE EQUIPMENT SERVICES .00	1,230.00	.00	660.00	1,435.00	2,000.00	39.4%
03414422 524311	HVAC SERVICES 3,353.70	3,540.68	4,270.00	4,120.00	5,000.00	8,000.00	60.0%
03414422 524313	OTHER MAINT & REPAIR SERVICES 1,606.27	1,360.02	833.97	1,786.98	2,500.00	2,500.00	.0%
03414422 524314	PEST MANAGEMENT SERVICES 309.00	257.56	.00	300.00	345.00	350.00	1.4%
03416412 521303	BARROWS NATURAL GAS 28,533.21	32,701.13	33,780.12	4,150.59	35,091.00	31,250.00	-10.9%
03416413 521301	BARROWS ELECTRICITY 28,837.60	30,768.43	30,725.19	15,063.28	33,288.00	38,500.00	15.7%
03416413 521309	BARROWS WATER/SEWER 4,923.12	5,027.11	5,380.04	2,763.57	5,941.00	6,075.00	2.3%
03416422 524302	BA BLDG REPAIR EXPENSE 6,844.31	9,802.18	10,045.75	12,987.10	12,843.00	15,000.00	16.8%
03416422 524303	BARROWS ELECTRICAL EXPENSES 6,856.10	2,028.24	1,474.47	2,455.67	2,249.00	2,500.00	11.2%
03416422 524304	BARROWS ELEVATOR EXPENSES 2,075.50	714.08	3,013.75	3,017.75	3,043.00	2,500.00	-17.8%
03416422 524308	BARROWS ALARM EXPENSES 90.00	295.00	400.00	285.00	1,903.00	1,500.00	-21.2%
03416422 524311	BARROWS HVAC EXPENSES 3,856.47	3,560.00	2,351.26	3,034.19	2,305.00	2,300.00	-.2%
03416422 524315	BARROWS PLUMBING EXPENSES						

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
	125.15	1,052.94	1,331.13	1,375.90	1,744.00	1,750.00	.3%
03416430 524306	EXTRAORDINARY REPAIR EXPENSES	2,300.00	5,192.32	1,090.63	.00	3,659.00	5,000.00 36.6%
03424422 524308	ALARM SERVICES	1,318.42	348.00	1,094.30	492.50	455.00	500.00 9.9%
03424422 524309	FIRE EQUIPMENT SERVICES	65.00	1,230.00	.00	300.00	1,435.00	2,000.00 39.4%
03424422 524311	HVAC SERVICES	3,162.42	2,240.09	3,814.00	4,120.00	5,000.00	7,725.00 54.5%
03424422 524313	OTHER MAINT & REPAIR SERVICES	1,079.51	1,465.19	1,259.24	1,362.50	2,233.00	2,500.00 12.0%
03424422 524314	PEST MANAGEMENT SERVICES	264.00	341.00	.00	300.00	345.00	350.00 1.4%
03426412 521303	BIRCH NATURAL GAS	26,931.33	27,315.04	29,515.47	3,852.42	38,140.00	27,425.00 -28.1%
03426413 521301	BIRCH ELECTRICITY	20,907.62	20,578.40	21,776.21	10,320.48	23,176.00	24,150.00 4.2%
03426413 521309	BIRCH WATER/SEWER	6,275.73	7,374.29	7,322.73	3,428.41	7,506.00	6,950.00 -7.4%
03426422 524302	BIRCH BUILDING REPAIR EXPENSE	11,446.52	13,438.40	6,048.66	11,943.34	19,986.00	15,000.00 -24.9%
03426422 524303	BIRCH ELECTRICAL EXPENSES	6,071.70	2,560.95	570.02	371.55	2,000.00	2,500.00 25.0%
03426422 524308	BIRCH ALARM EXPENSES	1,638.00	395.00	997.83	100.00	704.00	1,500.00 113.1%
03426422 524311	BIRCH HVAC EXPENSES	5,580.74	4,300.79	3,166.53	7,827.22	6,628.00	6,630.00 .0%
03426422 524315	BIRCH PLUMBING EXPENSES	753.63	1,905.27	797.42	1,727.11	1,537.00	1,750.00 13.9%
03426430 524306	EXTRAORDINARY REPAIR EXPENSES	1,279.00	14,250.00	650.00	.00	6,120.00	5,000.00 -18.3%
03434422 524308	ALARM SERVICES	1,318.42	348.00	1,066.34	492.50	455.00	500.00 9.9%
03434422 524309	FIRE EQUIPMENT SERVICES	358.28	1,230.00	.00	225.00	2,207.00	2,000.00 -9.4%
03434422 524311	HVAC SERVICES	2,706.96	3,211.74	2,664.00	3,645.00	4,550.00	7,300.00 60.4%
03434422 524313	OTHER MAINT & REPAIR SERVICES	1,082.50	1,973.84	1,111.86	1,270.00	1,909.00	2,500.00 31.0%
03434422 524314	PEST MANAGEMENT SERVICES	296.00	233.59	.00	300.00	345.00	350.00 1.4%
03436412 521303	EATON NATURAL GAS	38,834.82	43,092.99	40,643.02	5,042.14	47,814.00	40,000.00 -16.3%
03436413 521301	EATON ELECTRICITY	24,631.17	28,886.06	27,769.33	13,790.79	28,750.00	34,150.00 18.8%
03436413 521309	EATON WATER/SEWER	4,391.00	4,863.77	5,105.96	2,638.36	5,338.00	4,300.00 -19.4%
03436422 524302	EATON BUILDING REPAIR EXPENSE	18,026.34	25,647.55	11,228.32	18,456.94	26,649.00	15,000.00 -43.7%
03436422 524303	EATON ELECTRICAL EXPENSES	4,820.54	753.03	922.06	610.82	2,000.00	2,500.00 25.0%

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
03436422 524308	EATON ALARM EXPENSES 3,630.00	3,334.76	2,206.12	95.00	893.00	1,500.00	68.0%
03436422 524311	EATON HVAC EXPENSES 3,983.42	5,179.39	3,272.31	3,609.21	6,183.00	6,200.00	.3%
03436422 524315	EATON PLUMBING EXPENSES 807.92	3,321.50	1,067.82	1,140.22	2,184.00	1,750.00	-19.9%
03436430 524306	EXTRAORDINARY REPAIR EXPENSES 7,186.00	1,575.00	19,305.63	.00	9,528.00	5,000.00	-47.5%
03444422 524308	ALARM SERVICES 1,318.42	348.00	593.00	492.50	455.00	500.00	9.9%
03444422 524309	FIRE EQUIPMENT SERVICES 213.36	1,230.00	.00	735.00	1,538.00	2,000.00	30.0%
03444422 524311	HVAC SERVICES 2,895.89	3,035.97	3,464.00	3,820.00	4,700.00	7,420.00	57.9%
03444422 524313	OTHER MAINT & REPAIR SERVICES 533.70	1,613.53	562.54	557.50	2,196.00	2,500.00	13.8%
03444422 524314	PEST MANAGEMENT SERVICES 335.00	220.27	.00	342.00	345.00	400.00	15.9%
03446412 521303	KILLAM NATURAL GAS 29,309.26	32,069.12	47,276.29	5,058.75	41,043.00	35,775.00	-12.8%
03446413 521301	KILLAM ELECTRICITY 30,069.34	27,823.72	35,560.04	20,610.57	35,475.00	41,025.00	15.6%
03446413 521309	KILLAM WATER/SEWER 6,210.56	11,336.24	7,581.26	3,716.45	12,839.00	8,600.00	-33.0%
03446422 524302	KILLAM BLDG REPAIR EXPENSE 15,731.75	8,888.01	10,331.09	16,350.01	20,569.00	15,000.00	-27.1%
03446422 524303	KILLAM ELECTRICAL EXPENSES 3,598.50	861.26	987.66	290.25	4,000.00	2,500.00	-37.5%
03446422 524304	KILLAM ELEVATORY EXPENSES .00	.00	.00	95.00	.00	.00	.0%
03446422 524308	KILLAM ALARM EXPENSES 90.00	1,110.00	.00	239.11	1,693.00	1,500.00	-11.4%
03446422 524311	KILLAM HVAC EXPENSES 818.37	246.00	5,945.83	2,000.00	3,238.00	3,250.00	.4%
03446422 524315	KILLAM PLUMBING EXPENSES 557.53	1,436.94	392.85	807.74	2,207.00	1,750.00	-20.7%
03446430 524306	EXTRAORDINARY REPAIR EXPENSES 4,396.00	.00	3,945.99	.00	9,617.00	5,000.00	-48.0%
03454422 524304	ELEVATORY SERVICES 434.01	1,635.03	1,235.00	2,698.84	2,291.00	2,300.00	.4%
03454422 524308	ALARM SERVICES 2,277.10	348.00	1,099.67	492.50	455.00	500.00	9.9%
03454422 524309	FIRE EQUIPMENT SERVICES 142.96	990.00	.00	300.00	2,007.00	2,000.00	-.3%
03454422 524311	HVAC SERVICES 2,763.89	3,100.13	3,313.10	3,745.00	4,600.00	7,300.00	58.7%
03454422 524313	OTHER MAINT & REPAIR SERVICES 1,471.24	2,882.49	1,554.14	1,492.20	2,184.00	2,500.00	14.5%
03454422 524314	PEST MANAGEMENT SERVICES 708.00	557.65	.00	702.00	758.00	480.00	-36.7%
03456412 521303	WOOD END NATURAL GAS						

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PROJECTION: 20171 FY17 GENERAL FUND

FOR PERIOD 99

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
	27,213.54	27,439.34	29,450.60	4,185.36	29,724.00	27,400.00	-7.8%
03456413 521301	WOOD END ELECTRICITY						
	36,171.77	36,454.67	38,990.17	16,244.75	40,973.00	42,775.00	4.4%
03456413 521309	WOOD END WATER/SEWER						
	7,981.44	8,793.69	10,710.51	8,885.71	11,167.00	9,850.00	-11.8%
03456422 524302	WOOD END BLDG REPAIR EXPENSE						
	12,459.01	7,142.12	9,047.67	13,659.66	10,120.00	15,000.00	48.2%
03456422 524303	WOOD END ELECTRICAL EXPENSES						
	7,426.68	2,529.52	2,232.63	1,398.99	5,000.00	2,500.00	-50.0%
03456422 524304	WOOD END ELEVATOR EXPENSES						
	.00	1,358.00	806.36	370.00	1,025.00	2,000.00	95.1%
03456422 524308	WOOD END ALARM EXPENSES						
	1,753.90	.00	.00	300.00	241.00	1,500.00	522.4%
03456422 524311	WOOD END HVAC EXPENSES						
	3,075.33	1,766.33	1,223.51	5,607.43	4,436.00	4,450.00	.3%
03456422 524315	WOOD END PLUMBING EXPENSES						
	50.10	571.69	76.96	319.24	1,025.00	1,750.00	70.7%
03456430 524306	EXTRAORDINARY REPAIR EXPENSES						
	4,229.00	.00	24,979.17	.00	4,454.00	5,000.00	12.3%
03464422 524304	ELEVATOR SERVICES						
	590.78	3,003.36	3,270.00	3,201.68	5,500.00	5,500.00	.0%
03464422 524308	ALARM SERVICES						
	3,558.09	348.00	1,245.34	492.50	455.00	500.00	9.9%
03464422 524309	FIRE EQUIPMENT SERVICES						
	271.74	1,230.00	.00	735.00	2,000.00	2,500.00	25.0%
03464422 524311	HVAC SERVICES						
	4,003.58	3,754.10	4,390.99	8,055.00	5,650.00	9,700.00	71.7%
03464422 524313	OTHER MAINT & REPAIR SERVICES						
	2,363.96	2,966.21	2,227.33	3,175.01	3,746.00	5,000.00	33.5%
03464422 524314	PEST MANAGEMENT SERVICES						
	300.00	269.14	.00	342.00	345.00	400.00	15.9%
03466412 521303	COOLIDGE NATURAL GAS						
	86,230.49	91,924.36	88,837.44	8,279.16	94,217.00	88,800.00	-5.7%
03466413 521301	COOLIDGE ELECTRICITY						
	54,614.37	55,325.43	58,521.59	29,146.36	60,829.00	64,100.00	5.4%
03466413 521309	COOLIDGE WATER/SEWER						
	19,919.49	14,237.83	11,435.01	11,304.95	16,256.00	20,225.00	24.4%
03466422 524302	COOLIDGE BLDG REPAIR EXPENSE						
	19,194.81	18,342.24	10,620.76	23,887.99	14,198.00	22,500.00	58.5%
03466422 524303	COOLIDGE ELECTRICAL EXPENSES						
	4,660.55	714.79	2,200.70	421.20	2,000.00	4,000.00	100.0%
03466422 524304	COOLIDGE ELEVATOR EXPENSES						
	.00	.00	.00	.00	2,450.00	2,500.00	2.0%
03466422 524308	COOLIDGE ALARM EXPENSES						
	3,573.00	1,586.68	200.00	250.00	2,058.00	2,500.00	21.5%
03466422 524311	COOLIDGE HVAC EXPENSES						
	7,355.92	9,607.20	8,901.69	2,623.60	7,465.00	7,500.00	.5%
03466422 524315	COOLIDGE PLUMBING EXPENSES						
	400.39	2,462.03	470.04	2,012.98	2,330.00	2,500.00	7.3%
03466430 524306	EXTRAORDINARY REPAIR EXPENSES						
	27,341.41	12,111.14	19,350.00	4,400.00	8,950.00	10,000.00	11.7%

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
03474422 524304	ELEVATOR SERVICES 144.67	1,635.00	1,235.00	2,801.76	2,291.00	2,300.00	.4%
03474422 524308	ALARM SERVICES 2,534.49	348.00	1,236.34	492.50	455.00	500.00	9.9%
03474422 524309	FIRE EQUIPMENT SERVICES .00	2,165.00	.00	1,335.00	3,061.00	2,500.00	-18.3%
03474422 524311	HVAC SERVICES 3,335.88	2,914.70	3,838.98	5,005.00	5,000.00	9,100.00	82.0%
03474422 524313	OTHER MAINT & REPAIR SERVICES 2,050.79	3,058.12	2,522.52	2,620.84	3,162.00	5,000.00	58.1%
03474422 524314	PEST MANAGEMENT SERVICES 220.00	233.59	.00	300.00	345.00	350.00	1.4%
03476412 521303	PARKER NATURAL GAS 6,578.17	7,828.77	61,206.78	8,170.41	8,869.00	65,450.00	638.0%
03476413 521301	PARKER ELECTRICITY 63,654.73	66,694.50	73,232.97	36,485.75	70,899.00	77,300.00	9.0%
03476413 521309	PARKER WATER/SEWER 9,435.62	10,803.63	11,051.60	4,965.79	11,605.00	10,900.00	-6.1%
03476422 524302	PARKER BLDG REPAIR EXPENSE 28,809.76	18,283.06	15,707.91	28,949.85	21,408.00	22,500.00	5.1%
03476422 524303	PARKER ELECTRICAL EXPENSES 8,968.95	2,536.05	4,094.52	899.63	4,000.00	4,000.00	.0%
03476422 524304	PARKER ELEVATOR EXPENSES 375.20	959.50	326.25	.00	2,050.00	2,500.00	22.0%
03476422 524308	PARKER ALARM EXPENSES 5,278.00	4,199.00	1,024.16	690.00	4,207.00	2,500.00	-40.6%
03476422 524311	PARKER HVAC EXPENSES 16,040.55	8,772.99	3,473.20	11,409.50	10,224.00	10,225.00	.0%
03476422 524315	PARKER PLUMBING EXPENSES 555.67	3,312.89	4,530.94	660.63	2,035.25	2,500.00	22.8%
03476430 524306	EXTRAORDINARY REPAIR EXPENSES 11,813.51	294.10	5,229.42	.00	10,578.00	10,000.00	-5.5%
03484422 524304	ELEVATOR SERVICES 2,274.37	6,975.10	6,775.00	7,089.20	8,405.00	8,500.00	1.1%
03484422 524308	ALARM SERVICES 6,502.15	1,554.80	2,613.29	1,009.20	1,821.00	2,000.00	9.8%
03484422 524309	FIRE EQUIPMENT SERVICES 1,177.47	1,305.00	.00	2,352.00	3,500.00	5,000.00	42.9%
03484422 524311	HVAC SERVICES 8,964.42	9,090.32	10,200.00	11,260.00	15,350.00	23,500.00	53.1%
03484422 524313	OTHER MAINT & REPAIR SERVICES 5,331.94	10,576.72	3,770.44	4,905.46	6,873.00	7,500.00	9.1%
03484422 524314	PEST MANAGEMENT SERVICES 400.00	416.40	.00	528.00	500.00	1,200.00	140.0%
03486412 521303	RMHS NATURAL GAS 123,717.09	140,273.42	130,321.42	11,336.14	146,083.00	133,150.00	-8.9%
03486413 521301	RMHS ELECTRICITY 235,415.81	248,820.28	257,873.90	121,760.51	259,441.00	278,700.00	7.4%
03486413 521309	RMHS WATER/SEWER 37,294.56	38,132.60	45,624.76	33,368.14	41,001.00	38,000.00	-7.3%
03486422 521302	ENERGY MGMT SYS REPAIRS						

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
	.00	.00	-371.00	.00	.00	.00	.0%
03486422 524302	RMHS BLDG REPAIR EXPENSES	50,546.49	54,788.38	39,944.38	60,728.15	56,375.00	60,000.00 6.4%
03486422 524303	RMHS ELECTRICAL EXPENSES	17,174.27	8,033.23	13,571.74	9,170.51	10,000.00	10,000.00 .0%
03486422 524304	RMHS ELEVATOR EXPENSES	11,517.05	4,568.70	1,946.64	282.50	6,329.00	6,500.00 2.7%
03486422 524308	RMHS ALARM EXPENSES	3,447.72	8,592.38	13,278.31	2,200.00	5,111.00	5,000.00 -2.2%
03486422 524311	RMHS HVAC EXPENSES	22,478.90	18,485.57	22,150.13	20,269.56	15,240.00	15,250.00 .1%
03486422 524315	RMHS PLUMBING EXPENSES	2,069.39	6,166.48	3,526.40	3,913.36	3,687.00	4,000.00 8.5%
03486430 524306	EXTRAORDINARY REPAIR EXPENSES	15,749.00	22,291.60	28,406.66	4,567.07	44,842.00	45,000.00 .4%
03916412 521303	TOWN HALL NATURAL GAS	9,426.29	10,624.63	11,760.10	1,571.71	13,429.00	10,700.00 -20.3%
03916413 521301	TOWN HALL ELECTRICITY	19,567.36	20,357.44	21,461.17	12,803.82	23,616.00	24,075.00 1.9%
03916413 521309	TOWN HALL WATER/SEWER	2,061.91	2,465.89	2,807.63	1,780.57	2,556.00	2,600.00 1.7%
03916422 524302	TOWN HALL OTH BLDG REPAIR EXP	10,347.97	18,132.59	6,960.96	11,307.06	25,300.00	25,000.00 -1.2%
03916422 524303	TOWN HALL ELECTRICAL EXPENSES	8,371.94	2,124.38	325.45	510.44	4,150.00	5,000.00 20.5%
03916422 524304	TOWN HALL ELEVATOR EXPENSES	639.00	3,743.33	5,187.15	3,201.64	3,734.00	3,750.00 .4%
03916422 524308	TOWN HALL ALARM EXPENSES	2,906.36	1,013.00	1,180.84	167.18	.00	1,500.00 .0%
03916422 524309	TOWN HALL FIRE EQUIP EXPENSE	.00	965.00	.00	585.00	1,575.00	2,000.00 27.0%
03916422 524311	TOWN HALL HVAC EXPENSES	3,798.39	2,892.54	3,989.00	7,625.27	3,152.00	4,650.00 47.5%
03916422 524313	TOWN HALL OTH MAINT&REPAIR	.00	.00	.00	.00	1,230.00	2,500.00 103.3%
03916422 524314	TOWN HALL PEST MANAGEMENT	327.00	626.45	.00	366.00	348.00	600.00 72.4%
03916422 524315	TOWN HALL PLUMBING EXPENSES	1,930.22	1,105.74	407.16	570.81	205.00	750.00 265.9%
03916430 524306	TOWN HALL EXTRAORD REPAIR	12,284.00	.00	3,377.00	.00	10,000.00	10,000.00 .0%
03926412 521303	POLICE NATURAL GAS	17,916.91	20,284.01	19,292.78	3,507.69	24,744.00	18,800.00 -24.0%
03926413 521301	POLICE ELECTRICITY	42,719.79	44,732.10	47,639.34	26,716.80	45,112.00	51,500.00 14.2%
03926413 521309	POLICE WATER/SEWER	2,292.88	2,378.20	2,415.46	1,238.78	2,642.00	2,875.00 8.8%
03926422 524302	POLICE OTH BLDG REPAIR EXPENSE	1,447.20	2,602.56	6,895.45	5,462.02	9,560.00	10,000.00 4.6%
03926422 524303	POLICE ELECTRICAL EXPENSES	1,799.33	656.91	249.12	476.70	1,000.00	1,500.00 50.0%

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
03926422 524304							
	POLICE ELEVATOR EXPENSES						
	704.01	2,035.00	1,900.21	3,274.64	2,873.00	3,000.00	4.4%
03926422 524308							
	POLICE ALARM EXPENSES						
	3,454.30	.00	768.34	500.00	.00	1,500.00	.0%
03926422 524309							
	POLICE FIRE EQUIPMENT EXPENSES						
	136.86	1,230.00	.00	375.00	1,891.00	2,000.00	5.8%
03926422 524311							
	POLICE HVAC EXPENSES						
	4,368.70	6,997.43	7,819.19	5,594.27	4,649.00	6,000.00	29.1%
03926422 524313							
	POLICE OTH MAINT&REPAIR EXPENS						
	250.00	.00	.00	.00	1,365.00	2,000.00	46.5%
03926422 524314							
	POLICE PEST MANAGEMENT SERVICE						
	577.00	289.45	.00	366.00	348.00	400.00	14.9%
03926422 524315							
	POLICE PLUMBING EXPENSES						
	.00	141.00	239.85	524.48	487.50	500.00	2.6%
03926430 524306							
	POLICE EXTRAORD MAINTENANCE						
	7,649.53	7,200.00	3,884.39	.00	7,200.00	7,000.00	-2.8%
03936412 521303							
	MAIN FIRE NATURAL GAS						
	10,735.05	12,879.07	9,353.57	1,857.96	15,609.00	11,200.00	-28.2%
03936413 521301							
	MAIN FIRE ELECTRICITY						
	12,010.32	12,696.02	14,320.32	7,284.97	13,062.00	14,675.00	12.3%
03936413 521309							
	MAIN FIRE WATER/SEWER						
	2,482.64	2,926.97	2,972.51	1,435.72	3,604.00	3,300.00	-8.4%
03936422 524302							
	MAIN FIRE OTHER BLDG REPAIR EX						
	8,025.40	10,722.18	8,349.01	13,684.95	10,045.00	10,000.00	-.4%
03936422 524303							
	MAIN FIRE ELECTRICAL EXPENSES						
	1,179.62	920.08	440.26	552.61	1,500.00	1,500.00	.0%
03936422 524304							
	MAIN FIRE ELEVATOR EXPENSES						
	1,036.51	1,768.34	2,230.00	2,801.76	3,399.00	3,400.00	.0%
03936422 524308							
	MAIN FIRE ALARM EXPENSES						
	2,401.47	.00	1,578.18	.00	2,400.00	1,500.00	-37.5%
03936422 524309							
	MAIN FIRE FIRE EQUIP MAINT						
	127.16	1,230.00	.00	225.00	1,891.00	3,000.00	58.6%
03936422 524311							
	MAIN FIRE HVAC EXPENSES						
	2,216.13	3,350.12	2,986.66	4,660.10	3,131.00	4,500.00	43.7%
03936422 524313							
	MAIN FIRE OTH MAINT&REPAIR EXP						
	250.00	.00	.00	.00	1,366.00	3,500.00	156.2%
03936422 524314							
	MAIN FIRE PEST MANAGEMENT						
	.00	.00	.00	630.00	600.00	700.00	16.7%
03936422 524315							
	MAIN FIRE PLUMBING EXPENSES						
	45.69	525.04	298.18	399.95	517.00	500.00	-3.3%
03936430 524306							
	MAIN FIRE EXTRAORD MAINTENANCE						
	15,357.98	.00	.00	1,491.19	4,200.00	7,000.00	66.7%
03946412 521303							
	WEST FIRE NATURAL GAS						
	7,975.47	9,350.71	8,305.60	861.99	11,072.00	8,600.00	-22.3%
03946413 521301							
	WEST FIRE ELECTRICITY						
	4,882.79	4,425.89	4,559.31	2,894.95	4,945.00	5,525.00	11.7%
03946413 521309							
	WEST FIRE WATER/SEWER						
	642.41	841.11	818.34	419.89	1,099.00	925.00	-15.8%
03946422 524302							
	WEST FIRE OTH BLDG REPAIR EXPE						
	2,782.04	3,731.51	2,962.99	5,514.95	5,000.00	5,000.00	.0%
03946422 524303							
	WEST FIRE ELECTRICAL EXPENSES						

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PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
	1,791.97	.00	.00	.00	518.00	500.00	-3.5%
03946422 524304	WEST FIRE ELEVATOR EXPENSES	.00	230.64	.00	.00	.00	.0%
03946422 524308	WEST FIRE ALARM EXPENSES	970.42	718.34	.00	965.00	750.00	-22.3%
03946422 524309	WEST FIRE EQUIPMENT EXPENSES	20.00	.00	225.00	1,576.00	2,000.00	26.9%
03946422 524311	WEST FIRE HVAC EXPENSES	1,324.47	2,809.28	2,885.00	1,655.00	3,000.00	81.3%
03946422 524313	WEST FIRE OTH MAINT&REPAIR EXP	.00	.00	.00	884.00	1,500.00	69.7%
03946422 524314	WEST FIRE PEST MANAGEMENT	.00	.00	815.00	600.00	700.00	16.7%
03946422 524315	WEST FIRE PLUMBING EXPENSES	1,158.35	141.26	204.93	517.00	500.00	-3.3%
03946430 524306	WEST FIRE EXTRAORDINARY MAINT	2,587.32	.00	.00	2,500.00	2,500.00	.0%
03956412 521303	LIBRARY NATURAL GAS	20,773.48	8,659.98	705.66	12,000.00	31,400.00	161.7%
03956413 521301	LIBRARY ELECTRICITY	33,669.33	24,686.57	8,577.47	36,163.00	52,000.00	43.8%
03956413 521309	LIBRARY WATER/SEWER	3,100.68	1,172.07	.00	3,184.00	3,875.00	21.7%
03956422 524302	LIBRARY OTH BLDG REPAIR EXPENS	4,105.92	829.95	5,150.00	7,000.00	5,000.00	-28.6%
03956422 524303	LIBRARY ELECTRICAL EXPENSES	1,295.78	413.51	1,791.06	.00	500.00	.0%
03956422 524304	LIBRARY ELEVATOR EXPENSES	434.01	916.78	.00	.00	2,500.00	.0%
03956422 524308	LIBRARY ALARM EXPENSES	2,631.97	991.34	348.00	1,313.00	1,500.00	14.2%
03956422 524309	LIBRARY FIRE EQUIPMENT EXPENSE	222.58	.00	.00	1,800.00	2,000.00	11.1%
03956422 524311	LIBRARY HVAC EXPENSES	6,325.71	2,422.17	.00	2,677.00	5,400.00	101.7%
03956422 524313	LIBRARY OTH MAINT&REPAIR EXPEN	450.00	.00	.00	1,000.00	1,500.00	50.0%
03956422 524314	LIBRARY PEST MANAGEMENT	275.00	.00	.00	500.00	800.00	60.0%
03956422 524315	LIBRARY PLUMBING EXPENSES	729.00	73.48	.00	350.00	500.00	42.9%
03956430 524306	LIBRARY EXTRAORDINARY REPAIR	1,120.00	.00	.00	3,727.00	3,000.00	-19.5%
03965412 521303	SENIOR CTR NATURAL GAS	5,581.48	6,648.22	706.88	8,597.00	6,675.00	-22.4%
03966413 521301	SENIOR CTR ELECTRICITY	7,752.28	7,868.14	4,914.24	8,262.00	9,700.00	17.4%
03966413 521309	SENIOR CTR WATER/SEWER	1,302.10	1,384.64	866.89	1,572.00	1,650.00	5.0%
03966422 524302	SENIOR CTR OTH BLDG REPAIR EXP	6,388.22	8,557.92	4,184.99	9,000.00	10,000.00	11.1%

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FACILITIES

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
03966422 524303		SENIOR CTR ELECTRICAL EXPENSES	122.06	37.57	519.00	1,500.00	189.0%
	3,321.12	644.29					
03966422 524304		SENIOR CTR ELEVATOR EXPENSES	1,834.32	2,801.76	3,399.00	3,500.00	3.0%
	434.01	1,835.00					
03966422 524308		SENIOR CTR ALARM EXPENSES	718.34	.00	965.00	1,000.00	3.6%
	1,903.97	402.32					
03966422 524309		SENIOR CTR FIRE EQUIP EXPENSE	.00	225.00	1,891.00	2,500.00	32.2%
	63.13	1,230.00					
03966422 524311		SENIOR CTR HVAC EXPENSES	5,141.45	3,985.00	1,813.00	4,000.00	120.6%
	2,019.60	443.90					
03966422 524313		SENIOR CTR OTH MAINT&REPAIR EX	.00	.00	1,260.00	1,500.00	19.0%
	511.25	.00					
03966422 524314		SENIOR CTR PEST MANAGEMENT	.00	366.00	348.00	500.00	43.7%
	330.00	236.90					
03966422 524315		SENIOR CTR PLUMBING EXPENSE	109.64	.00	517.00	500.00	-3.3%
	1,392.22	235.00					
03966430 524306		SENIOR CTR EXTRAORD MAINTENANC	.00	.00	4,000.00	5,000.00	25.0%
	3,777.16	.00					
03976412 521303		DPW NATURAL GAS	66,744.28	4,412.56	60,464.00	57,800.00	-4.4%
	35,442.64	63,689.43					
03976413 521301		DPW ELECTRICITY	33,255.36	11,779.08	31,654.00	34,650.00	9.5%
	26,190.18	31,946.82					
03976413 521309		DPW WATER/SEWER	5,627.26	2,728.34	6,193.00	6,350.00	2.5%
	4,924.72	5,573.44					
03976422 524302		DPW OTH BLDG REPAIR EXPENSES	17,567.39	11,651.07	15,533.00	10,000.00	-35.6%
	5,996.28	5,955.09					
03976422 524303		DPW ELECTRICAL EXPENSES	923.84	1,174.86	2,071.00	2,500.00	20.7%
	3,603.10	2,429.22					
03976422 524308		DPW ALARM EXPENSES	718.34	560.00	.00	1,000.00	.0%
	970.39	.00					
03976422 524309		DPW FIRE EQUIPMENT EXPENSES	.00	225.00	1,450.00	2,000.00	37.9%
	234.49	1,229.99					
03976422 524311		DPW HVAC EXPENSES	2,655.19	5,740.00	6,190.00	6,200.00	.2%
	6,821.59	9,567.24					
03976422 524313		DPW OTH MAINT&REPAIR EXPENSE	.00	.00	604.00	1,500.00	148.3%
	250.00	.00					
03976422 524315		DPW PLUMBING EXPENSES	64.76	123.99	587.18	1,200.00	104.4%
	640.48	144.80					
03976430 524306		DPW EXTRAORDINARY REPAIR	621.50	457.00	5,000.00	3,000.00	-40.0%
	2,063.15	.00					
TOTAL EXPENSES	1,906,303.03	1,927,559.59	1,959,982.82	1,002,113.48	2,222,751.43	2,364,205.00	6.4%
TOTAL CORE FACILITIES	2,147,238.51	2,188,784.74	2,225,913.19	1,120,495.64	2,684,177.65	2,853,790.12	6.3%
TOTAL FACILITIES	2,384,391.47	2,422,772.04	2,469,914.72	1,239,189.14	2,977,012.47	3,140,679.94	5.5%
GRAND TOTAL	2,384,391.47	2,422,772.04	2,469,914.72	1,239,189.14	2,977,012.47	3,140,679.94	5.5%

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
LIBRARY

LIBRARY	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0610 LIBRARY ADMINISTRATION							
03 SALARIES							
16103511 511010 LIB ADMINISTRATIVE ASSISTANT	41,801.57	43,025.86	44,552.70	20,850.60	46,360.00	47,800.00	3.1%
16103511 511641 LIBRARY DIRECTOR	86,034.00	93,011.43	99,343.19	46,497.90	103,390.00	106,575.00	3.1%
16103511 511642 LIBRARY ASSISTANT DIRECTOR	64,626.70	70,801.10	75,077.34	34,931.05	77,700.00	80,075.00	3.1%
16103511 511644 LIBRARY DIVISION HEADS	.00	.00	-34.76	.00	.00	.00	.0%
16103511 511645 LIBRARY LIBRARIANS	.00	7.02	.00	604.49	.00	.00	.0%
16103511 511649 LIBRARY ASSOCIATE	.00	.00	.00	708.99	.00	.00	.0%
16103511 511652 LIBRARY SUBSTITUTES	.00	.00	6,012.25	4,229.52	4,450.00	4,600.00	3.4%
16103511 515000 LIBRARY OVERTIME	415.94	2,842.14	3,299.24	.00	.00	.00	.0%
16103511 516000 PROJECT MGMT STIPEND	.00	2,115.41	.00	.00	.00	.00	.0%
16103517 517017 LIBRARY LEAVE BUYBACK	9,943.73	.00	.00	.00	.00	.00	.0%
TOTAL SALARIES	202,821.94	211,802.96	228,249.96	107,822.55	231,900.00	239,050.00	3.1%
05 EXPENSES							
16105524 524000 LIBRARY MAINT CONTRACT/REPAIR	3,323.23	2,681.15	1,416.61	1,688.95	2,300.00	3,300.00	43.5%
16105530 530000 OUTSOURCED PROFESSIONAL SVCS	.00	.00	6,000.00	.00	.00	.00	.0%
16105531 531090 LIBRARY PROF DEV - REGISTRATN	3,154.35	9,294.24	6,250.57	3,653.00	12,500.00	12,500.00	.0%
16105531 531091 LIBRARY PROF DEV - TRAVEL	4,123.00	1,148.25	6,763.56	995.98	2,200.00	2,200.00	.0%
16105536 536000 LIBRARY SOFTWARE LICEN & SUPP	55,569.10	57,854.02	54,361.02	28,027.34	55,000.00	55,385.00	.7%
16105540 540000 LIBRARY SUPPLIES/EQUIPMENT	7,881.16	5,484.28	4,220.78	3,336.46	3,000.00	7,000.00	133.3%
16105542 542000 LIBRARY OFFICE SUPP	7,812.34	6,456.17	4,683.88	3,238.92	3,000.00	3,000.00	.0%
16105555 555000 LIBRARY TECHNOLOGY SUPPLIES	7,737.19	14,581.65	14,954.83	3,970.50	6,200.00	15,500.00	150.0%
16105556 556000 LIBRARY LIBRARY MATERIALS	.00	.00	700.00	.00	.00	220,000.00	.0%
16105556 556610 LIBRARY ADULT BOOKS	76,275.73	69,035.01	77,663.99	34,359.31	86,827.00	-3,560.00	-104.1%

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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PROJECTION: 20171 FY17 GENERAL FUND

FOR PERIOD 99

ACCOUNTS FOR:
LIBRARY

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
16105556 556611	LIBRARY CHILDRENS BOOKS 22,123.34	26,926.39	23,116.23	10,768.22	24,677.00	.00	-100.0%
16105556 556612	LIBRARY TEEN BOOKS 7,599.48	5,269.57	6,473.29	2,839.58	8,000.00	.00	-100.0%
16105556 556620	LIBRARY ADULT AUDIO 13,576.98	12,714.60	11,947.73	6,847.99	10,000.00	.00	-100.0%
16105556 556621	LIBRARY CHILDRENS AUDIO 4,070.55	1,498.99	2,213.32	545.35	2,400.00	.00	-100.0%
16105556 556622	LIBR MATERIALS TEEN AUDIO 2,664.03	491.39	409.03	69.03	300.00	.00	-100.0%
16105556 556630	LIBRARY ADULT VIDEO 16,216.65	16,283.20	13,936.54	6,609.93	16,000.00	.00	-100.0%
16105556 556631	LIBRARY CHILDRENS VIDEO 5,731.70	5,655.51	3,168.49	1,246.76	3,000.00	.00	-100.0%
16105556 556640	LIBRARY PERIODICALS 17,622.16	18,382.77	18,195.83	670.20	18,000.00	.00	-100.0%
16105556 556650	LIBRARY ELECTRONIC 5,120.00	780.00	10,478.92	13,737.63	30,688.00	.00	-100.0%
16105556 556660	LIBRARY ONLINE DATA BASE 13,723.75	13,045.56	30,219.76	5,605.00	6,708.00	.00	-100.0%
16105556 556670	LIBR OTHER MATERIALS .00	.00	2,170.26	615.54	2,830.00	.00	-100.0%
16105556 556680	LIBR EBKS/DWNLOAD/OVRDRV/ADLT 6,209.00	3,835.04	36.17	970.00	970.00	.00	-100.0%
16105556 556681	LIBR EBKS/DWNLOAD/OVRDRV/CHLD 1,634.14	7,112.16	7,676.89	1,092.64	4,000.00	.00	-100.0%
16105556 556682	LIBR EBKS/DWNLOAD/OVRDRV/TEEN 832.12	4,214.26	1,096.86	.00	1,000.00	.00	-100.0%
16105571 571055	TRANSPORTATION COSTS .00	1,255.71	1,576.01	302.66	1,000.00	.00	-100.0%
TOTAL EXPENSES	283,000.00	283,999.92	309,730.57	131,190.99	300,600.00	315,325.00	4.9%
TOTAL LIBRARY ADMINISTRATION	485,821.94	495,802.88	537,980.53	239,013.54	532,500.00	554,375.00	4.1%
0612	LIBRARY CIRCULATION						
03	SALARIES						
16123511 511644	LIB CIRC DIVISION HEAD 55,380.00	57,257.04	59,391.49	27,746.30	61,710.00	63,600.00	3.1%
16123511 511646	LIB CIRC SR LIBRARY ASSOCIATE 27,727.80	28,996.04	28,686.84	12,130.21	33,075.00	34,800.00	5.2%
16123511 511649	LIB CIRC ASSOCIATE 104,797.54	103,941.43	97,753.56	49,193.79	108,950.00	113,800.00	4.5%
16123511 511651	LIB CIRC PAGE 17,394.33	14,880.67	12,277.47	6,267.19	19,524.00	20,300.00	4.0%
16123511 515000	LIB CIRC OVERTIME .00	.00	590.67	116.88	.00	.00	.0%
16123511 515610	LIB CIRC SUNDAY HOURS						

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TOWN OF READING
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PROJECTION: 20171 FY17 GENERAL FUND

FOR PERIOD 99

ACCOUNTS FOR:
LIBRARY

LIBRARY	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
	5,649.67	6,011.80	5,101.79	2,391.65	7,591.00	7,650.00	.8%
TOTAL SALARIES	210,949.34	211,086.98	203,801.82	97,846.02	230,850.00	240,150.00	4.0%
TOTAL LIBRARY CIRCULATION	210,949.34	211,086.98	203,801.82	97,846.02	230,850.00	240,150.00	4.0%
0614 LIBRARY CHILDRENS DIVISION							
03 SALARIES							
16143511 511644 CHILDRENS DIVISION HEAD	62,321.04	64,532.67	66,854.32	31,249.41	69,500.00	70,250.00	1.1%
16143511 511645 CHILDRENS LIBRARIANS	117,852.51	124,125.37	126,785.82	57,803.70	122,800.00	125,125.00	1.9%
16143511 511646 CHILDRENS SR LIBRARY ASSOC	25,634.63	26,758.85	27,786.65	12,921.68	28,725.00	29,725.00	3.5%
16143511 511649 CHILDRENS ASSOCIATE	2,310.68	5,861.06	1,539.54	336.78	945.00	.00	-100.0%
16143511 511651 CHILDRENS PAGE	14,587.06	14,358.27	11,918.79	3,450.75	7,500.00	7,800.00	4.0%
16143511 515000 CHILDRENS OVERTIME	.00	.00	1,488.41	344.27	.00	.00	.0%
16143511 515610 CHILDRENS SUNDAY HOURS	4,963.94	7,580.49	4,384.13	1,530.97	10,725.00	11,000.00	2.6%
TOTAL SALARIES	227,669.86	243,216.71	240,757.66	107,637.56	240,195.00	243,900.00	1.5%
TOTAL LIBRARY CHILDRENS DIVI	227,669.86	243,216.71	240,757.66	107,637.56	240,195.00	243,900.00	1.5%
0616 LIBRARY REFERENCE DIVISION							
03 SALARIES							
16163511 511644 REFERENCE DIVISION HEAD	61,383.42	63,227.25	65,667.99	30,638.70	68,125.00	70,250.00	3.1%
16163511 511645 REFERENCE LIBRARIANS	189,025.88	186,981.99	201,457.01	92,184.59	213,480.00	219,925.00	3.0%
16163511 515000 REFERENCE OVERTIME	.00	.00	2,508.06	51.93	.00	.00	.0%
16163511 515610 REFERENCE SUNDAY HOURS	5,891.11	8,813.29	5,923.26	3,043.20	11,815.00	12,000.00	1.6%
TOTAL SALARIES	256,300.41	259,022.53	275,556.32	125,918.42	293,420.00	302,175.00	3.0%
TOTAL LIBRARY REFERENCE DIVI	256,300.41	259,022.53	275,556.32	125,918.42	293,420.00	302,175.00	3.0%
0618 LIBRARY TECH SERVICES DIVISION							

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
LIBRARY

03	SALARIES	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
<u>16183511</u>	<u>511644</u>	TECH SVC DIVISION HEAD 63,640.21	64,664.51	67,296.45	31,249.42	69,500.00	70,250.00	1.1%
<u>16183511</u>	<u>511646</u>	TECH SVC SR LIBRARY ASSOC 26,719.74	39,919.38	55,504.46	26,078.84	58,480.00	60,550.00	3.5%
<u>16183511</u>	<u>511648</u>	TECH SVC SR LIBRARY TECH 12,648.93	6,208.83	.00	.00	.00	.00	.0%
<u>16183511</u>	<u>511649</u>	LIBRARY TECH SVC ASSOCIATE 579.68	6,441.84	11,730.98	5,203.61	11,689.00	12,100.00	3.5%
<u>16183511</u>	<u>511651</u>	TECH SVC PAGE 7,424.50	3,567.30	.00	.00	.00	.00	.0%
<u>16183511</u>	<u>515000</u>	TECH SVC OVERTIME .00	.00	1,329.90	132.41	.00	.00	.0%
<u>16183511</u>	<u>515610</u>	TECH SVC SUNDAY HOURS .00	.00	.00	264.83	.00	.00	.0%
TOTAL SALARIES		111,013.06	120,801.86	135,861.79	62,929.11	139,669.00	142,900.00	2.3%
TOTAL LIBRARY TECH SERVICES		111,013.06	120,801.86	135,861.79	62,929.11	139,669.00	142,900.00	2.3%
TOTAL LIBRARY		1,291,754.61	1,329,930.96	1,393,958.12	633,344.65	1,436,634.00	1,483,500.00	3.3%

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
STATE ASSESSMENTS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0820 STATE ASSESSMENTS							
05 EXPENSES							
18205563 563100 SCHOOL CHOICE TUITION	15,000.00	13,400.00	21,647.00	8,071.00	13,575.00	14,000.00	3.1%
18205563 563110 CHARTERSCHOOL TUITION	51,645.00	48,416.00	40,905.00	.00	23,575.00	24,000.00	1.8%
18205563 563115 ESSEX AGRICULTURAL TUITION	12,475.00	12,553.00	.00	.00	.00	.00	.0%
18205563 563120 RMV NON RENEWAL	14,140.00	14,740.00	14,740.00	6,144.00	14,850.00	15,000.00	1.0%
18205563 563130 AIR POLLUTION CONTROL	9,634.00	8,150.00	8,162.00	3,515.00	8,375.00	8,500.00	1.5%
18205563 563140 MAPC	5,847.00	7,991.00	12,596.00	5,223.00	12,900.00	13,500.00	4.7%
18205563 563150 MBTA	522,885.00	528,555.00	536,111.00	225,986.00	549,485.00	563,000.00	2.5%
18205563 563170 SPED STATE ASSESSMENT	.00	5,432.00	5,668.00	.00	5,525.00	6,000.00	8.6%
TOTAL EXPENSES	631,626.00	639,237.00	639,829.00	248,939.00	628,285.00	644,000.00	2.5%
TOTAL STATE ASSESSMENTS	631,626.00	639,237.00	639,829.00	248,939.00	628,285.00	644,000.00	2.5%
TOTAL STATE ASSESSMENTS	631,626.00	639,237.00	639,829.00	248,939.00	628,285.00	644,000.00	2.5%

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:

REGIONAL SCHOOL ASSESSMENTS	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0840 REGIONAL SCHOOL ASSESSMENTS							
05 EXPENSES							
<u>18405532 532130</u> REGIONSCH NORTH EAST REG VOKE	198,751.00	239,830.00	229,908.00	122,426.00	241,500.00	257,100.00	6.5%
<u>18405532 532140</u> ESSEX NORTH VOKE	.00	.00	89,842.67	41,362.00	105,000.00	110,250.00	5.0%
<u>18405532 532150</u> REGIONSCH MINUTEMAN REGVOKE	120,929.00	146,289.00	147,249.33	8,712.00	143,850.00	151,000.00	5.0%
TOTAL EXPENSES	319,680.00	386,119.00	467,000.00	172,500.00	490,350.00	518,350.00	5.7%
TOTAL REGIONAL SCHOOL ASSESS	319,680.00	386,119.00	467,000.00	172,500.00	490,350.00	518,350.00	5.7%
TOTAL REGIONAL SCHOOL ASSESS	319,680.00	386,119.00	467,000.00	172,500.00	490,350.00	518,350.00	5.7%

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PROJECTION: 20171 FY17 GENERAL FUND

FOR PERIOD 99

ACCOUNTS FOR:
EMPLOYEE BENEFITS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0911 RETIREMENT AND PENSION CONT							
05 EXPENSES							
19115519 519700 RETIREMENT ASSESSMENT	3,125,885.00	3,266,550.00	3,363,721.00	3,515,087.00	3,517,154.00	3,673,000.00	4.4%
19115519 519710 NON-CONTRIB RETIREMENT	35,051.07	19,594.35	.00	.00	.00	.00	.0%
19115519 519720 RETIREMENT OBRA MGMT FEES	14,935.50	14,481.00	15,246.00	643.50	20,000.00	25,000.00	25.0%
19115519 519750 OPEB CONTRIBUTIONS	800,000.00	450,000.00	475,000.00	.00	500,000.00	500,000.00	.0%
TOTAL EXPENSES	3,975,871.57	3,750,625.35	3,853,967.00	3,515,730.50	4,037,154.00	4,198,000.00	4.0%
TOTAL RETIREMENT AND PENSION	3,975,871.57	3,750,625.35	3,853,967.00	3,515,730.50	4,037,154.00	4,198,000.00	4.0%
0912 WORKERS COMPENSATION							
05 EXPENSES							
19125574 574500 WORKERCOMP DEDUCTIBLES/CLAIMS	5,872.60	1,493.66	4,274.24	1,277.82	7,500.00	10,000.00	33.3%
19125574 574550 WORKERCOMP INSURANCE PREMIUMS	266,412.80	200,705.28	230,852.10	240,405.17	250,000.00	265,000.00	6.0%
19125574 574552 REGIONAL EE WORKERCOMP INS	.00	1,010.62	1,076.14	.00	5,000.00	5,000.00	.0%
TOTAL EXPENSES	272,285.40	203,209.56	236,202.48	241,682.99	262,500.00	280,000.00	6.7%
TOTAL WORKERS COMPENSATION	272,285.40	203,209.56	236,202.48	241,682.99	262,500.00	280,000.00	6.7%
0913 UNEMPLOYMENT COMPENSATION							
05 EXPENSES							
19135519 519100 UNEMPLOYMENT-TOWN EMPLOYEES	36,169.99	28,879.55	11,596.62	7,299.00	30,000.00	30,000.00	.0%
19135519 519300 UNEMPLOYMENT SCHOOL EMPLOYEES	38,573.27	50,848.81	80,055.01	36,400.73	65,000.00	65,000.00	.0%
19135530 530000 UNEMPLOYMENT PROF REPRESENTATI	2,500.00	2,560.00	2,755.00	705.00	5,000.00	5,000.00	.0%
TOTAL EXPENSES	77,243.26	82,288.36	94,406.63	44,404.73	100,000.00	100,000.00	.0%
TOTAL UNEMPLOYMENT COMPENSAT	77,243.26	82,288.36	94,406.63	44,404.73	100,000.00	100,000.00	.0%

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
EMPLOYEE BENEFITS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0914 HEALTH INSURANCE							
05 EXPENSES							
<u>19145530 530000</u>	GROUP INS PROFESSIONAL SVC		-9,580.00	.00	20,000.00	25,000.00	25.0%
	.00 .00						
<u>19145574 574000</u>	GROUP HEALTH INSURANCE PREM		8,664,021.91	4,686,476.52	9,620,000.00	10,400,000.00	8.1%
	7,812,730.28 8,094,520.13						
<u>19145574 574003</u>	HEALTH INS. TO ANOTHER TOWN		18,531.68	.00	20,090.00	20,000.00	-.4%
	1,645.41 1,247.68						
<u>19145574 574004</u>	OPT-OUT HEALTH INS PAYMENT		52,500.00	.00	64,500.00	75,000.00	16.3%
	11,125.00 21,500.00						
<u>19145574 574005</u>	REGIONAL EE HEALTH INS COSTS		14,031.00	.00	8,000.00	10,000.00	25.0%
	11,366.76 11,874.88						
<u>19145574 574050</u>	GROUP LIFE INSURANCE PREMI		24,635.47	15,493.42	28,000.00	30,000.00	7.1%
	27,575.53 27,506.56						
<u>19145574 574055</u>	REGIONAL EE LIFE INS COSTS		74.90	.00	500.00	500.00	.0%
	47.48 80.90						
TOTAL EXPENSES			8,764,214.96	4,701,969.94	9,761,090.00	10,560,500.00	8.2%
TOTAL HEALTH INSURANCE	7,864,490.46	8,156,730.15	8,764,214.96	4,701,969.94	9,761,090.00	10,560,500.00	8.2%
	7,864,490.46	8,156,730.15					
0916 MEDICARE							
05 EXPENSES							
<u>19165519 519000</u>	MEDICARE EMPLOYEE BENEFITS		667,874.93	341,886.54	715,000.00	740,000.00	3.5%
	576,312.35 618,867.98						
<u>19165519 519005</u>	REGIONAL EE MEDICARE COSTS		1,856.77	144.53	10,000.00	10,000.00	.0%
	1,719.20 1,773.84						
TOTAL EXPENSES			669,731.70	342,031.07	725,000.00	750,000.00	3.4%
TOTAL MEDICARE	578,031.55	620,641.82	669,731.70	342,031.07	725,000.00	750,000.00	3.4%
	578,031.55	620,641.82					
0917 INDEMNIFICATION 111F							
03 SALARIES							
<u>19173517 517016</u>	111F W RETIREMENT PENDING		151,661.80	.00	.00	.00	.0%
	.00 .00						
TOTAL SALARIES			151,661.80	.00	.00	.00	.0%
	.00 .00						
05 EXPENSES							
<u>19175519 519210</u>	PUB SAF POLICE INDEMNIFICATION						

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PROJECTION: 20171 FY17 GENERAL FUND

FOR PERIOD 99

ACCOUNTS FOR:
EMPLOYEE BENEFITS

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
<u>19175519_519220</u>	7,633.70	9,282.60	55,595.71	4,116.52	40,000.00	50,000.00	25.0%
	PUB SAFTY FIRE	INDEMNIFICATION					
	66,364.08	45,528.81	85,100.81	4,797.30	40,000.00	50,000.00	25.0%
TOTAL EXPENSES	73,997.78	54,811.41	140,696.52	8,913.82	80,000.00	100,000.00	25.0%
TOTAL INDEMNIFICATION 111F	73,997.78	54,811.41	292,358.32	8,913.82	80,000.00	100,000.00	25.0%
TOTAL EMPLOYEE BENEFITS	12,841,920.02	12,868,306.65	13,910,881.09	8,854,733.05	14,965,744.00	15,988,500.00	6.8%
GRAND TOTAL	35,001,943.37	35,863,005.03	38,270,933.15	20,459,045.82	41,089,533.43	42,614,244.94	3.7%

** END OF REPORT - Generated by Bob LeLacheur **

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FOR PERIOD 99

PROJECTION: 20171 FY17 GENERAL FUND

ACCOUNTS FOR:
FINANCE RESERVE FUND

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0132 RESERVE FUND							
05 EXPENSES							
<u>11325578 578900</u> FINCOM RESERVE FUND	.00	.00	.00	.00	225,000.00	150,000.00	-33.3%
TOTAL EXPENSES	.00	.00	.00	.00	225,000.00	150,000.00	-33.3%
TOTAL RESERVE FUND	.00	.00	.00	.00	225,000.00	150,000.00	-33.3%
TOTAL FINANCE RESERVE FUND	.00	.00	.00	.00	225,000.00	150,000.00	-33.3%

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	FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023	FY-2024	FY-2025	FY-2026	FY16-25
Summary													
Schools - General	75,000	-	111,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	861,000
Buildings - Schools	1,165,000	306,000	271,000	98,000	50,000	45,000	26,000	60,000	-	-	-	-	856,000
Buildings - Municipal	211,000	500,000	10,000	159,000	135,000	10,000	500,000	75,000	-	-	-	-	1,389,000
Administrative Services	132,000	247,000	-	100,000	100,000	100,000	125,000	125,000	125,000	125,000	125,000	125,000	1,172,000
Public Services	269,000	52,000	395,000	217,600	498,000	610,000	795,800	765,000	850,000	25,000	25,000	25,000	4,233,400
Public Safety - Fire	23,000	657,000	275,000	205,600	201,000	795,000	324,000	45,000	-	210,000	900,000	30,000	3,612,600
Public Safety - Police	15,000	-	35,000	35,000	30,000	37,500	-	35,000	440,000	-	-	42,500	612,500
Public Works - Equipment	714,000	592,250	397,200	524,300	574,500	120,000	235,700	370,000	361,000	340,000	230,000	100,000	3,744,950
Public Works - Parks & Cemetery	25,000	50,000	25,000	100,000	25,000	50,000	25,000	50,000	25,000	50,000	25,000	50,000	425,000
Public Works - Roads	540,000	550,000	550,000	550,000	575,000	575,000	650,000	650,000	675,000	675,000	700,000	700,000	6,150,000
Public Library	11,000	-	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	80,000
TOTAL CAPITAL REQUESTS	3,180,000	2,954,250	2,069,200	2,074,500	2,273,500	2,452,500	2,791,500	2,285,000	2,586,000	1,535,000	2,115,000	1,182,500	23,136,450
FINCOM policy: debt + capital	3,958,083	4,109,863	4,265,406	4,391,938	4,523,989	4,659,259	4,775,740	4,895,134	5,017,512	5,142,950	5,271,524	5,403,312	47,053,316
- Net Included Debt	1,551,595	1,568,818	1,886,368	2,307,733	2,225,951	2,175,232	2,114,176	1,958,144	1,809,851	1,753,344	1,283,388	797,000	19,083,005
- Temp shift to Oper budgets		(205,493)	(211,857)										(417,350)
FINCOM Target Capital Funding	2,406,488	2,335,552	2,167,181	2,084,205	2,298,038	2,484,027	2,661,564	2,936,990	3,207,661	3,389,606	3,988,136	4,606,312	27,552,961
Original Funding Voted or Proposed	2,042,000	2,201,000	2,070,000	2,075,000	2,275,000	2,475,000	2,650,000	2,925,000	3,200,000	3,375,000	3,975,000	4,600,000	27,221,000
Additional Funding Sept TM	266,000												688,250
Additional Funding Nov TM	724,000	688,250											-
Additional Funding Jan TM	51,000												-
Additional Funding Feb TM	1,240,000												-
Feb Funding reversed by debt	(1,200,000)												65,000
Additional Funding April TM	57,000	65,000											-
TOTAL CAPITAL REQUESTS	3,180,000	2,954,250	2,069,200	2,074,500	2,273,500	2,452,500	2,791,500	2,285,000	2,586,000	1,535,000	2,115,000	1,182,500	23,136,450
Annual Surplus (Deficit)	-	-	800	500	1,500	22,500	(141,500)	640,000	614,000	1,840,000	1,860,000	3,417,500	
Cumulative Surplus (Deficit)	-	-	-	-	-	-	(141,500)	498,500	1,112,500	2,952,500	4,812,500	8,230,000	

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		FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023	FY-2024	FY-2025	FY-2026	FY16-25
Schools - General		75,000	-	111,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	861,000
Mod. Classrooms \$1.2m debt		BANS	BANS	Debt	-									
15-Passenger Van				36,000										-
Technology-large scale projects		75,000		75,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	825,000
Buildings - Schools (Total)		1,165,000	306,000	271,000	98,000	50,000	45,000	25,000	60,000	-	-	-	-	856,000
Buildings - Schools (Energy)		66,000	45,000	42,000	-	15,000	25,000	26,000	60,000	-	-	-	-	213,000
Buildings - Schools (non Energy)		1,099,000	261,000	229,000	98,000	35,000	20,000	-	-	-	-	-	-	643,000
Energy (Performance Contracting)	Sch	Debt							20,000					20,000
Electrical Systems	Sch													143,000
HVAC/Energy Mgmt Systems	Sch	12,000	35,000	42,000		15,000	25,000	26,000						10,000
Windows & Doors	Sch		10,000						40,000					40,000
Water Heater	Sch	54,000												14,000
Classroom Furniture	Sch				14,000									170,000
Fire Alarms	Sch			170,000										307,000
Capet/Flooring	Sch	126,000	109,000	59,000	84,000	35,000	20,000							-
Roofing \$2.1 mil. Debt	Sch	925,000												152,000
Other	Sch	48,000	152,000											-
TOTAL for School	AB	-	-	-	25,000	-	10,000	-	-	-	-	-	-	35,000
HVAC/Energy Mgmt Systems	AB						10,000							10,000
Capet/Flooring	AB				25,000									25,000
TOTAL for School	BM	35,000	45,000	-	-	-	-	-	-	-	-	-	-	45,000
HVAC/Energy Mgmt Systems	BM		20,000											20,000
Windows & Doors	BM		10,000											10,000
Capet/Flooring	BM	35,000	15,000											15,000
Roofing	BM													-
TOTAL for School	JE	845,000	-	170,000	-	-	-	14,000	-	-	-	-	-	184,000
HVAC/Energy Mgmt Systems	JE							14,000						14,000
Fire Alarms	JE			170,000										170,000
Capet/Flooring	JE	20,000												-
Roofing	JE	825,000												-
TOTAL for School	K	24,000	39,000	36,000	24,000	-	-	-	-	-	-	-	-	99,000
HVAC/Energy Mgmt Systems	K		15,000	12,000										27,000
Capet/Flooring	K	24,000	24,000	24,000	24,000									72,000
Other - \$5 million renovation (debt excusion)														-
TOTAL for School	WE	-	30,000	30,000	-	-	-	12,000	20,000	-	-	-	-	92,000
Electrical Systems	WE								20,000					20,000
HVAC/Energy Mgmt Systems	WE			30,000				12,000						42,000
Capet/Flooring	WE		30,000											30,000

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		FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023	FY-2024	FY-2025	FY-2026	FY16-25
TOTAL for School	Cool	10,000	125,000	-	-	15,000	15,000	-	-	-	-	-	-	155,000
HVAC/Energy Mgmt Systems	Cool					15,000	15,000							30,000
Capet/Flooring	Cool	10,000	40,000											40,000
Other (add \$45k Cond. Tank)	Cool		85,000											85,000
TOTAL for School	Park	149,000	15,000	15,000	29,000	15,000	-	-	-	-	-	-	-	74,000
HVAC/Energy Mgmt Systems	Park	12,000												14,000
Classroom Furniture	Park				14,000									45,000
Capet/Flooring	Park	37,000		15,000	15,000	15,000								-
Roofing	Park	100,000												-
Security System	Park													-
Fire Supression System	Park													-
Other - masonry	Park		15,000											15,000
TOTAL for School	HS	102,000	52,000	20,000	20,000	20,000	20,000	-	40,000	-	-	-	-	172,000
Water Heater	RMHS	54,000							40,000					40,000
Capet/Flooring	RMHS			20,000	20,000	20,000	20,000							80,000
Other add \$30k masonry	RMHS	48,000	52,000											52,000
Buildings - Municipal		211,000	500,000	10,000	159,000	135,000	10,000	500,000	75,000	-	-	-	-	1,389,000
Buildings - Muni (Energy)		121,000	180,000	10,000	69,000	135,000	10,000		75,000	-	-	-	-	479,000
Buildings - Muni (non Energy)		90,000	320,000	-	90,000	-	-	500,000	-	-	-	-	-	910,000
Energy (Performance Contracting)	Debt	Debt												55,000
HVAC/Energy Mgmt Systems	Mun	71,000	20,000		35,000									64,000
Windows & Doors	Mun	-	-	10,000	34,000	10,000	10,000							245,000
Generator	Mun	50,000	60,000			125,000			60,000					100,000
Technology Infrastructure	Mun		100,000											15,000
Water Heater	Mun								15,000					-
Ceiling	Mun	10,000												80,000
Roofing \$600k debt	Mun		80,000			debt								830,000
Other (Chevy/\$200k cem study)	Mun	80,000	240,000		90,000			500,000						205,000
TOTAL for Municipal Bldg	TH	140,000	80,000	-	-	125,000	-	-	-	-	-	-	-	125,000
Generator	TH	50,000				125,000								-
Ceiling	TH	10,000												80,000
Roofing	TH		80,000			debt								-
Other	TH	80,000												-
TOTAL for Municipal Bldg	Pol	36,000	-	-	-	-	-	500,000	15,000	-	-	-	-	515,000
HVAC/Energy Mgmt Systems	Pol	36,000							15,000					15,000
Water Heater	Pol													500,000
Other - Dispatch improvements	Pol							500,000						-
TOTAL for Municipal Bldg	WSF	-	-	-	24,000	-	-	-	-	-	-	-	-	24,000
Windows & Doors	WSF				24,000									-
Roofing	WSF							debt						-

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	FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023	FY-2024	FY-2025	FY-2026	FY16-25
TOTAL for Municipal Bldg <i>Fire</i>	35,000	160,000	-	-	-	-	-	60,000	-	-	-	-	220,000
HVAC/Energy Mgmt Systems	35,000	-	-	-	-	-	-	60,000	-	-	-	-	120,000
Generator	-	60,000	-	-	-	-	-	-	-	-	-	-	100,000
Technology Infrastructure	-	100,000	-	-	-	-	-	-	-	-	-	-	-
Roofing	-	-	-	-	debt	-	-	-	-	-	-	-	55,000
TOTAL for Municipal Bldg <i>SrC</i>	-	20,000	-	35,000	-	-	-	-	-	-	-	-	55,000
HVAC/Energy Mgmt Systems	-	20,000	-	35,000	-	-	-	-	-	-	-	-	-
TOTAL for Municipal Bldg <i>Lib</i>	-	-	-	-	-	-	-	-	-	-	-	-	330,000
TOTAL for Municipal Bldg <i>DPW</i>	-	200,000	10,000	100,000	10,000	10,000	-	-	-	-	-	-	40,000
Windows & Doors	-	-	10,000	10,000	10,000	10,000	-	-	-	-	-	-	290,000
Other (Cem garage FY16)	-	200,000	-	90,000	-	-	-	-	-	-	-	-	1,172,000
Administrative Services	132,000	247,000	-	100,000	100,000	100,000	125,000	125,000	125,000	125,000	125,000	125,000	72,000
Election equipment	-	72,000	-	-	-	-	-	-	-	-	-	-	1,100,000
Technology - large scale projects	132,000	175,000	-	100,000	100,000	100,000	125,000	125,000	125,000	125,000	125,000	125,000	-
Public Services	269,000	52,000	395,000	217,600	498,000	610,000	795,800	765,000	850,000	25,000	25,000	25,000	4,233,400
Elder/Human Services van	14,000	-	-	-	-	-	-	-	-	-	-	-	-
Recreation	255,000	52,000	395,000	217,600	498,000	610,000	795,800	765,000	850,000	25,000	25,000	25,000	4,233,400
Artificial Turf @RMHS (replace)	-	-	-	-	-	500,000	500,000	-	-	-	-	-	1,000,000
Artificial Turf@Parker MS (replace)	-	-	-	-	-	-	-	600,000	-	-	-	-	500,000
Artificial Turf @Coolidge MS (new)	-	-	-	-	-	-	-	-	500,000	-	-	-	600,000
Reconstruct Playgrounds Program	15,000	15,000	45,000	15,000	15,000	15,000	15,000	15,000	25,000	25,000	25,000	25,000	210,000
Birch Meadow	BM/ADA	JE/ADA	Hunt Park	-	-	-	-	-	-	-	-	-	-
Birch Meadow Complex \$1.5 mil	40,000	-	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	-
BM Field lighting \$1.0 mil.	BANs	BANs	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	-
Washington Park \$586k (also playground in FY10&FY19)	-	-	-	-	233,000	backstop & shift field	100,000	paths	-	-	-	-	333,000
Symonds Way \$150k	-	-	-	-	-	-	-	backstop	150,000	-	-	-	150,000
Hunt Park \$125k (also playground in FY14)	-	-	-	-	125,000	backstop	-	-	-	-	-	-	125,000
Sturges Park \$180.8k (also playground in FY13&FY22)	-	-	-	-	-	-	63,800	tennis ct	-	-	-	-	63,800
regrade drainage issues	-	-	-	-	125,000	-	80,000	basketball ct	-	-	-	-	80,000
	-	-	-	-	-	-	37,000	backstop	-	-	-	-	162,000
Killam Field & parking lot	200,000	-	350,000	field improvements, drainage and repaving									37,000
Joshua Eaton \$37k	backstop	37,000	-	-	-	-	-	-	-	-	-	-	37,000
Barrows \$297.6k (also playground in FY09&FY18)	-	-	-	124,500	tennis ct	95,000	backstop & infield	-	-	-	-	-	219,500
	-	-	-	78,100	basketball ct	-	-	-	-	-	-	-	78,100
Wood End \$325k (also playgrounds in FY15 & FY16)	-	-	-	-	-	-	-	-	325,000	field	-	-	325,000

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	FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023	FY-2024	FY-2025	FY-2026	FY16-25
Public Safety - Fire	23,000	657,000	275,000	205,600	201,000	795,000	324,000	45,000	-	210,000	900,000	30,000	3,612,600
Pumper Eng #1 (2010-\$525k; next FY30)	<i>Debt</i>										900,000		900,000
Pumper Eng #2 (2007-\$410k; next FY25)													630,000
Pumper Eng #3 (1995: est \$630k FY16)		630,000											750,000
Pumper Eng #4 (2001: est \$800k FY20)						750,000							
Ladder Trk #1 (2008: \$800k, next FY27)	<i>Debt</i>	<i>Debt</i>	<i>Debt</i>	<i>Debt</i>									
Ambulance #1 (2010- 10 yrs)							294,000						294,000
Ambulance #2 (2006 - 10yrs)			275,000										275,000
Passenger Car#1 (2005 - 10yrs)				45,000									45,000
Passenger Car#2 (1997 - 10yrs)								45,000					45,000
Pickup Truck #3 (2006 - 12yrs)				45,600									45,600
Alarm Truck (1994 - 16yrs)				70,000									70,000
ALS Defibrillator (2011 - 5yrs)		27,000					30,000						57,000
BLS-AED (2004 - 8yrs)					21,000								21,000
Rescue Tool(2006 - 12yrs)				45,000								30,000	45,000
Breathing Air Bottles	23,000												
Thermal Imaging (2010 - 10yrs)						45,000							45,000
Fire Hose					30,000					35,000			65,000
Turnout Gear (2008 - 5yrs)					150,000					175,000			325,000
Public Safety - Police/Dispatch	15,000		35,000	35,000	30,000	37,500		35,000	440,000			42,500	612,500
Handguns & Associated Leather (Police)					10,000								10,000
Police Admin Vehicle			35,000			37,500			40,000			42,500	112,500
Vehicle Video Integration				35,000				35,000					70,000
Speed Trailers (radar & message)	15,000												
Radios (Police & Fire 2010 - 12yrs)									400,000				400,000
AEDs					20,000								20,000

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	FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023	FY-2024	FY-2025	FY-2026	FY16-25
Public Works - Equipment	714,000	592,250	397,200	524,300	574,500	120,000	235,700	370,000	361,000	340,000	230,000	100,000	3,744,950
Large Trucks Life	127,000	349,000	80,000	214,000	-	-	-	140,000	136,000	-	-	-	919,000
Truck #8 - 10 wheeler (2000)	15	220,000							136,000				220,000
Truck #9 - Sander (2004)	15												136,000
Truck #19 - Sander (1987)	15							140,000					140,000
Dump Truck C3 (1999)	10	65,000											65,000
Truck #10 (1996)	15			150,000									150,000
Truck #22	15	127,000											64,000
Dump truck #12 Parks (1997)	15		64,000										80,000
Aerial Pickup Truck #14 (1994)	15			80,000									64,000
Dump truck #24 Parks (2000)	15			64,000									64,000
Pick-ups/Cars/Vans	84,000	25,000	-	73,500	85,000	-	81,100	50,000	45,000	50,000	50,000	100,000	459,600
Pickup Chevy #9 Parks (1986)	10									50,000			50,000
Pickup Ford #2 Parks (1997)	10	50,000										50,000	85,000
Pickup Chevy Utility #1 (2008)	10				85,000								50,000
Pickup Ford Utility #4 (1997)	10							50,000					50,000
Pickup Ford Utility #7 (1997)	10										50,000		50,000
HV3 Ford Van (1995)	10												39,500
HV4 Ford Van (1995)	10			39,500									48,700
HV5 Ford Van COA (2003)	10						48,700						
Car#2 Ford Sedan (2007)	10												45,000
Car#3 Ford Escape HYBRID (2008)	10									45,000			45,000
Cem. #4 Ford Sedan (1993)	10						32,400						32,400
Car#5 Chevy Blazer (2000)	10	34,000											25,000
New DPW Administration Vehicle			25,000										34,000
Engineering Vehicle (new)				34,000									34,000
Backhoes/Loaders/Heavy Equipment	-	-	80,000	-	296,000	-	-	180,000	-	-	-	-	556,000
Forklift			35,000										35,000
Backhoe Loader (Cem.) (2008)	10				96,000								96,000
Loader JD 624G (2007)	10				200,000								200,000
Loader JD433 (2009)	10							180,000					180,000
Bobcat Loader 743 (1987)	10		45,000										45,000
Specialty Equipment - Heavy Duty	295,000	140,000	150,000	-	135,000	-	111,000	-	180,000	180,000	180,000	-	1,076,000
Screenner (1994)	15				135,000								135,000
Pavement Leeboy Sprd (1998)	10	145,000											111,000
Sidewalk Snow Plow #3(2008)	10						111,000						180,000
Snow Holder #1 c480 (2012)									180,000				180,000
Snow Holder #2 c480 (2013)										180,000			180,000
Snow Holder #3 c242 (2008)		150,000									180,000		180,000
Sicard HD Snowblower (1999)													

	FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023	FY-2024	FY-2025	FY-2026	FY16-25
Snowblower (new)		140,000											150,000
Snow - Bombardier #1 (1993) 10			150,000										349,400
Specialty Equipment - Light Duty	30,000	-	69,000	236,800	-	-	43,600	-	-	-	-	-	26,800
HW Comp2 INT Compr (1996) 10				26,800									40,000
300L Lebot (Roller) (1998) 10				40,000									170,000
1CH Woodsman Chipper (2004) 10				170,000									12,000
1GV Leaf Vac (1999) 10			12,000										43,600
2GV Leaf Vac (2000) 10							43,600						35,000
SmithCo 60" Sweeper (1999) 10			35,000										-
FMC Truck Mount Sprayer 500gal	30,000												22,000
SmithCo 13-550 Infield (1994) 7			22,000										-
Lawnmowers	98,000	-	18,200	-	58,500	120,000	-	-	-	110,000	-	-	306,700
Mower (Cem.) SKAG 72" (1998) 4					22,000								22,000
Mower (Cem.) SKAG 61" (1999) 4			18,200										18,200
Mower (Parks) TORO Gang (1996) 8	98,000									110,000			110,000
Mower (Cem.) SKAG 52" (1995) 4					19,000								19,000
Mower (Parks) SKAG 52" (2008) 4					17,500								17,500
Mower - TORO Gang (2008) 6						120,000							120,000
Engineering Equipment/Services	80,000	78,250	-	-	-	-	-	-	-	-	-	-	78,250
Traffic Controls		50,000											50,000
Fuel Management System	80,000	28,250											28,250
DPW: Parks & Cemetery	25,000	50,000	25,000	100,000	25,000	50,000	25,000	50,000	25,000	50,000	25,000	50,000	425,000
Fence Replacement	25,000		25,000		25,000		25,000		25,000		25,000		125,000
DPW Yard Improvements				50,000									50,000
Parking Lot Improvements		50,000		50,000		50,000		50,000		50,000		50,000	250,000
DPW site TBA													-
Cem garage - \$2.0 mil. Debt & other sources			Debt	-									
DPW: Roads													-
Sidewalk/Curb/Ped. Safety	90,000	75,000	75,000	75,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000	100,000	875,000
Skim Coating & Crack Seal Patch	75,000	75,000	75,000	75,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000	100,000	875,000
Downtown Improve I (\$650k 10yr bond)	Debt	Debt	Debt	Debt									-
West Street - Local shr (\$1.3mil debt + surplus debt)		Debt	-										
General Fund - various roads	375,000	400,000	400,000	400,000	425,000	425,000	450,000	450,000	475,000	475,000	500,000	500,000	4,400,000
TOTAL GENERAL FUND VOTED	540,000	550,000	550,000	550,000	575,000	575,000	650,000	650,000	675,000	675,000	700,000	700,000	6,150,000
Grants - various roads	900,000	598,893	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	5,998,893
TOTAL ROAD CAPITAL	1,440,000	1,148,893	1,150,000	1,150,000	1,175,000	1,175,000	1,250,000	1,250,000	1,275,000	1,275,000	1,300,000	1,300,000	12,148,893
Library	11,000	-	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	80,000
Equipment	11,000			10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	80,000
Renovation (\$18.4mil project \$13.3m debt exclusion)		Debt Excl	-										

Town of Reading Debt Service Schedule 1/6/16 4:00 PM	Approved FY - 2015	Requested FY - 2016	Projected FY - 2017	Projected FY - 2018	Projected FY - 2019	Projected FY - 2020	Projected FY - 2021	Projected FY - 2022	Projected FY - 2023	Projected FY - 2024	Projected FY - 2025	Projected FY - 2026	Projected FY - 2027	Projected FY - 2028
	\$	4,525,000	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
General Fund:	3,222,730	4,503,141	4,900,000	5,261,815	5,140,933	5,053,214	4,942,658	4,736,296	4,533,683	4,435,476	2,564,148	1,031,600	682,000	270,000
Principal	2,135,000	3,150,000	3,745,000	4,155,000	4,180,000	4,230,000	4,260,000	4,195,000	4,134,000	4,175,000	2,460,000	1,000,000	670,000	270,000
Within Levy Limit	1,195,000	1,195,000	1,535,000	1,905,000	1,880,000	1,880,000	1,870,000	1,765,000	1,665,000	1,652,200	1,230,000	770,000	670,000	270,000
Debt Exclusion	940,000	1,955,000	2,210,000	2,250,000	2,300,000	2,350,000	2,390,000	2,430,000	2,469,000	2,522,800	1,230,000	230,000	0	0
Interest	1,087,730	1,353,141	1,155,000	1,106,815	960,933	823,214	682,658	541,296	399,683	260,476	104,148	31,600	12,000	0
Within Levy Limit	356,595	373,618	351,368	402,733	345,951	295,232	244,176	193,144	144,851	101,144	53,388	27,000	12,000	0
Debt Exclusion	731,136	979,523	803,632	704,082	614,982	527,982	438,482	348,152	254,832	159,332	50,760	4,600	0	0
CHANGE		(8,400)	149,400	(282,240)	1,420	12,930	24,440	(64,050)	549,460	546,970	393,480	394,490	527,500	270,000
Total Within Levy Limit:	1,551,595	1,568,618	1,886,368	2,307,733	2,225,951	2,175,232	2,114,176	1,958,144	1,809,851	1,753,344	1,283,388	797,000	682,000	270,000
Issued	1,551,595	1,504,618	1,435,368	1,367,233	1,037,951	1,009,732	971,176	937,644	808,851	771,844	471,388	0	0	0
Approved not issued	0	64,000	431,000	420,500	410,000	399,500	389,000	278,500	271,000	263,500	106,000	103,000	0	0
Planned not yet approved	0	0	20,000	520,000	778,000	766,000	754,000	742,000	730,000	718,000	706,000	694,000	682,000	270,000
Net Included Debt	1,551,595	1,568,618	1,886,368	2,307,733	2,225,951	2,175,232	2,114,176	1,958,144	1,809,851	1,753,344	1,283,388	797,000	682,000	270,000
Total Debt Exclusion:	1,671,136	2,934,523	3,013,632	2,954,082	2,914,982	2,877,982	2,828,482	2,778,152	2,723,832	2,682,132	1,280,760	234,600	0	0
Issued	1,671,136	2,829,523	2,714,632	2,678,082	2,648,182	2,615,782	2,570,882	2,525,152	2,475,432	2,438,332	1,041,560	0	0	0
Approved not issued	0	105,000	299,000	276,000	266,800	262,200	257,600	253,000	248,400	243,800	239,200	234,600	0	0
MSBA share (est.)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Excluded Debt	1,671,136	2,934,523	3,013,632	2,954,082	2,914,982	2,877,982	2,828,482	2,778,152	2,723,832	2,682,132	1,280,760	234,600	0	0

Town of Reading Debt Service Schedule 1/6/16 4:00 PM	Approved FY - 2015	Requested FY - 2016	Projected FY - 2017	Projected FY - 2018	Projected FY - 2019	Projected FY - 2020	Projected FY - 2021	Projected FY - 2022	Projected FY - 2023	Projected FY - 2024	Projected FY - 2025	Projected FY - 2026	Projected FY - 2027	Projected FY - 2028
	\$	4,525,000	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Principal + Interest														
Within Levy Limit	1,551,595	1,568,618	1,886,368	2,307,733	2,225,951	2,175,232	2,114,176	1,958,144	1,809,851	1,753,344	1,283,388	797,000	682,000	270,000
Issued	1,551,595	1,504,618	1,435,368	1,367,233	1,037,951	1,009,732	971,176	937,644	808,851	771,844	471,388	0	0	0
Approved not issued	0	64,000	431,000	420,500	410,000	399,500	389,000	278,500	271,000	263,500	106,000	103,000	0	0
Planned not yet approved	0	0	20,000	520,000	778,000	766,000	754,000	742,000	730,000	718,000	706,000	694,000	682,000	270,000
premium(RMHS)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Energy Improvements	446,350	439,231	431,275	420,388	408,663	398,194	382,388	371,456	360,113	348,356	336,188	0	0	0
Killam Green Repair	93,130	90,450	87,100	83,750	80,400	77,050	73,700	70,350	0	0	0	0	0	0
Birch Mdw Green Repair	45,870	44,550	42,900	41,250	39,600	37,950	36,300	34,650	0	0	0	0	0	0
Barrows/Wd End@	42,525	37,826	36,552	36,552	35,652	34,752	33,852	32,952	32,052	29,942	0	0	0	0
Wood End@	212,963	192,274	180,228	175,878	171,528	167,178	157,828	153,628	149,428	135,938	0	0	0	0
Barrows@	177,469	159,426	149,408	145,808	142,208	138,608	135,008	126,408	122,958	117,208	0	0	0	0
Coolidge@	5,200	0	0	0	0	0	0	0	0	0	0	0	0	0
Parker@	218,910	202,963	187,320	152,288	0	0	0	0	0	0	0	0	0	0
Joshua Eaton@	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Downtown Impr I (\$650k)	74,588	72,109	69,225	66,300	0	0	0	0	0	0	0	0	0	0
West St. \$1.3 mil	40,000	179,689	167,700	163,800	159,900	156,000	152,100	148,200	144,300	140,400	135,200	0	0	0
Ladder truck (\$800k)	88,540	86,100	83,660	81,220	0	0	0	0	0	0	0	0	0	0
Pumper Eng#1 (\$525k)	106,050	0	0	0	0	0	0	0	0	0	0	0	0	0
Birch Mdw lighting 1.0mil		30,000	130,000	127,000	124,000	121,000	118,000	115,000	112,000	109,000	106,000	103,000	0	0
Birch Mdw Mstr Pln 1.5mil		0	20,000	195,000	190,500	186,000	181,500	177,000	172,500	168,000	163,500	159,000	154,500	0
RMHS Ret. Wall \$500k		10,000	115,000	112,000	109,000	106,000	103,000	0	0	0	0	0	0	0
Mod. classrooms \$1.2 mil		24,000	186,000	181,500	177,000	172,500	168,000	163,500	159,000	154,500	0	0	0	0
Roof Repairs \$2.7 mil.		0	0	0	351,000	342,900	334,800	326,700	318,600	310,500	302,400	294,300	286,200	278,100
Cem. Garage \$1.5m	0	0	0	325,000	317,500	310,000	302,500	295,000	287,500	280,000	272,500	265,000	257,500	0
DPW Yard \$1.5m	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt Exclusion	1,671,136	2,934,523	3,013,632	2,954,082	2,914,982	2,877,982	2,828,482	2,778,152	2,723,832	2,682,132	1,280,760	234,600	0	0
DPW Facility TBA														
Library Project ~\$1.5mil	0	105,000	299,000	276,000	266,800	262,200	257,600	253,000	248,400	243,800	239,200	234,600	0	0
Library Project \$10+mil	195,000	1,382,222	1,290,000	1,260,000	1,230,000	1,200,000	1,170,000	1,140,000	1,110,000	1,080,000	1,040,000	0	0	0
RMHS@	1,398,150	1,377,750	1,357,750	1,351,500	1,353,250	1,352,500	1,339,250	1,324,000	1,306,750	1,312,500	0	0	0	0
Barrows/Wd End@	63,788	56,503	54,630	54,630	53,280	51,930	50,580	50,400	48,230	41,880	1,560	0	0	0
Wood End@	14,198	13,048	12,252	11,952	11,652	11,352	11,052	10,752	10,452	3,952	0	0	0	0

Town of Reading Debt Service Schedule 1/6/16 4:00 PM	Approved FY - 2015	Requested FY - 2016	Projected FY - 2017	Projected FY - 2018	Projected FY - 2019	Projected FY - 2020	Projected FY - 2021	Projected FY - 2022	Projected FY - 2023	Projected FY - 2024	Projected FY - 2025	Projected FY - 2026	Projected FY - 2027	Projected FY - 2028
	\$	4,525,000	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Principal														
Within Levy Limit	1,195,000	1,195,000	1,535,000	1,905,000	1,880,000	1,880,000	1,870,000	1,765,000	1,665,000	1,652,200	1,230,000	770,000	670,000	270,000
Issued	1,195,000	1,195,000	1,185,000	1,155,000	860,000	860,000	850,000	845,000	745,000	732,200	460,000	0	0	0
Approved not issued	0	0	350,000	350,000	350,000	350,000	350,000	250,000	250,000	250,000	100,000	100,000	0	0
Planned not yet approved	0	0	0	400,000	670,000	670,000	670,000	670,000	670,000	670,000	670,000	670,000	670,000	270,000
Energy Improvements	335,000	335,000	335,000	335,000	335,000	335,000	330,000	330,000	330,000	330,000	330,000			
Killam Green Repair	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000						
Birch Mdw Green Repair	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000						
Barrows/Wd End@	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	28,790				
Wood End@	150,000	145,000	145,000	145,000	145,000	145,000	140,000	140,000	140,000	130,710				
Barrows@	125,000	120,000	120,000	120,000	120,000	120,000	120,000	115,000	115,000	112,700				
Coolidge@	5,000													
Parker@	200,000	190,000	180,000	150,000										
Joshua Eaton@														
Downtown Impr(\$650k)	65,000	65,000	65,000	65,000										
West St. \$1.3 mil		130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000			
Ladder truck (\$800k)	80,000	80,000	80,000	80,000										
Pumper Eng#1(\$525k)	105,000													
Birch Mdw lighting 1.0mil			100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	
Birch Mdw Mstr Pln 1.5mil				150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	
HS Ret. Wall \$500k/5yr			100,000	100,000	100,000	100,000	100,000							
Mod. clsrms \$1.2 mil/8yr			150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000				
Roof Repairs \$2.7 mil.					270,000	270,000	270,000	270,000	270,000	270,000	270,000	270,000	270,000	270,000
Cem. Garage \$2.5m				250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	
DPW Yard \$1.5m														
Debt Exclusion	940,000	1,955,000	2,210,000	2,250,000	2,300,000	2,350,000	2,390,000	2,430,000	2,469,000	2,522,800	1,230,000	230,000	0	0
Library Project ~\$2.3mil			230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000		
Library Project \$10+mil		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000			
RMHS@	885,000	900,000	925,000	965,000	1,015,000	1,065,000	1,105,000	1,145,000	1,185,000	1,250,000				
Barrows/Wd End@	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	44,000	39,000				
Wood End@	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	3,800				

Town of Reading Debt Service Schedule 1/6/16 4:00 PM	Approved FY - 2015	Requested FY - 2016	Projected FY - 2017	Projected FY - 2018	Projected FY - 2019	Projected FY - 2020	Projected FY - 2021	Projected FY - 2022	Projected FY - 2023	Projected FY - 2024	Projected FY - 2025	Projected FY - 2026	Projected FY - 2027	Projected FY - 2028
	\$	4,525,000	\$	\$	\$	\$	\$	\$	\$	\$	\$			
Interest														
Within Levy Limit	356,595	373,618	351,368	402,733	345,951	295,232	244,176	193,144	144,851	101,144	53,388	27,000	12,000	0
Issued	356,595	309,618	250,368	212,233	177,951	149,732	121,176	92,644	63,851	39,644	11,388	0	0	0
Approved not issued	0	64,000	81,000	70,500	60,000	49,500	39,000	28,500	21,000	13,500	6,000	3,000	0	0
Planned not yet approved	0	0	20,000	120,000	108,000	96,000	84,000	72,000	60,000	48,000	36,000	24,000	12,000	0
Energy Improvements	111,350	104,231	96,275	85,388	73,663	63,194	52,388	41,456	30,113	18,356	6,188			
Killam Green Repair	26,130	23,450	20,100	16,750	13,400	10,050	6,700	3,350						
Birch Mdw Green Repair	12,870	11,550	9,900	8,250	6,600	4,950	3,300	1,650						
Barrows/Wd End@	12,525	7,826	6,552	6,552	5,652	4,752	3,852	2,952	2,052	1,152				
Wood End@	62,963	47,274	35,228	30,878	26,528	22,178	17,828	13,628	9,428	5,228				
Barrows@	52,469	39,426	29,408	25,808	22,208	18,608	15,008	11,408	7,958	4,508				
Coolidge@	200													
Parker@	18,910	12,963	7,320	2,288										
Joshua Eaton@														
Downtown Impr(\$650k)	9,588	7,109	4,225	1,300										
West St. \$1.3 mil	40,000	49,689	37,700	33,800	29,900	26,000	22,100	18,200	14,300	10,400	5,200			
Ladder truck (\$800k)	8,540	6,100	3,660	1,220										
Pumper Eng#1(\$525k)	1,050													
Birch Mdw lighting 1.0mil		30,000	30,000	27,000	24,000	21,000	18,000	15,000	12,000	9,000	6,000	3,000		
Birch Mdw Mstr Pln 1.5mil			20,000	45,000	40,500	36,000	31,500	27,000	22,500	18,000	13,500	9,000	4,500	
RMHS Ret. Wall \$500k		10,000	15,000	12,000	9,000	6,000	3,000							
Mod. classrooms \$1.2 mil		24,000	36,000	31,500	27,000	22,500	18,000	13,500	9,000	4,500				
Roof Repairs \$2.7 mil.					81,000	72,900	64,800	56,700	48,600	40,500	32,400	24,300	16,200	8,100
Cem. Garage \$2.5m				75,000	67,500	60,000	52,500	45,000	37,500	30,000	22,500	15,000	7,500	
DPW Yard \$1.5m														
Debt Exclusion	731,136	979,523	803,632	704,082	614,982	527,982	438,482	348,152	254,832	159,332	50,760	4,600	0	0
DPW Facility TBA														
Library Project ~\$2.3mil		105,000	69,000	46,000	36,800	32,200	27,600	23,000	18,400	13,800	9,200	4,600		
Library Project \$10+mil	195,000	382,222	290,000	260,000	230,000	200,000	170,000	140,000	110,000	80,000	40,000			
RMHS@	513,150	477,750	432,750	386,500	338,250	287,500	234,250	179,000	121,750	62,500				
Barrows/Wd End@	18,788	11,503	9,630	9,630	8,280	6,930	5,580	5,400	4,230	2,880	1,560			
Wood End@	4,198	3,048	2,252	1,952	1,652	1,352	1,052	752	452	152				
		HERE	734,632	658,082	578,182	495,782	410,882	325,152	236,432	145,532	41,560	3,626,236		
		NANCY	736,882	658,082	578,182	495,782	410,882	323,982	235,082	144,212	40,000	3,623,086		
		DIFF	(2,250)	0	0	0	0	1,170	1,350	1,320	1,560	3,150		
			30,000	150,000	322,000	314,500	307,000	299,500	292,000	284,500	277,000	269,500	262,000	

Enterprise Fund Bud	Local	3.0%	3.0%	3.0%
	MWRA Water	5.3%	7.9%	5.0%
	MWRA Sewer	6.4%	7.6%	5.0%

No.	January 6, 2016	Approved FY - 2016	Percent Change	Requested FY - 2017	Percent Change	Projected FY - 2018	Percent Change	Projected FY - 2019	Percent Change	Projected FY - 2020	Percent Change
Water											
W1	*Wages	654,900	-4.1%	680,425	3.9%	700,838	3.0%	721,863	3.0%	743,519	3.0%
W2	*Expenses	734,500	13.8%	809,420	10.2%	833,703	3.0%	858,714	3.0%	884,475	3.0%
W3	*GF Offsets	439,225	2.7%	551,888	25.7%	568,445	3.0%	585,498	3.0%	603,063	3.0%
W4	Debt+Capital	1,788,675	-8.2%	2,050,429	14.6%	2,621,289	27.8%	2,508,169	-4.3%	2,261,269	-9.8%
WL	Local Water Costs	3,617,300	-2.4%	4,092,162	13.1%	4,724,274	15.4%	4,674,243	-1.1%	4,492,326	-3.9%
W5	MWRA Assessment	2,033,000	5.3%	2,140,500	5.3%	2,309,600	7.9%	2,376,578	2.9%	2,495,407	5.0%
WG	Gross Water Fund	5,650,300	0.3%	6,232,662	10.3%	7,033,873	12.9%	7,050,821	0.2%	6,987,732	-0.9%
W6	Reserves	(150,000)		(325,000)		(750,000)					
WN	Net Water Fund	5,500,300	-0.6%	5,907,662	7.4%	6,283,873	6.4%	6,700,821	6.6%	6,987,732	4.3%
WV	TM Voted Water Fund	5,211,075	0.1%	5,680,774	9.0%	6,465,429	13.8%	6,465,323	0.0%	6,384,669	-1.2%
Sewer											
S1	*Wages	290,950	0.7%	300,850	3.4%	309,876	3.0%	319,172	3.0%	328,747	3.0%
S2	*Expenses	390,820	-3.3%	412,600	5.6%	424,978	3.0%	437,727	3.0%	450,859	3.0%
S3	*GF Offsets	301,021	2.7%	229,953	-23.6%	236,852	3.0%	243,957	3.0%	251,276	3.0%
S4	Debt+Capital	1,431,940	327.5%	157,940	-89.0%	636,340	302.9%	631,340	-0.8%	538,840	-14.7%
SL	Local Sewer Costs	2,414,731	82.8%	1,101,343	-54.4%	1,608,045	46.0%	1,632,196	1.5%	1,569,722	-3.8%
S5	MWRA Assessment	4,672,000	0.6%	4,920,350	5.3%	5,294,297	7.6%	5,548,423	4.8%	5,825,844	5.0%
SG	Gross Sewer Fund	7,086,731	18.8%	6,021,693	-15.0%	6,902,342	14.6%	7,180,619	4.0%	7,395,566	3.0%
S6	Reserves	(1,215,000)				(500,000)		(375,000)			
SN	Net Sewer Fund	5,871,731	10.9%	6,021,693	2.6%	6,402,342	6.3%	6,805,619	6.3%	7,395,566	8.7%
SV	TM Voted Sewer Fund	6,785,710	19.7%	5,791,740	-14.6%	6,665,490	15.1%	6,936,662	4.1%	7,144,290	3.0%
Combined W&S											
	Local Water&Sewer	6,032,031	20.0%	5,193,505	-13.9%	6,332,319	21.9%	6,306,440	-0.4%	6,062,047	-3.9%
	MWRA Assessments	6,705,000	2.0%	7,060,850	5.3%	7,603,896	7.7%	7,925,001	4.2%	8,321,251	5.0%
	Gross W&S Budgets	12,737,031	9.8%	12,254,355	-3.8%	13,936,215	13.7%	14,231,440	2.1%	14,383,298	1.1%
	Reserves	(1,365,000)		(325,000)		(1,250,000)		(725,000)			
	Net W&S Budgets	11,372,031	5.0%	11,929,355	4.9%	12,686,215	6.3%	13,506,440	6.5%	14,383,298	6.5%
Reserves											
	certified									Target	
	Water	3,205,953		2,880,953		2,130,953		1,780,953		1,780,953	1,048,160
	Sewer	2,824,512		2,824,512		2,324,512		1,949,512		1,949,512	1,109,335
	Storm Water	951,526		836,526		796,526		761,526		726,526	250,000
Storm Water											
Y1	*Wages	152,400	5.9%	95,400	-37.4%	98,262	3.0%	101,210	3.0%	104,246	3.0%
Y2	*Expenses	83,400	37.4%	130,030	55.9%	133,931	3.0%	137,949	3.0%	142,087	3.0%
Y3	*GF Offsets			91,981	100.0%	94,740	3.0%	97,583	3.0%	100,510	3.0%
Y4	Debt+Capital	150,000	-9.1%	180,000	20.0%	474,500	163.6%	462,600	-2.5%	450,700	-2.6%
SWG	Storm Water Fund	385,800	4.4%	497,411	28.9%	801,433	61.1%	799,341	-0.3%	797,544	-0.2%
	Reserves	(35,000)		(115,000)		(40,000)		(35,000)			
SWN	Net Storm Water	350,800	-5.1%	382,411	9.0%	761,433	99.1%	764,341	0.4%	762,544	-0.2%
SWV	TM Voted St Water Fund			405,430		706,693		701,759		697,033	
	revs@ \$40 is \$380k (\$415k w/o discoun	\$40		\$40		==>	\$80	\$80		\$80	\$80

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FOR PERIOD 99

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

ACCOUNTS FOR:
WATER

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0450	WATER - OPERATIONS						
05	EXPENSES						
61005519 519000	WTR MEDICARE EMPL BENEFITS 6,783.52	7,129.76	8,613.66	.00	8,000.00	9,000.00	12.5%
61005519 519700	WTR RETIREMENT ASSESSMENT 73,126.00	76,417.00	113,368.00	118,470.00	118,500.00	166,920.00	40.9%
61005519 519750	WATER OPEB CONTRIBUTIONS 47,664.00	45,215.00	50,000.00	.00	50,000.00	50,000.00	.0%
61005529 529433	WTR GEN HAZARD WASTE DISPOSAL 5,978.34	7,925.50	5,016.50	.00	10,000.00	10,000.00	.0%
61005530 530480	WTR GEN PRIMACEY ASSMNT 5,454.45	5,076.37	5,036.17	5,064.39	5,500.00	5,500.00	.0%
61005530 530491	WTR GEN PURCH SVC WAKEFIELD 7,636.44	7,406.42	7,434.02	.00	8,000.00	8,000.00	.0%
61005531 531000	WTR GEN PROF DEV/TRAINING 2,445.00	5,390.00	4,046.50	1,210.42	7,500.00	7,500.00	.0%
61005558 558450	WATER CONSERVATION PROMOTION .00	13,630.96	22,860.00	7,205.00	40,000.00	40,000.00	.0%
61005574 574000	WTR HEALTH INSURANCE PREMIUM 132,738.75	142,062.71	175,517.13	94,940.35	190,000.00	210,000.00	10.5%
61005574 574004	WTR OPT-OUT HEALTH INS PMNT 3,000.00	4,500.00	1,500.00	.00	.00	.00	.0%
61005574 574010	WTR PROP & CASUALTY INS PREM 26,877.00	27,669.00	31,436.00	33,813.14	35,000.00	37,000.00	5.7%
61005574 574550	WTR WORKER COMP INS PREM 16,177.00	12,710.00	14,172.00	14,474.88	15,000.00	16,000.00	6.7%
TOTAL EXPENSES	327,880.50	355,132.72	438,999.98	275,178.18	487,500.00	559,920.00	14.9%
07	DEBT SERVICE						
61007530 530705	WTR FUND DEBT ISSUANCE COSTS .00	2,500.00	.00	.00	.00	.00	.0%
61007591 591000	WTR GEN LONG TM DEBT PRINCIPAL 935,000.00	935,000.00	1,336,200.00	1,076,200.00	1,236,200.00	1,586,200.00	28.3%
61007591 592000	WTR GEN LONG TERM DEBT INT 366,670.00	339,905.00	280,452.50	151,879.85	352,475.00	349,229.00	-.9%
TOTAL DEBT SERVICE	1,301,670.00	1,277,405.00	1,616,652.50	1,228,079.85	1,588,675.00	1,935,429.00	21.8%
09	OTHER FINANCING USES						
61009596 596111	WAGE SUPPORT-ADM SVCS 15,194.04	30,351.00	80,588.04	.00	82,804.00	551,888.00	566.5%
61009596 596112	EXP SUPPORT- ADM SVCS .00	.00	35,709.96	.00	36,692.00	.00	-100.0%

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FOR PERIOD 99

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

ACCOUNTS FOR:
WATER

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
61009596 596121	WAGE SUPPORT-ACCOUNTING						
	10,280.04	10,640.04	.00	.00	.00	.00	.0%
61009596 596122	EXP SUPPORT-ACCOUNTING						
	183.96	189.96	.00	.00	.00	.00	.0%
61009596 596131	WAGE SUPPORT-FINANCE						
	32,673.00	33,816.96	36,912.96	.00	37,928.00	.00	-100.0%
61009596 596132	EXP SUPPORT-FINANCE						
	22,086.00	22,858.80	23,856.00	.00	24,512.00	.00	-100.0%
61009596 596141	WAGE SUPPORT-HUMAN RESOURCES						
	4,998.00	5,172.96	.00	.00	.00	.00	.0%
61009596 596142	EXP SUPPORT-HUMAN RESOURCE						
	2,309.04	2,390.04	.00	.00	.00	.00	.0%
61009596 596151	WAGE SUPPORT-TECHNOLOGY						
	32,412.96	33,546.96	.00	.00	.00	.00	.0%
61009596 596152	EXPSUPPORT-TECHNOLOGY						
	31,026.00	32,112.00	.00	.00	.00	.00	.0%
61009596 596161	WAGE SUPPORT-DPW ADMINISTRATIO						
	106,784.04	110,520.96	114,390.00	.00	117,536.00	.00	-100.0%
61009596 596171	WAGE SUPPORT-ENGINEERING						
	100,374.96	103,887.96	107,523.96	.00	110,481.00	.00	-100.0%
61009596 596181	WAGE SUPPORT-HIGHWAY						
	6,864.96	7,104.96	7,353.96	.00	7,556.00	.00	-100.0%
61009596 596182	EXP SUPPORT-HIGHWAY						
	19,728.96	20,420.04	21,135.00	.00	21,716.00	.00	-100.0%
61009599 599900	PAYMENT OF REFUNDED DEBT						
	.00	.00	1,732,571.95	.00	.00	.00	.0%
TOTAL OTHER FINANCING USES							
	384,915.96	413,012.64	2,160,041.83	.00	439,225.00	551,888.00	25.7%
TOTAL WATER - OPERATIONS							
	2,014,466.46	2,045,550.36	4,215,694.31	1,503,258.03	2,515,400.00	3,047,237.00	21.1%

0451 WATER - DISTRIBUTION

03 SALARIES

61013511 511010	WTR ADMIN ASST						
	.00	20,282.44	11,180.76	.00	.00	.00	.0%
61013511 511014	WTR SENIOR ADMIN ASSISTANT						
	.00	.00	10,868.19	10,585.93	23,800.00	24,400.00	2.5%
61013511 511401	WTR DIST SUPERVISOR						
	40,237.58	40,001.20	36,769.68	16,623.84	38,050.00	40,350.00	6.0%
61013511 511403	WTR DIST FOREMAN						
	61,658.25	61,957.60	56,697.21	32,855.76	70,000.00	71,850.00	2.6%
61013511 511405	WTR DIST WORKING FORMAN						
	102,659.22	99,180.19	105,868.85	52,092.00	109,850.00	114,925.00	4.6%
61013511 511406	WATER QUALITY/ SUPPLY COORDINA						
	.00	.00	27,139.84	29,509.76	.00	68,450.00	.0%
61013511 511409	WTR DIST EQUIPMENT OPERATOR						
	143,252.16	136,185.29	127,974.00	74,717.76	159,750.00	163,950.00	2.6%
61013511 511413	WTR DIST SKILLED LABORER						

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FOR PERIOD 99

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

ACCOUNTS FOR:
WATER

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
	42,478.12	33,382.64	40,322.29	19,709.52	42,000.00	84,900.00	102.1%
61013511 511417	WTR DIST LABORER		72,646.88	36,099.61	77,400.00	37,600.00	-51.4%
	67,137.44	70,281.44					
61013511 511471	WTR DIST CLERK(S)		.00	.00	.00	.00	.0%
	18,242.11	.00					
61013511 511481	WTR DIST SNOW REMOVAL		-7,870.30	.00	-6,500.00	-7,000.00	7.7%
	-5,169.94	-9,821.71					
61013511 515000	WTR DIST WAGES OVERTIME		63,633.75	20,044.86	50,000.00	55,000.00	10.0%
	50,679.67	40,159.66					
61013511 516050	WTR DIST OUT OF GRADE WORK		5,627.40	2,805.52	5,000.00	5,000.00	.0%
	5,119.24	6,219.94					
61013511 516060	WTR DIST ON-CALL PREM		12,040.68	5,400.00	11,600.00	11,000.00	-5.2%
	10,752.00	10,812.87					
61013511 516080	WTR DIST WGS LONGEVITY		35,558.00	.00	.00	.00	.0%
	5,550.00	44,083.00					
61013512 512000	WTR DIST WAGES TEMP		7,192.75	6,356.12	9,000.00	10,000.00	11.1%
	4,990.58	8,661.60					
61013517 517017	WTR DIST SICK LEAVE BUYBACK		-5,385.00	.00	.00	.00	.0%
	.00	39,946.70					
TOTAL SALARIES	547,586.43	601,332.86	600,264.98	306,800.68	589,950.00	680,425.00	15.3%
05 EXPENSES							
61015521 521301	WTR DIST ELECTRICITY		10,699.59	5,182.73	10,000.00	10,000.00	.0%
	9,166.42	8,583.53					
61015521 521303	WTR DIST NATURAL GAS		260.80	130.56	500.00	500.00	.0%
	269.12	261.40					
61015521 521392	WTR DIST WIRELESS COMMUNICATI		.00	.00	.00	.00	.0%
	2,452.46	.00					
61015530 530420	WTR DIST POLICE DETAILS		14,752.17	8,898.37	17,500.00	17,500.00	.0%
	10,674.88	15,102.34					
61015530 530470	WTR DIST WATER SYSTEM		7,150.00	1,200.00	10,000.00	10,000.00	.0%
	13,509.50	14,169.55					
61015530 530472	WTR DIST MAIN PIPE/HYDRANT		4,306.50	9,990.00	10,000.00	10,500.00	5.0%
	11,470.00	12,281.25					
61015530 530474	WTR DIST SERVICE PIPE/METER		52,974.75	29,236.58	5,000.00	7,000.00	40.0%
	68,936.41	50,891.33					
61015530 530478	WTR DIST CROSS CONN INSP		5,420.00	2,288.00	8,000.00	8,000.00	.0%
	5,280.00	5,580.00					
61015531 531000	WTR DIST PROF DEV/TRAINING		849.00	2,095.00	.00	.00	.0%
	1,750.00	.00					
61015536 536000	WTR DIST SFTWR LIC & SUPP		4,989.24	12,547.81	7,500.00	7,500.00	.0%
	5,339.80	9,400.19					
61015540 540470	WTR DIST GEN SUPPLIES/SERVIC		22,339.10	27,223.34	30,000.00	32,500.00	8.3%
	21,449.16	25,282.25					
61015540 540472	WTR DIST MAIN PIPE/HYDRANT		26,317.40	25,358.75	30,000.00	32,500.00	8.3%
	28,354.89	21,896.85					
61015540 540474	WTR DIST SERVICE METERS		9,946.75	15,635.90	55,000.00	50,000.00	-9.1%
	420.00	.00					

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FOR PERIOD 99

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

ACCOUNTS FOR:
WATER

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
61015554 554000	WTR DIST UNIFORMS AND CLOTHI 3,891.52	4,185.47	.00	.00	.00	.00	.0%
61015578 578100	WTR DIST LICENSES 460.00	1,143.00	690.00	798.00	1,550.00	1,500.00	-3.2%
TOTAL EXPENSES	183,424.16	168,777.16	160,695.30	140,585.04	185,050.00	187,500.00	1.3%
08 CAPITAL EXPENDITURES							
61018584 584406	WATER DUMP TRUCK .00	.00	.00	118,490.00	150,000.00	.00	-100.0%
61018584 584411	WTR CAR #2 .00	.00	.00	.00	.00	35,000.00	.0%
61018584 584418	UNIDIRECTIONAL FLUSHING .00	.00	.00	.00	.00	30,000.00	.0%
61018585 585452	WATER BOOSTER STATION TECH .00	.00	.00	5,000.00	.00	.00	.0%
61018585 585461	WATER TANK INSPECTION .00	.00	-768,905.80	.00	.00	.00	.0%
61018588 588450	WTR DIST SYSTEMS .00	.00	11,282.00	.00	50,000.00	50,000.00	.0%
61018588 588468	LARCH LANE WATER MAIN .00	.00	47,616.59	.00	.00	.00	.0%
TOTAL CAPITAL EXPENDITURES	.00	.00	-710,007.21	123,490.00	200,000.00	115,000.00	-42.5%
TOTAL WATER - DISTRIBUTION	731,010.59	770,110.02	50,953.07	570,875.72	975,000.00	982,925.00	.8%
0452 WATER - SUPPLY / TREATMENT							
03 SALARIES							
61023511 511461	WTR SUPPLY PLANT SUPERVISOR 85,425.60	86,610.24	86,220.80	.00	60,450.00	.00	-100.0%
61023511 511481	WTR SUPPLY SNOW REMOVAL -328.56	-1,327.36	-1,315.20	.00	-500.00	.00	-100.0%
61023511 515000	WTR SUPPLY-OVERTIME 7,074.35	2,820.64	1,284.05	.00	5,000.00	.00	-100.0%
TOTAL SALARIES	92,171.39	88,103.52	86,189.65	.00	64,950.00	.00	-100.0%
05 EXPENSES							
61025521 521301	WTR SUPPLY ELECTRICITY 18,122.42	18,693.09	18,656.18	7,295.00	20,000.00	20,000.00	.0%
61025521 521308	WTR SUPPLY FUEL OIL 1,416.00	.00	.00	.00	3,000.00	3,000.00	.0%
61025521 521309	WTR SUPPLY WATER /SEWER						

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FOR PERIOD 99

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

ACCOUNTS FOR:
WATER

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
61025521 521390	214.72	214.72	161.04	53.68	500.00	500.00	.0%
	WTR SUPPLY TELEPHONE						
61025530 530000	830.81	894.01	1,108.52	386.37	2,500.00	2,500.00	.0%
	WTR SUPPLY PROF/TECH SV						
61025540 540000	16,207.33	1,351.10	13,209.87	209.00	10,000.00	10,000.00	.0%
	WTR SUPPLY SUPPLIES/EQUIPMEN						
61025540 540455	1,801.79	2,313.74	4,762.58	3,003.94	6,000.00	6,000.00	.0%
	WTR SUPPLY WELLS						
61025563 563400	9,401.82	6,246.11	10,576.30	3,461.11	20,000.00	20,000.00	.0%
	WTR SUPPLY MWRA						
	1,811,212.00	1,854,203.00	1,931,410.00	1,016,383.00	2,033,000.00	2,140,500.00	5.3%
TOTAL EXPENSES	1,859,206.89	1,883,915.77	1,979,884.49	1,030,792.10	2,095,000.00	2,202,500.00	5.1%
08	CAPITAL EXPENDITURES						
61028584 584407	WATER SUPPLY PICKUP TRUCK						
	35,219.16	.00	.00	.00	.00	.00	.0%
TOTAL CAPITAL EXPENDITURES	35,219.16	.00	.00	.00	.00	.00	.0%
TOTAL WATER - SUPPLY / TREAT	1,986,597.44	1,972,019.29	2,066,074.14	1,030,792.10	2,159,950.00	2,202,500.00	2.0%
0990	OTHER FINANCING SOURCES/USES						
02	OTHER FINANCING SOURCES						
61002490 490099	TRANS FROM MULTI-YR PROJECT FD						
	-148,313.00	-45,364.91	.00	.00	.00	.00	.0%
61002490 490900	PREMIUM ON BOND SALE						
	.00	.00	-178,150.60	.00	.00	.00	.0%
61002490 491000	BOND PROCEEDS						
	.00	.00	-1,561,000.00	.00	.00	.00	.0%
61002490 499990	WTR FREE CASH OP BUD SUPPORT						
	-150,000.00	-870,000.00	-100,000.00	.00	-150,050.00	-325,000.00	116.6%
TOTAL OTHER FINANCING SOURCE	-298,313.00	-915,364.91	-1,839,150.60	.00	-150,050.00	-325,000.00	116.6%
09	OTHER FINANCING USES						
61009590 599910	WTR DEBT ISSUE COSTS						
	.00	.00	6,780.58	.00	.00	.00	.0%
TOTAL OTHER FINANCING USES	.00	.00	6,780.58	.00	.00	.00	.0%
TOTAL OTHER FINANCING SOURCE	-298,313.00	-915,364.91	-1,832,370.02	.00	-150,050.00	-325,000.00	116.6%
TOTAL WATER							

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FOR PERIOD 99

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

ACCOUNTS FOR:
WATER

PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
4,433,761.49	3,872,314.76	4,500,351.50	3,104,925.85	5,500,300.00	5,907,662.00	7.4%

Water Enterprise Fund Capital + Debt

Water Ent. Fund Capital & Debt	FY-	Approved		Requested	Projected ==>		Legend: Debt (Issued) and Debtx (not yet approved)					FY-2024	FY-2025	FY-2026	FY-2027	FY-2028	TOTAL
		FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023							
Total Capital & Debt		1,949,421	1,788,675	2,050,429	2,621,289	2,508,169	2,261,269	2,459,369	2,471,469	1,934,569	1,518,069	1,096,075	1,088,375	704,588	532,800	21,246,468	
Water CAPITAL		300,000	200,000	115,000	290,000	305,000	105,000	350,000	409,000	484,000	100,000	112,000	147,000	135,000	135,000	2,687,000	
Water Supply																	
Treatment Plant Design	1	Debt									Debt	Debt	Debt	Debt			
MWRA (\$3.18mil partial join)	2	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt		
MWRA (\$7.8mil full join)	3	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt							
WTP demo & chlorine (\$800k)	4	Debt	Debt	Debt	Debt											225,000	
Well Abandonment	5					225,000					39,000					39,000	
Replace Pickup Truck #3 (2003)	6															-	
Water Distribution																-	
WM:Haverhill&Howard (\$2.285m)	7a	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt						-	
WM: MWRA loan to be used	7b	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt						-	
WM Phase 1 R#1 \$4.012mil/10yr	8a	Debtmwra	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt				-	
WM Phase 1 R#2 \$3.5mil/10yr	8b		Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt	Debt				-	
WM Reading Phase 2 \$5.0mil/10yr																-	
WM Reading Phase 3 \$7.5mil/TBA																-	
WM Reading Phase 4 \$15mil/TBA																-	
WM: Larch Lane		120,000														-	
WM: Grove St (1500 ft) \$600k/5yr					debtx	debtx	debtx	debtx	debtx					35,000	35,000	35,000	225,000
Unidirectional Flushing Program				30,000	30,000	30,000	30,000										950,000
WM Lining Program		50,000	50,000	50,000	50,000	50,000	75,000	75,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000		750,000
Meter Replacement								250,000	250,000	250,000			12,000	12,000			24,000
Tank Inspect & Design: Auburn																	-
Tank Maintenance: Auburn \$1.2 mil/5yr					debtx	debtx	dabtx	debtx	debtx								-
Bear Hill Storage Tank (\$2.0 mil) - remove pending MWRA 2nd connection																	75,000
Booster Station SCADA		130,000			75,000												25,000
SCADA Upgrade (every 5 yrs)								25,000						42,000			42,000
Replace Pickup Truck #12 (1997)																	35,000
Replace Car #2				35,000													120,000
Replace Truck#6											120,000						-
Replace Truck#14																	135,000
Replace Backhoe #420E					135,000												-
Replace Utility Truck #5			150,000														42,000
Replace Pickup #15																	-

Water Enterprise Fund Capital + Debt

Water Ent. Fund Capital & Debt	FY-	Approved	Approved	Requested	Projected ==>		Legend: Debt (Issued) and Debtx (not yet approved)										FY17-28
		FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023	FY-2024	FY-2025	FY-2026	FY-2027	FY-2028	TOTAL	
Water DEBT		1,649,421	1,588,675	1,935,429	2,331,289	2,203,169	2,156,269	2,109,369	2,062,469	1,450,569	1,418,069	984,075	941,375	569,588	397,800	18,559,468	
Water Treatment Plant Design	1	104,500															2,161,338
Join MWRA(partial \$3.18m)	2	246,656	237,719	229,719	224,069	217,669	211,269	204,869	198,469	192,069	185,669	178,975	162,375	156,188	397,800	5,805,150	
Join MWRA(full \$7.8m)	3	603,525	588,656	571,350	553,800	538,200	522,600	507,000	491,400	475,800	460,200	444,600	429,000	413,400		164,880	
Demo WTP(chlorinate(\$0.8m))	4	88,540	86,100	83,660	81,220											1,110,000	
WM:Haverhill&Howard (\$2.285m)	7a	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000							120,000	
WM: MWRA loan to be used	7b	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000							3,209,600	
WM Phase 1 R#1 \$4.012mil/10yr	8a	401,200	401,200	401,200	401,200	401,200	401,200	401,200	401,200	401,200	401,200					3,622,500	
WM Phase 1 R#2 \$3.5mil/10yr	8b		70,000	444,500	434,000	423,500	413,000	402,500	392,000	381,500	371,000	360,500				-	
WM Reading Phase 2 \$5.0mil/10yr																-	
WM Reading Phase 3 \$7.5mil/TBA																-	
WM Reading Phase 4 \$15mil/TBA																-	
WM: Grove St (1500 ft) \$600k/5yr					144,000	139,200	134,400	129,600	124,800								
Tank Maintenance: Auburn \$1.2 mil/5yr					288,000	278,400	268,800	259,200	249,600								
Repayment of Principal:		1,336,200	1,236,200	1,586,200	1,946,200	1,866,200	1,866,200	1,866,200	1,866,200	1,301,200	1,301,200	900,000	890,000	540,000	390,000	16,319,600	
Water Treatment Plant Design	1	100,000														-	
Join MWRA(partial \$3.18m)	2	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	150,000	150,000	390,000	1,740,000	
Join MWRA(full \$7.8m)	3	390,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000		4,680,000	
Demo WTP(chlorinate(\$0.8m))	4	80,000	80,000	80,000	80,000											160,000	
WM:Haverhill&Howard (\$2.285m)	7a	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000							1,110,000	
WM: MWRA loan to be used	7b	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000							120,000	
WM Phase 1 R#1 \$4.012mil/10yr	8a	401,200	401,200	401,200	401,200	401,200	401,200	401,200	401,200	401,200	401,200					3,209,600	
WM Phase 1 R#2 \$3.5mil/10yr	8b			350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000		3,500,000	
WM Reading Phase 2 \$5.0mil/10yr																-	
WM Reading Phase 3 \$7.5mil/TBA																-	
WM Reading Phase 4 \$15mil/TBA																-	
WM: Grove St (1500 ft) \$600k/5yr					120,000	120,000	120,000	120,000	120,000								
Tank Maintenance: Auburn \$1.2 mil/5yr					240,000	240,000	240,000	240,000	240,000								
Interest on Long Term Debt:		313,221	352,475	349,229	385,089	336,969	290,069	243,169	196,269	149,369	116,869	84,075	51,375	29,588	7,800	2,239,868	
Water Treatment Plant Design	1	4,500														-	
Join MWRA(partial \$3.18m)	2	86,656	77,719	69,719	64,069	57,669	51,269	44,869	38,469	32,069	25,669	18,975	12,375	6,188	7,800	421,338	
Join MWRA(full \$7.8m)	3	213,525	198,656	181,350	163,800	148,200	132,600	117,000	101,400	85,800	70,200	54,600	39,000	23,400		1,125,150	
Demo WTP(chlorinate(\$0.8m))	4	8,540	6,100	3,660	1,220											4,880	
WM:Haverhill&Howard (\$2.285m)	7a	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
WM: MWRA loan to be used	7b	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
WM Phase 1 R#1 \$4.012mil/10yr	8a	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
WM Phase 1 R#2 \$3.5mil/10yr	8b		70,000	94,500	84,000	73,500	63,000	52,500	42,000	31,500	21,000	10,500				472,500	
WM Reading Phase 2 \$5.0mil/10yr																-	
WM Reading Phase 3 \$7.5mil/TBA																-	
WM Reading Phase 4 \$15mil/TBA																-	
WM: Grove St (1500 ft) \$600k/5yr					24,000	19,200	14,400	9,600	4,800								
Tank Maintenance: Auburn \$1.2 mil/5yr					48,000	38,400	28,800	19,200	9,600								

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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bgnyrpts

FOR PERIOD 99

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

ACCOUNTS FOR:
SEWER

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0440 SEWER - OPERATIONS							
03 SALARIES							
62003511 511010 SWR ADMIN ASST	.00	20,282.44	11,180.93	.00	.00	.00	.0%
62003511 511014 SWR SENIOR ADMIN ASSISTANT	.00	.00	10,790.27	10,601.38	23,800.00	24,400.00	2.5%
62003511 511401 SEWER SUPERVISOR	40,237.62	39,731.20	36,769.68	16,623.84	38,050.00	40,350.00	6.0%
62003511 511405 SEWER WORKING FORMAN	50,629.09	52,407.11	52,785.28	26,462.08	54,950.00	58,600.00	6.6%
62003511 511409 SEWER EQUIPMENT OPERATOR	54,329.60	55,624.32	49,669.24	27,552.00	58,700.00	59,050.00	.6%
62003511 511417 SEWER LABORER	67,788.76	64,681.94	60,340.48	33,072.24	72,000.00	74,500.00	3.5%
62003511 511471 SEWER CLERK(S)	18,242.54	.00	.00	.00	.00	.00	.0%
62003511 511481 SEWER SNOW REMOVAL	-2,296.97	-5,364.54	-1,954.14	.00	-2,500.00	-2,500.00	.0%
62003511 515000 SEWER OVERTIME	42,402.76	47,991.99	47,763.13	21,800.30	40,000.00	40,000.00	.0%
62003511 516050 SEWER OUT OF GRADE WORK	4,827.79	4,836.40	3,138.48	1,378.80	3,500.00	3,500.00	.0%
62003511 516060 SEWER WGS ON-CALL PREMIUM	2,304.00	3,020.13	1,869.00	1,080.00	2,450.00	2,950.00	20.4%
62003511 516080 SEWER WAGES LONGEVITY	1,075.00	9,000.00	7,925.00	.00	.00	.00	.0%
TOTAL SALARIES	279,540.19	292,210.99	280,277.35	138,570.64	290,950.00	300,850.00	3.4%
05 EXPENSES							
62005519 519000 SEWER MEDICARE EMPL BENEFITS	1,880.40	1,549.92	2,210.57	.00	1,500.00	2,000.00	33.3%
62005519 519700 SEWER RETIREMENT ASSESSMENT	27,234.00	28,460.00	33,800.00	35,320.00	35,320.00	43,600.00	23.4%
62005519 519750 SEWER OPEB CONTRIBUTIONS	9,667.00	7,901.00	20,000.00	.00	20,000.00	20,000.00	.0%
62005521 521301 SEWER ELECTRICITY	26,237.63	26,380.04	28,392.53	10,054.20	30,000.00	30,000.00	.0%
62005524 524469 SEWER STATION REPAIR	7,000.00	14,053.00	11,604.93	.00	25,000.00	25,000.00	.0%
62005524 524474 MANHOLE MAINTENANCE	4,200.00	1,925.00	.00	.00	10,000.00	10,000.00	.0%
62005524 524476 INFLOW/INFILTRATION PREVENTION	99,410.51	38,099.02	54,833.00	2,567.00	100,000.00	100,000.00	.0%
62005529 529433 SEWER HAZARD WASTE DISPOSAL	9,125.88	5,975.16	12,000.00	3,727.00	12,000.00	12,000.00	.0%

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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FOR PERIOD 99

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

ACCOUNTS FOR:
SEWER

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
62005530 530000		SEWER PURCHASED SERVICES	20,448.78	3,608.00	21,000.00	21,000.00	.0%
	20,905.00	20,554.54					
62005530 530105		PRINTING SERVICES FORMS ETC	.00	.00	.00	.00	.0%
	.00	439.50					
62005530 530110		SEWER LEGAL COUNSEL	.00	.00	2,000.00	2,000.00	.0%
	.00	.00					
62005530 530420		SEWER POLICE DETAILS	3,488.01	3,000.00	5,000.00	5,000.00	.0%
	1,888.65	3,071.09					
62005530 530490		SEWER CONT SVC PUMP STATIONS	10,057.20	790.00	15,000.00	18,000.00	20.0%
	10,684.91	10,980.73					
62005530 530492		SEWER SYSTEM INSPECTIONS	2,076.30	6,030.00	15,000.00	15,000.00	.0%
	.00	3,967.71					
62005531 531000		SEWER PROF DEV/TRAINING	1,035.00	10,475.00	2,000.00	2,000.00	.0%
	.00	1,700.00					
62005536 536000		SEWER SOFTWARE SUPPORT	4,432.96	13,228.78	7,500.00	7,500.00	.0%
	3,270.58	5,062.88					
62005540 540490		SEWER PUMP STATION SUPPLIES	6,264.74	2,519.21	7,000.00	7,000.00	.0%
	230.13	2,681.24					
62005540 540493		SEWER DISTRIBUTION SYSTEM	6,911.91	4,931.78	8,000.00	10,000.00	25.0%
	3,197.35	8,789.69					
62005540 540495		SEWER CHEMICALS	4,559.89	854.00	7,500.00	7,500.00	.0%
	1,733.75	5,781.64					
62005554 554000		SEWER UNIFORMS	.00	.00	.00	.00	.0%
	2,034.96	2,343.73					
62005563 563400		SEWER MWRA	4,642,124.00	2,312,189.00	4,672,000.00	4,920,350.00	5.3%
	4,326,182.00	4,499,328.00					
62005574 574000		SEWER HEALTH INSURANCE PREM	42,115.66	25,798.76	50,000.00	56,000.00	12.0%
	60,782.76	56,429.46					
62005574 574010		SEWER PROP & CASUALTY INS PREM	897.00	1,966.08	1,000.00	2,000.00	100.0%
	850.00	878.00					
62005574 574500		SEWER DEDUCTIBLES/CLAIMS	5,389.00	.00	.00	.00	.0%
	.00	2,500.00					
62005574 574550		SEWER WORKER COMP INS PREM	13,864.00	13,463.04	15,000.00	16,000.00	6.7%
	9,821.00	12,000.00					
62005578 578100		LICENSES	135.00	217.00	1,000.00	1,000.00	.0%
	240.00	255.00					
TOTAL EXPENSES	4,626,576.51	4,761,106.35	4,926,640.48	2,450,738.85	5,062,820.00	5,332,950.00	5.3%
07 DEBT SERVICE							
62007591 591000		SEWER LT DEBT PRINCIPAL	115,874.00	44,440.00	126,940.00	82,940.00	-34.7%
	86,240.00	77,374.00					
TOTAL DEBT SERVICE	86,240.00	77,374.00	115,874.00	44,440.00	126,940.00	82,940.00	-34.7%
08 CAPITAL EXPENDITURES							
62008584 584406		SEWER DUMP TRUCK					

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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FOR PERIOD 99

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

ACCOUNTS FOR:
SEWER

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
	.00	110,798.00	.00	.00	.00	.00	.0%
62008584 584416	SEWER TRUCK .00	.00	.00	39,642.99	40,000.00	.00	-100.0%
62008584 584422	SEWER BACKHOE 430D 78,000.00	.00	.00	.00	.00	.00	.0%
62008588 588450	SEWER SYSTEMS 175,818.63	.00	.00	.00	.00	.00	.0%
62008588 588500	SEWER MAIN PROJECTS .00	.00	.00	.00	50,000.00	50,000.00	.0%
62008588 588502	LEWIS/CHARLES/HOWARD SWR MAIN .00	188,970.20	.00	.00	.00	.00	.0%
62008588 588503	WEST ST SEWER MAIN PROJECT .00	6,928.35	.00	.00	.00	.00	.0%
62008588 588510	SEWER STATION REHAB .00	.00	111,852.94	.00	.00	25,000.00	.0%
TOTAL CAPITAL EXPENDITURES	253,818.63	306,696.55	111,852.94	39,642.99	90,000.00	75,000.00	-16.7%

09 OTHER FINANCING USES

62009596 596111	WAGE SUPPORT-ADM SVCS 14,345.04	24,458.04	71,688.00	.00	73,659.00	229,953.00	212.2%
62009596 596112	EXPENSE SUPPORT-ADM SVCS .00	.00	33,710.04	.00	34,637.00	.00	-100.0%
62009596 596121	WAGE SUPPORT-ACCOUNTING 9,710.04	10,050.00	.00	.00	.00	.00	.0%
62009596 596122	EXPENSE SUPPORT-ACCOUNTING 174.96	180.96	.00	.00	.00	.00	.0%
62009596 596131	WAGE SUPPORT-FINANCE 30,860.04	31,940.04	34,920.00	.00	35,880.00	.00	-100.0%
62009596 596132	EXPENSE SUPPORT-FINANCE 20,850.00	21,581.04	22,524.00	.00	23,143.00	.00	-100.0%
62009596 596141	WAGE SUPPORT-HUMAN RESOURCES 4,721.04	4,886.04	.00	.00	.00	.00	.0%
62009596 596142	EXPENSE SUPPORT-HUMAN RESOURCE 2,180.04	2,256.00	.00	.00	.00	.00	.0%
62009596 596151	WAGE SUPPORT-TECHNOLOGY 30,597.96	31,668.96	.00	.00	.00	.00	.0%
62009596 596152	EXPENSE SUPPORT-TECHNOLOGY 29,289.00	30,314.04	.00	.00	.00	.00	.0%
62009596 596161	WAGE SUPPORT-DPW ADMINISTRATIO 48,425.04	50,120.04	51,875.04	.00	53,302.00	.00	-100.0%
62009596 596171	WAGE SUPPORT-ENGINEERING 61,266.00	63,410.04	65,630.04	.00	67,435.00	.00	-100.0%
62009596 596181	WAGE SUPPORT-HIGHWAY 2,466.96	2,553.00	2,643.00	.00	2,716.00	.00	-100.0%
62009596 596182	EXPENSE SUPPORT-HIGHWAY 9,312.00	9,638.04	9,975.00	.00	10,249.00	.00	-100.0%

TOTAL OTHER FINANCING USES

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NEXT YEAR BUDGET HISTORICAL COMPARISON

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FOR PERIOD 99

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

ACCOUNTS FOR:
SEWER

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
TOTAL SEWER - OPERATIONS	264,198.12	283,056.24	292,965.12	.00	301,021.00	229,953.00	-23.6%
5,510,373.45	5,720,444.13	5,727,609.89	2,673,392.48	5,871,731.00	6,021,693.00	2.6%	
0990 OTHER FINANCING SOURCES/USES							
02 OTHER FINANCING SOURCES							
62002490 499990 SEWER FREE CASH OP BUD SUPPORT	-150,000.00	-195,000.00	-750,000.00	.00	.00	.00	.0%
TOTAL OTHER FINANCING SOURCE	-150,000.00	-195,000.00	-750,000.00	.00	.00	.00	.0%
09 OTHER FINANCING USES							
62009590 599910 SEWER DEBT ISSUE COSTS	.00	2,100.00	.00	800.00	.00	.00	.0%
TOTAL OTHER FINANCING USES	.00	2,100.00	.00	800.00	.00	.00	.0%
TOTAL OTHER FINANCING SOURCE	-150,000.00	-192,900.00	-750,000.00	800.00	.00	.00	.0%
TOTAL SEWER	5,360,373.45	5,527,544.13	4,977,609.89	2,674,192.48	5,871,731.00	6,021,693.00	2.6%

**Sewer Enterprise Fund
Capital + Debt**

82940	Approved FY-2015	Approved FY-2016	Requested FY-2017	Projected ==> FY-2018	Projected ==> FY-2019	Legend: Debt (Issued) and Debt (not yet approved)										FY16-27 TOTAL
	FY-2015	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023	FY-2024	FY-2025	FY-2026	FY-2027			
Sewer Ent. Fund Capital & Debt																
Sewer Capital	168,000	1,305,000	75,000	85,000	92,000	50,000	300,000	342,000	400,000	75,000	50,000	50,000	50,000	1,569,000		
Sewer Debt	166,934	126,940	82,940	551,340	539,340	488,840	476,840	464,840	360,000	348,000	336,000	324,000	312,000	4,284,140		
Total Capital & Debt	334,934	1,431,940	157,940	636,340	631,340	538,840	776,840	806,840	760,000	423,000	386,000	374,000	362,000	5,853,140		
Sewer CAPITAL	168,000	1,305,000	75,000	85,000	92,000	50,000	300,000	342,000	400,000	75,000	50,000	50,000	50,000	1,569,000		
Main: Poet's Corner (\$350k)														-		
Sewer Main Lewis; Charles; Howard														-		
Sewer Main projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	550,000		
Station projects SCADA	not done													-		
Station projects design:	118,000													-		
Station: West St.	not done													-		
Station: Batchelder Rd.	not done													-		
Stations: West & Batchelder		1,215,000												-		
Station: Charles St. \$1.9mil debt				debt	debt	debt	debt	debt	debt	debt	debt	debt	debt	-		
Station: Sturges \$1.1 mil debt				debt	debt	debt	debt	debt	debt	debt	debt	debt	debt	-		
Station: Joseph's Way \$450k	3													-		
Station: Small Lane \$175k	3													-		
Station: Grove St. \$450k	3													-		
Portable Gen'or - Grove			25,000											25,000		
Station: Strout Ave. \$475k	3													-		
Station: Brewer Lane \$400k	3													-		
Station: Collins Ave. \$650k	3									25,000				25,000		
Portable Gen'or - Collins														-		
Station: Longwood Rd. \$450k	3													-		
Station: Pitman Drive \$250k	3													-		
Meter Replacements							250,000	250,000	250,000					750,000		
Backhoe 430D									100,000					100,000		
Pickup #8 (2004)		40,000												-		
Truck #17 (2001)														35,000		
Car #1 (2006)				35,000										42,000		
Pickup #6 (2011)					42,000									42,000		
Pickup #11 (2011)								42,000						42,000		
Sewer DEBT	166,934	126,940	82,940	551,340	539,340	488,840	476,840	464,840	360,000	348,000	336,000	324,000	312,000	3,858,748		
MWRA Inflow & Infiltration	1	166,934	126,940	82,940	131,340	131,340	92,840	92,840	92,840	-	-	348,000	336,000	324,000	3,660,000	
Sewer Stations \$3.0mil	2				420,000	408,000	396,000	384,000	372,000	360,000				-		
Sewer Stations \$3.3mil	3													-		
Repayment of Principal:	166,934	126,940	82,940	431,340	431,340	392,840	392,840	392,840	300,000	300,000	300,000	300,000	300,000	3,270,748		
MWRA Inflow & Infiltration	1a	32,934												-		
MWRA Inflow & Infiltration	1b													-		
MWRA Inflow & Infiltration	1c	44,000	44,000											44,440		
MWRA Inflow & Infiltration P7		30,000	44,440	44,440										115,500		
MWRA Inflow & Infiltration P8		30,000	38,500	38,500	38,500									464,200		
MWRA Inflow & Infiltration P9		30,000			92,840	92,840	92,840	92,840						3,000,000		
Sewer Stations \$3.0mil	2				300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	-		
Sewer Stations \$3.3mil	3													-		
Interest on Long Term Debt:	-	-	-	120,000	108,000	96,000	84,000	72,000	60,000	48,000	36,000	24,000	12,000	540,000		
MWRA Inflow & Infiltration	no interest													-		
Sewer Stations \$3.0mil	2				120,000	108,000	96,000	84,000	72,000	60,000	48,000	36,000	24,000	660,000		
Sewer Stations \$3.3mil	3													-		

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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FOR PERIOD 99

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

ACCOUNTS FOR:

STORM WATER MANAGEMENT

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
0428	STORM WATER MANAGEMENT						
03	SALARIES						
65003511 511413	STMWTR SKILLED LABORER 37,542.31	39,797.28	81,833.76	40,216.08	85,700.00	87,900.00	2.6%
65003511 511417	STM WTR LABORER 35,657.36	36,462.72	564.48	.00	.00	91,981.00	0% <i>overhead</i>
65003511 511453	STMWTR ASST CIVIL ENGINEER 52,957.61	54,667.31	56,481.61	27,361.60	58,700.00	.00	-100.0%
65003511 515000	STM WTR - OVERTIME 4,122.24	2,793.79	4,043.24	1,382.40	4,500.00	4,000.00	-11.1%
65003511 516050	OUT OF GRADE WORK 2,612.35	1,523.68	999.52	219.12	3,500.00	3,500.00	.0%
TOTAL SALARIES	132,891.87	135,244.78	143,922.61	69,179.20	152,400.00	187,381.00	23.0%
05	EXPENSES						
65005519 519000	STMWTR MEDICARE BENEFITS 1,983.14	1,242.22	1,414.00	.00	1,750.00	2,000.00	14.3%
65005519 519700	STMWTR PENSION ASSESSMENT 2,210.00	2,309.00	13,060.00	13,648.00	13,650.00	10,030.00	-26.5%
65005519 519750	STMWTR OPEB CONTRIBUTIONS 5,570.00	5,783.00	6,000.00	.00	6,000.00	6,000.00	.0%
65005524 524428	DRAINAGE MAINTENANCE 10,812.88	6,522.13	4,920.42	8,317.76	25,000.00	25,000.00	.0%
65005527 527301	STM WTR EQUIPMENT RENTAL .00	.00	.00	.00	5,000.00	5,000.00	.0%
65005530 530000	STM WTR PROF/TECH SERVICES 200.00	790.75	1,516.90	.00	5,000.00	5,000.00	.0%
65005530 530336	MS4 PERMITTING .00	.00	.00	.00	.00	50,000.00	.0%
65005531 531000	PROFESSIONAL DEV/TRAINING .00	1,375.00	600.00	.00	2,000.00	2,000.00	.0%
65005554 554000	STM WTR CLOTHING ALLOWANCE 700.00	700.00	.00	.00	.00	.00	.0%
65005574 574000	STMWTR HEALTH INS PREMIUMS 10,275.24	10,840.80	15,617.03	9,511.98	25,000.00	25,000.00	.0%
TOTAL EXPENSES	31,751.26	29,562.90	43,128.35	31,477.74	83,400.00	130,030.00	55.9%
08	CAPITAL EXPENDITURES						
65008584 584413	STMWTR EXCAVATOR 54,479.23	.00	.00	.00	.00	.00	.0%
65008588 588412	STRM WTR DRAINAGE IMPROVEMENTS 24,975.50	.00	17,663.17	68,742.73	125,000.00	75,000.00	-40.0%

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TOWN OF READING
NEXT YEAR BUDGET HISTORICAL COMPARISON

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bgnrpts

PROJECTION: 20172 FY17 ENTERPRISE FUNDS

FOR PERIOD 99

ACCOUNTS FOR:

STORM WATER MANAGEMENT

	PRIOR FY3 ACTUALS	PRIOR FY2 ACTUALS	LAST FY1 ACTUALS	CY ACTUALS	CY REV BUDGET	PROJECTION LEVEL 2	PCT CHANGE
65008588 588421	STM WTR MAPPING DESIGN WORK 1,212.79	.00	-57,660.66	3,486.00	25,000.00	25,000.00	.0%
65008588 588425	STM WTR INFRASTRUCT DRAINAGE 137.50	.00	.00	.00	.00	80,000.00	.0%
65008588 588430	STM WTR SAUGUS RIVER DESIGN .00	.00	-1,280.50	.00	.00	.00	.0%
TOTAL CAPITAL EXPENDITURES	80,805.02	.00	-41,277.99	72,228.73	150,000.00	180,000.00	20.0%
TOTAL STORM WATER MANAGEMENT	245,448.15	164,807.68	145,772.97	172,885.67	385,800.00	497,411.00	28.9%
0990	OTHER FINANCING SOURCES/USES						
02	OTHER FINANCING SOURCES						
65002490 490099	TRANS FROM MULTI-YR PROJECT FD -75,736.73	.00	.00	.00	.00	.00	.0%
65002490 499990	STM WTR FREE CASH OP BUDSUPRT -25,000.00	-30,000.00	.00	.00	-35,000.00	-115,000.00	228.6%
TOTAL OTHER FINANCING SOURCE	-100,736.73	-30,000.00	.00	.00	-35,000.00	-115,000.00	228.6%
TOTAL OTHER FINANCING SOURCE	-100,736.73	-30,000.00	.00	.00	-35,000.00	-115,000.00	228.6%
TOTAL STORM WATER MANAGEMENT	144,711.42	134,807.68	145,772.97	172,885.67	350,800.00	382,411.00	9.0%
GRAND TOTAL	9,938,846.36	9,534,666.57	9,623,734.36	5,952,004.00	11,722,831.00	12,311,766.00	5.0%

** END OF REPORT - Generated by Bob LeLacheur **

**Storm Water Enterprise Fund
Capital + Debt**

	Approved	Requested														FY17-29
Storm Water Ent. Fund Capital &	FY-2016	FY-2017	FY-2018	FY-2019	FY-2020	FY-2021	FY-2022	FY-2023	FY-2024	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029	TOTAL	
Storm Water Capital	150,000	180,000	75,000	75,000	75,000	375,000	250,000	100,000	100,000	100,000	100,000	125,000	125,000	125,000	1,805,000	
Storm Water Debt	-	-	399,500	387,600	375,700	363,800	351,900	1,120,714	1,040,714	996,429	952,143	1,032,857	988,571	944,286	10,384,214	
Total Capital & Debt	150,000	180,000	474,500	462,600	450,700	738,800	601,900	1,220,714	1,140,714	1,096,429	1,052,143	1,032,857	988,571	944,286	18,050,000	
Storm Water CAPITAL	150,000	180,000	75,000	75,000	75,000	375,000	250,000	100,000	100,000	100,000	100,000	125,000	125,000	125,000	1,805,000	
Drainage Improvm. (projects)	125,000	75,000	75,000	75,000	75,000	75,000	75,000	100,000	100,000	100,000	100,000	125,000	125,000	125,000	2,225,000	
MS4 Permit: Consult & Lab test	25,000	25,000													80,000	
Bond St outfall and drainage		80,000													-	
Grove St \$150k/5yr	1		Debt	Debt	Debt	Debt	Debt								-	
Sturges Park \$200k/5yr	1		Debt	Debt	Debt	Debt	Debt								-	
Main St Drain repair \$900k/5yr	1		Debt	Debt	Debt	Debt	Debt								-	
Minot St (side streets) \$450k/5yr	1		Debt	Debt	Debt	Debt	Debt								-	
Saugus River Design/Permit						150,000									150,000	
Saugus River Improv. (I) \$2mil	2							Debt	Debt	Debt	Debt	Debt	Debt	Debt	-	
Saugus River Improv. (II) \$2mil	3							Debt	Debt	Debt	Debt	Debt	Debt	Debt	-	
Aberjona River Design/Permit															150,000	
Aberjona River Improv. \$2.2mil	4							Debt	Debt	Debt	Debt	Debt	Debt	Debt	-	
Sweeper: Elgin Pelican							175,000								175,000	
Storm Water DEBT			399,500	387,600	375,700	363,800	351,900	1,120,714	1,040,714	996,429	952,143	1,032,857	988,571	944,286	8,579,214	
Drainage Projects \$1.7 mil	1		399,500	387,600	375,700	363,800	351,900								1,878,500	
Saugus River Improv. (I)	2							385,714	335,714	321,429	307,143	292,857	278,571	264,286	2,185,714	
Saugus River Improv. (II)	3							350,000	335,714	321,429	307,143	292,857	278,571	264,286	2,150,000	
Aberjona River Improv.	4							385,000	369,286	353,571	337,857	322,143	306,429	290,714	2,365,000	
Repayment of Principal:								810,714	775,000	775,000	775,000	775,000	775,000	775,000	5,460,714	
Drainage Projects \$1.7 mil	1		340,000	340,000	340,000	340,000	340,000								1,700,000	
Saugus River Improv. (I)	2							285,714	250,000	250,000	250,000	250,000	250,000	250,000	1,785,714	
Saugus River Improv. (II)	3							250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,750,000	
Aberjona River Improv.	4							275,000	275,000	275,000	275,000	275,000	275,000	275,000	1,925,000	
Interest on Long Term Debt:								310,000	265,714	221,429	177,143	132,857	88,571	44,286	1,240,000	
Drainage Projects \$1.7 mil	1		59,500	47,600	35,700	23,800	11,900								178,500	
Saugus River Improv. (I)	2							100,000	85,714	71,429	57,143	42,857	28,571	14,286	400,000	
Saugus River Improv. (II)	3							100,000	85,714	71,429	57,143	42,857	28,571	14,286	400,000	
Aberjona River Improv.	4							110,000	94,286	78,571	62,857	47,143	31,429	15,714	440,000	

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MTF report: Municipalities stuck in era of modest rebound



December 3, 2015

Massachusetts municipalities are in an era of limited growth and saddled with \$45 billion in unfunded pension and retiree health care liabilities, according to the 45th annual Municipal Financial Data report released by the Massachusetts Taxpayers Foundation on Dec. 1.

Total municipal revenues and expenditures grew by 3.8 percent to \$25.3 billion statewide in fiscal 2015, marking the seventh consecutive year in which annual growth lagged the historical average of the Proposition 2½ era.

According to the [Taxpayers Foundation](#), municipalities continue to find themselves under fiscal strain, with revenue growth falling short of historical trends and the costs of employee wages and benefits, which account for a large share of total spending, outpacing revenue growth.

“The pursuit of the 5.2 percent average annual revenue growth we witnessed between 1982 and 2009 continues to become more unattainable in the short term,” said MTF President Eileen McAnney. “Unfunded pension liabilities will continue to surge if investment gains for calendar year 2015 do not meet the 7.75 percent rate of return that most municipalities assume their funds will earn. Furthermore, the challenge of funding retiree health care liabilities will also increase the longer they are left unaddressed.”

Nearly half of all municipal spending is for employee wages and salaries, according to the report. The average salary per employee grew at 3.7 percent in the first half of fiscal 2015, similar to the 3.8 percent total revenue growth, and higher than the average wage growth for private sector workers in the state, which increased by 3.3 percent during the same period. Total spending on wages grew by 4.5 percent because municipalities added approximately 2,000 employees, and this far outpaced the 3.8 percent total revenue growth.

Pension contributions also grew faster than revenues for municipalities in 2015, totaling \$1.4 billion, an increase of 5.5 percent compared to fiscal 2014. Despite the increase, however, the total unfunded pension liability for the state’s 351 cities and towns grew by more than \$800 million and now tops \$15 billion.

A growing reliance on and limited control over property taxes, along with the unlikelihood of dramatic increases to state aid and local receipts, signals that municipal budgets must increasingly align with the slower growth rate of recent years, according to the report.

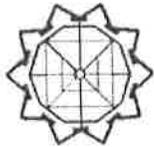
In order to balance budgets, the report states, “cities and towns must look at innovative ways to deliver services for less and focus on those items over which they do have control” such as health insurance costs and headcount, which also affects pension and retiree health care liabilities.

On the revenue side, property taxes, local aid, and local receipts grew by a combined \$936 million, an increase of 3.8 percent over fiscal 2014.

Over the last decade, municipal revenues grew at an average of 3.5 percent annually, far less than the average 4.7 percent annual growth during the 30-year Proposition 2½ era.

Property taxes, the main source of municipal revenue, totaled \$14.6 billion in fiscal 2015, an increase of \$579 million or 4.1 percent compared to fiscal 2014 and the largest annual increase since fiscal 2010.

Local receipts, such as motor vehicle excise taxes, hotel and meals taxes, building permits, and charges for services, grew by nearly \$220 million to approximately \$4.5 billion in fiscal 2015. This increase of 5.1 percent from last year is the greatest since fiscal 2008 and the largest growth rate for any of the three major revenue sources in fiscal 2015.



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Experts see another challenging budget year ahead



December 21, 2015

At the annual “consensus” revenue hearing on Dec. 16, fiscal experts painted a challenging picture for the state’s chief budget writers as they begin work on the fiscal 2017 budget.

The governor and legislative leaders customarily reach a pre-budget agreement on a revenue estimate for the upcoming year that is used as the basis for the governor’s budget bill, due to be filed by Jan. 27, and the two legislative budget recommendations.

The state economy is expected to grow moderately next year and into 2017, with continued growth in jobs and income, Revenue Commissioner Mark Nunnally told Administration and Finance Secretary Kristen Lepore and Rep. Brian Dempsey and Sen. Karen Spilka, chairs of the House and Senate Ways and Means committees.

Nunnally said tax collections are forecast to grow by about 4 percent in fiscal 2017 to \$26.8 billion, an increase of about \$1 billion. This modest forecast for tax growth, despite a growing economy, reflects the impact of tax law changes, including two cuts in the state income tax rate triggered by economic growth factors that together are estimated to reduce collections by \$231 million next year.

The income tax rate dropped from 5.15 percent to 5.1 percent on Jan. 1, 2016, and is expected to drop again, to 5.05 percent, next January. Absent these and other tax rule changes, the Department of Revenue estimated that “baseline” tax collections would increase within the range of 5.2 percent to 5.7 percent.

Eileen McAnneny, president of the Massachusetts Taxpayers Foundation, told panelists that her foundation projects that state tax collections will increase by 3.8 percent next year (\$980 million) to \$26.7 billion. Tax revenue growth next year was expected to fall short of the 4.6 percent growth rate trend over the past five years, she said.

A news release accompanying McAnneny’s testimony stated, “There are several factors driving the foundation’s projection of slower growth in the Massachusetts economy and revenues available for the 2017 budget. Three of the primary factors impacting expected revenue growth are: another income tax rate reduction, expansion of the Earned Income Tax Credit, and capital gains tax revenues in excess of the threshold.”

The restrained growth estimates pose problems for state budget writers with few new dollars available to fund current budget obligations and, at the same, time add to the state’s stabilization fund and try to keep up with long-term liabilities such as pension and health insurance benefits for retired public employees.

At the revenue hearing, Lepore said the state faces a major structural gap heading into fiscal 2017 and that it would be another difficult budget year.

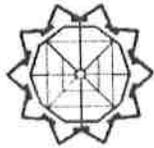
Rep. Dempsey noted that while the state has benefitted from a strong bond rating, there is a need to replenish the stabilization fund and pay attention to long-term liabilities.

The Taxpayers Foundation recommended that 1 percent of tax revenues (\$270 million) should be added to the stabilization fund. All above-threshold capital gains tax revenues should also be added to the fund, the foundation said.

State Treasurer Deborah Goldberg testified that Lottery net revenues are forecast to grow by 2 percent in fiscal 2017, to \$981 million, an increase of nearly \$20 million.

The treasurer also commented on the \$61 billion state-run pension fund, noting that the anticipated rate of return had been decreased from 8 percent to 7.75 percent last year but remains on the high side. Citing lower assumptions being used by local systems in Massachusetts, and a national trend toward lower rates, she recommended that the state should lower the number again to 7.5 percent.

Written by MMA Legislative Director John Robertson



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School finance work group makes final recommendations



November 20, 2015

The special commission charged with reviewing the state's main school finance law is recommending major updates to key parts of the state's minimum school spending standard that would increase school aid and local contribution amounts for most municipal and regional school districts.

The final report of the Foundation Budget Review Commission, released on Oct. 30, includes recommendations from the preliminary report issued last June to update how health insurance costs are accounted for in the "foundation" budget set for school districts under Chapter 70 school finance law and to adjust special education cost factors to better reflect actual spending at the local level.

The report includes new recommendations developed in the fall to make spending adjustments to reflect best educational practices for educating low-income and "English language learner" (ELL) students.

The report includes an impact summary that describes how the health insurance and special education formula changes would affect statewide school aid and local contribution amounts using fiscal 2016 data. If fully implemented for fiscal 2016, the changes would have increased the fiscal 2016 statewide foundation budget by nearly \$1.1 billion, to \$10.9 billion. Under the rules in effect for fiscal 2016, the foundation budget rose by \$224 million.

According to the impact summary, required local contributions would have increased by \$543 million in fiscal 2016 to \$6.1 billion and school aid by \$495 million to \$4.9 billion. Some districts would have remained as "minimum aid" districts. This analysis does not include the impact of updating the formula to account for ELL and low-income students.

At the Nov. 10 meeting of the Local Government Advisory Commission with Lt. Gov. Karyn Polito, municipal and school officials asked the administration to start implementing the recommendations in the fiscal 2017 state budget recommendation due to be filed in late January. The presentation included Arlington Town Manager Adam Chapdelaine, Wrentham Selectman Charlie Kennedy, Sandwich Town Manager Bud Dunham, and King Philip Regional School District Committee member Patrick Francomano representing the Massachusetts Association of School Committees.

Because any significant changes to school aid and local contributions would have a major impact on municipal and school budgets, municipal officials asked that the governor work with House and Senate leaders to reach agreement on how Chapter 70 will be funded and administered next year, much in the way that agreement is reached on anticipated state tax revenues and pension funding, noting that a resolution on municipal and school aid by March 1 would be helpful for local budget planning.

The recommendations for the health insurance component of the foundation spending standard would change the current employee health insurance rate to a new rate linked to the average state Group Insurance Commission rate. The plan would also establish a new component for health insurance for retired school employees that is not now part of the foundation budget, and would create a special health care cost inflation factor for these two foundation budget components.

The commission also recommended that the foundation budget components for in-district and out-of-district special education be adjusted to reflect actual special education costs, which have substantially exceeded the original expectations adopted in the early 1990s. The plan would increase the current assumed in-district special education enrollment rate from 3.75 percent of students to 4 percent (from 4.75 percent to 5 percent for vocational students), and would increase the out-of-district rate to capture spending up to the level before special education "circuit breaker" reimbursements are triggered.

Analyses by the Department of Elementary and Secondary Education and others have shown that these factors in the 1993 law now significantly understate actual costs.

The commission, established by the fiscal 2015 state budget act, is charged with reviewing parts of Chapter 70 school finance law, with a focus on how the "foundation" spending standard is calculated. The commission, with 21 voting members, is co-chaired by Rep. Alice Peisch and Sen. Sonia Chang-Diaz, the House and Senate chairs of the Legislature's Committee on Education. There is also a six-member non-voting advisory committee.

The commission includes eight legislators and four members of the Executive Branch. Nine members represent other public education stakeholders, including Attleboro Mayor Kevin Dumas, who represents the MMA.

In response to concerns raised by school officials about the inadequacy of the foundation budget recognizing the high cost of educating ELL students, particularly at the high school level, the final report recommends that the ELL factor be restructured and increased for all grade levels, including high school, in order to increase the range of ELL-only weightings and expand available funds for staff-intensive, high school age interventions. The report also recommends that the increment be applied to vocational school ELL students.

After analysis and discussion about how well the foundation budget accounts for the cost of educating low-income students, the commission made a series of recommendations, including increasing the low-income increment for districts with high concentrations of low-income students.

The commission also recommended that every school district be required to post a plan on a state website and on the local district website describing the following:

- How it will use the funds calculated in the ELL and low-income allotments to serve the intended populations
- What outcome metrics they will use to measure the success of the programs so funded
- Performance against those metrics
- The results of the funding on improving student achievement

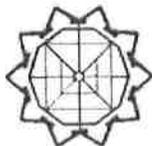
The commission recommended that plans "detail how funds are being used to improve instructional quality, and/or ensure that services are

provided that allow every student to arrive at school physically and mentally healthy, with their social and emotional needs met, and ready to learn.”

The commission also writes that it anticipates “that districts will use funding flexibility for one or more of the following best practices”:

- Expanded learning time, in the form of a longer day and/or year, and inclusive, where appropriate, of common planning time for teachers
- Wraparound services that improve and maintain the health of public school students, including social and emotional health and skills, mental health and oral health
- Hiring staff at levels that support improved student performance and the development of the whole child
- Increased or improved professional development rooted in pedagogical research, and focused on instructional improvement, including evidence-based practices such as hiring instructional coaches
- Purchase of up-to-date curriculum materials and equipment, including instructional technology
- Expanding kindergarten, preschool, and early education options within the district

Written by MMA Legislative Director John Robertson



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Gov. announces 'municipal modernization' bill

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December 7, 2015

Gov. Charlie Baker and Lt. Gov. Karyn Polito today announced comprehensive legislation to aid cities and towns across the state.

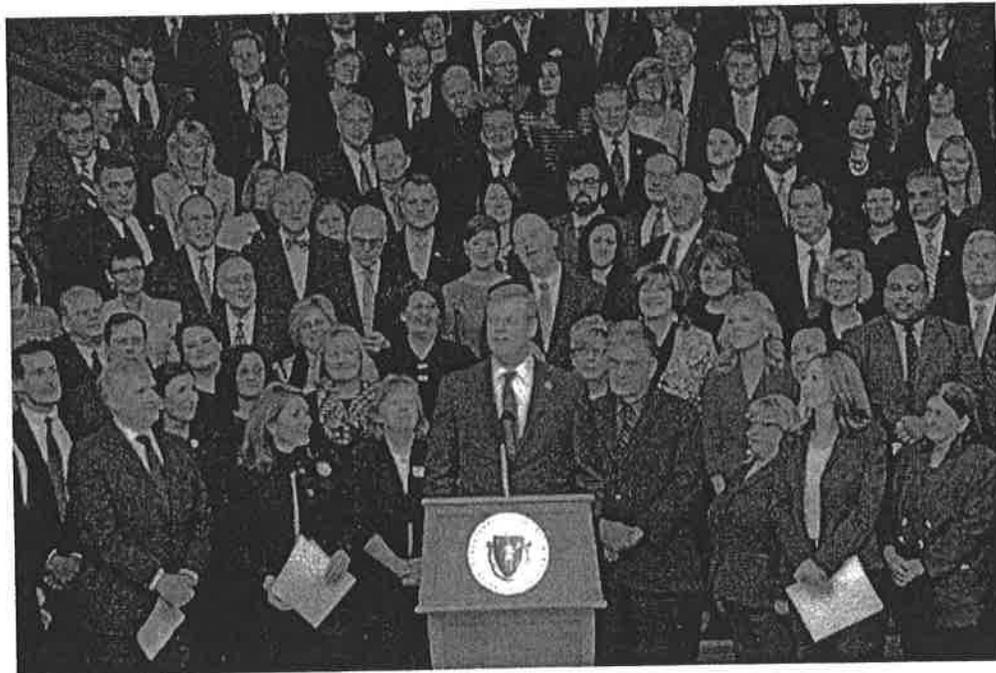
The "municipal modernization" legislation reflects what the administration heard while traveling the state, soliciting ideas and input from hundreds of city and town officials on ways that state government can help local government be more effective and efficient.

The bill focuses on strengthening the state-local partnership in four key areas:

- Updating and repealing obsolete state laws
- Promoting independence at the local level
- Streamlining state oversight
- Providing municipalities with greater flexibility

• [Download section-by-section summary of governor's bill](#) (304K PDF)

• [Download full text of governor's bill](#) (406K PDF)



The bill includes dozens of provisions to provide reforms and relief related to procurement, municipal finance, human resources and the general administration of local government. The bill includes a number of ideas from the MMA's legislative package as well as other suggestions from local leaders across the state.

At the announcement today, Orleans Selectman and MMA President David Dunford called the administration's bill "terrific for cities, towns and local taxpayers because it will remove unnecessary and obsolete barriers to efficient government and effective service delivery."

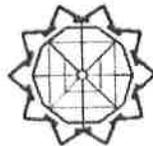
"These proposals will allow our communities to modernize their management systems, streamline their operations, and move faster than ever to grow our local economies," Dunford said. "All of this will make our state stronger and more competitive than ever."

Haverhill Mayor James Fiorentini, president of the Massachusetts Mayors' Association, added: "From day one, Gov. Baker and Lt. Gov. Polito have embraced our cities and towns and worked hard to build a strong and powerful partnership with local leaders. The Baker-Polito Municipal Modernization Act will benefit every city and town, from the largest to the smallest, and will give mayors, selectmen, managers and all local officials the tools to lead their communities with greater efficiency and effectiveness. That's what a great state-local partnership looks like."

MMA Executive Director and CEO Geoff Beckwith said the administration's bill is "history-making in its depth and breadth."

"The bill would benefit nearly every aspect of local government, from day-to-day administration to economic development in our downtowns, and reflects the kind of local-state partnership that would make Massachusetts a model for the rest of the nation," Beckwith said.

The administration is seeking to build support for its bill when the Legislature returns to formal sessions in January.



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Division of Local Mandates

The Division of Local Mandates is another critical resource for cities and towns, lawmakers and the Courts. Enacted in 1980 as part of the Proposition 2 1/2 tax initiative, the Local Mandate Law gives the State Auditor's Office the authority to determine if a proposed or existing state mandate imposes any direct costs on a city or town and provide an analysis of the financial impact. Elected municipal leaders, appointed managers, school or educational collaborative officials, as well as lawmakers and legislative committees, may petition DLM for an opinion and request a cost impact analysis.

When the Auditor issues a mandate determination, the petitioner has several options for resolution:

- Ask the local Representative or Senator to pursue state funding in order for the community to comply with the law or pursue local option language which gives the community the option of complying with the law.
- Seek an exemption from the law in superior court. Only the courts can declare that a law is ineffective in any city, town or regional school district. The courts consider a DLM determination as primary evidence in these cases.
- Get ten residents who pay taxes to file a class action suit in superior court to seek an exemption from complying with the law.

There are several exemptions and court decisions that guide DLM in determining if a law or regulation is an unfunded state mandate. See [Division of Local Mandates Frequently Asked Questions](#) for more information.

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Division of Local Mandates Frequently Asked Questions

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[What is the Local Mandate Law?](#)

The local Mandate Law was enacted as part of the property tax limit initiative known as Proposition 2 1/2. In general terms, the Local Mandate Law provides that post-1980 state law or regulation "imposing any direct service or cost obligation upon any city or town shall be effective only if" the community votes to accept the law or regulation, or the Commonwealth assumes the cost of compliance. G. L. c. 29, s. 27C (a). It also allows any community aggrieved by an unfunded state mandate to petition superior court for an exemption from compliance. In such a proceeding, the determination by the Division of Local Mandates (DLM) of the amount of compliance cost is considered prima facie evidence of the amount of state funding necessary to sustain the mandate. G. L. c. 29, s. 27C (e).

If you have any questions about mandates, call DLM at (617) 727-0025.

[What is the role of the Division of Local Mandates \(DLM\)?](#)

Within the Office of the State Auditor, DLM is responsible for determining the local financial impact of proposed or existing state mandates. DLM responds to

requests for opinions and cost impact analysis from cities, towns, regional school districts, and educational collaboratives, as well as the General Court and state agencies. Responses take the form of opinion letters and cost determinations. DLM also provides informal telephone consultation when appropriate.

What are some of the exceptions to the Local Mandate Law?

The Local Mandate Law does not apply:

- *When the new mandate imposes only incidental administration expenses on cities and towns.*
- *When there is a stipulation that requires municipal compliance with the mandate as a condition of state aid.*
- *When the new mandate imposes indirect, NOT direct costs such as the regulatory expenses imposed on commercial enterprises that are indirectly passed to customers, including municipalities.*
- *When the new mandate is the result of a court decision.*
- *When the new mandate or amendment permits local option compliance.*
- *When the Legislature overrides the Local Mandate Law.*
- *When the new mandate is a federal pass-through mandate, such as EPA regulations governing safe drinking water standard.*
- *When the new mandate regulates the compensation, hours, status, conditions or benefits of municipal employment. (Article 115 of the State Constitution governs this area of state law. However, no funding is required for such laws passed by a 2/3s vote of both the House and Senate.)*

The local Mandate Law is designed to protect cities, towns, regional school districts and educational collaboratives from state imposed costs. It does not protect counties, authorities, and other regional subdivisions.

Who may petition DLM for a determination?

- Any legislative committee or either branch of the General Court.
- The chief executive officer of a city or town (mayor, manager, etc).
- The board of selectmen, board of alderman, town council, or city council.
- The superintendent or school committee of a city or town, or regional school district, or executive director of an educational collaborative.

When the Auditor issues a mandate determination, what are the petitioner's options?

- Seek a legislative solution: ask the local Representative or Senator to pursue state funding or local option language.

- Seek an exemption from the statute or regulation in question in superior court.
 - Only the courts can declare a law ineffective in any city, town, or regional school district.
 - A DLM determination is prima facie evidence in superior court.
- According to subsection (e), any ten taxable inhabitants of any city or town in a class action suit may also petition superior court alleging the deficiency of monies to reimburse cities and towns for mandates covered by subsections (a), (b), and (c).

What are some of the court decisions that guide DLM in its mandate determinations process?

In making its determinations in response to municipal petitions, DLM must apply the terms of the Local Mandate Law in light of relevant court authority. Follow the major court decisions that directly affect interpretation of the Local Mandate Law, and guide DLM in making its determinations.

- City of Worcester v. The Governor, 416 Mass. 751 (1994).
- City of Cambridge v. Attorney General, 410 Mass. 165 (1991).
- Town of Norfolk v. Dept. of Environmental Quality Engineering, 407 Mass. 233 (1990).
- School Committee of Lexington v. Commissioner of Education, 397 Mass. 593 (1986).
- Town of Lexington v. Commissioner of Education, 393 Mass. 693 (1985).

What is DLM's other statutory duty concerning state-mandated programs?

Chapter 126 of the Acts of 1984 expanded the Division's mission by authorizing DLM to examine any state law or regulation that has a significant local cost in regardless of whether it satisfies the more technical standards for a mandate determination. This statute is codified as Section 6B of Chapter 11 of the Genera

Known as municipal impact studies, Chapter 126 reviews include cost-benefit analyses and recommendations to the General Court. Examples of DLM's Chapter 126 reviews include studies on the school finance law, Medicaid payments for special education costs, and property tax relief for elderly homeowners.

What is the DLM petition process?

- Address a letter to:
The Honorable Suzanne M. Bump Auditor of the Commonwealth
State House, Room 230
Boston, MA 02133
- Cite the new law or regulation imposing costs and the nature of the local financial impact. Provide cost data, if possible.
- State your request for a DLM determination of the fiscal impact of this new mandate under the provisions of G. L. c. 29, s. 27C.

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Mandates division looking at McKinney-Vento costs



December 29, 2014

The State Auditor's Division of Local Mandates is asking cities, towns and school districts to report local costs and lost revenue attributable to the state's programs to place homeless families in hotels and motels.

Surveys were sent out in mid-December to 55 municipalities and school districts thought to be the most affected. Responses are due Jan. 9.

In 2012, State Auditor Suzanne Bump ruled that student transportation obligations placed on municipalities and school districts when the state adopted the federal McKinney-Vento homeless student law constituted an unfunded mandate under state law. Local McKinney-Vento student transportation costs for fiscal 2014 totaled \$14.5 million, with state reimbursements covering about half of this amount. The auditor also ruled that other costs imposed under McKinney-Vento were unfunded mandates and subject to state reimbursement, although these amounts were never counted.

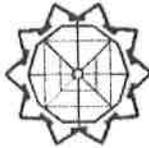
The Division of Local Mandates survey is designed to get a full picture of the financial impact on local governments of the state's homeless families programs, not just the student transportation mandate. Cities and towns are being asked to report lost room occupancy excise amounts due to long-term stays by homeless families in hotels, as well as amounts spent by municipal department serving homeless families. School districts are being asked to report all school costs.

For more information about the survey, participating communities

List of Communities for McKinney-Vento/Homeless Cost Survey	
Arlington	Methuen
Attleboro	Middleborough
Barnstable	Natick
Bedford	New Bedford
Boston	North Attleborough
Braintree	Northborough
Brockton	Norwell
Cambridge	Plymouth
Chelmsford	Quincy
Chelsea	Randolph
Chicopee	Revere
Danvers	Salem
Dartmouth	Saugus
Everett	Somerset
Fall River	Somerville
Fitchburg	Springfield
Framingham	Stoughton
Freetown Lakeville RSD	Swansea
Greenfield	Taunton
Haverhill	Tewksbury
Holyoke	Waltham
Lawrence	Wareham
Leominster	West Springfield
Lexington	Westfield
Lowell	Weymouth
Lynn	Woburn
Malden	Worcester
Marlborough	

may contact Vincent McCarthy, Tom Champion, Sophia Apostola or Tony D'Aiello at the Division of Local Mandates at (617) 727-0980 or Vincent.McCarthy@sao.state.ma.us.

Written by MMA Legislative Director John Robertson



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